

# NOTES

## **OPEN SPACE & RECREATION STRATEGIC REFERENCE GROUP**

held in the Council Chambers, Civic Centre, Dee Why on

**THURSDAY 3 NOVEMBER 2016**

**Notes of the Open Space & Recreation Strategic Reference Group Meeting  
held on Thursday 3 November 2016  
in the Council Chambers, Civic Centre, Dee Why  
Commencing at 5:00pm**

**ATTENDANCE**

**Members**

Jean Hay, AM (Chair)	Implementation Advisory Group
Bob Giltinan	Local Representation Committee - Social
Stephen Beatty	Manly Warringah District Cricket Club
Jim Buda	Manly Warringah Cycle Club
James Channon	Tennis Northern Beaches
Caroline Ghatt	Resident – Frenchs Forest Ward
Marissa Gidall	Resident – Pittwater Ward
Brent Manieri	Surf Life Saving NSW/Surf Life Saving Services
Antony Pecar	Northern Beaches Cricket Council - Late
Paul Smith	Resident – Narrabeen Ward
Wayne Stevenson	Resident – Frenchs Forest Ward
Matthew Ward	Resident – Curl Curl Ward
Julie Whitfield	Resident – Narrabeen Ward

**Council Officers**

Steve Lawler	Executive Manager Resource and Recovery
Sherryn McPherson	Governance Administration Officer (Notes)

**Visitors**

Michael McDermid	Corporate Strategy & Planning
Damian Ham	Recreation Management Manager
Christine Deaner	Senior Recreational Service Planner

## 1.0 ACKNOWLEDGEMENT OF COUNTRY

### DISCUSSION

Jean Hay, AM opened the meeting, welcomed all the committee members and gave an acknowledgement of Country.

## 2.0 APOLOGIES

### DISCUSSION

That the apologies from Duncan Kerr, Chris Stead, Lisa Matthews, Lynne Czinner and Steve McInnes be noted.

**NOTE:** The following documents were distributed to all members to sign and acknowledge to assist with the execution of the Open Space and Recreation Meeting:

1. Replacement of Organisations Representatives (Process and Notification to SRG).
  - The opportunity for an organisation who is represented on an SRG for an appointed person and in the absence of that person being available to attend:
    - The organisation can send a representative to the SRG on that occasion.
    - An apology and the name of the interim representative and the person they are representing on that occasion is to be forwarded to the Governance team.
2. Sign and return the form which confirms their contact details are correct, provides permission for details to be distributed to the SRG and that they have read and adhere to the Code of Conduct.

## 3.0 DECLARATIONS OF PECUNIARY AND CONFLICTS OF INTEREST

### DISCUSSION

Nil

## 4.0 WELCOME AND INTRODUCTIONS

### 4.1 INTRODUCTIONS AND ROLE OF STRATEGIC REFERENCE GROUPS - MICHAEL MCDERMID

### DISCUSSION

Michael McDermid, Corporate Strategy & Planning circulated a copy of the Strategic Reference Group Guidelines (*Attachment 1*) to members and briefly commented.

**NOTE:** *Members are advised to forward any comments to [katie.kirwan@northernbeaches.nsw.gov.au](mailto:katie.kirwan@northernbeaches.nsw.gov.au) before the next meeting.*

## 4.2 PROFILE OF NORTHERN BEACHES - MICHAEL MCDERMID

### DISCUSSION

M McDermid gave a presentation (*Attachment 2*) to members and highlighted the following points:

- Local demographic
- Context within the Greater Sydney Commission:  
<http://www.greatersydneycommission.nsw.gov.au>
- LGA (Local Government Area) population
- Local housing implications
- Social, income and housing
- Community Profile
- Economic Characteristics
- Natural Environment (Highly valued by residents, water quality for swimming, waterway health and biodiversity)
- Built Environment (Transport & mobility, domestic waste, water and energy footprint and affordable housing).

Members briefly discussed the difference between the Northern Beaches Local Government Areas.

NOTE: Mr Jim Buda joined the meeting at 5.21pm.

## 5.0 COUNCIL UPDATES

### 5.1 OVERVIEW OF STRATEGIC REFERENCE GROUP'S ROLES – MICHAEL MCDERMID

#### DISCUSSION

M McDermid discussed the Community Strategic Plan (CSP) and the priorities that have been identified, and noted the following:

- CSP will be prepared in readiness for election of the new Council
- Council will begin work on the delivery program in July 2017
- Followed by the operational plan in 2018

Implementation Plan:

<https://www.northernbeaches.nsw.gov.au/sites/default/files/pdf/nbc-implementation-plan-fa-web.pdf>

NOTE: Mr Antony Pecar joined the meeting at 5.28pm.

## 5.2 REVIEW OF ISSUES PAPER – MICHAEL MCDERMID

### DISCUSSION

M McDermid provided an overview of the Issues Paper which was circulated with the outcomes of the workshop from Strategic Reference Group meeting on 28 September.

Members participated in a workshop to identify their 10 individual challenge and issues that need to be addressed across the key themes: Social, Economic and Environment.

Members participated in a further workshop and were to identify the top priorities arising from the challenges and issues as discussed above.

A summary of the workshop is attached (*Attachment 3*).

NOTE: Julie Whitefield joined the meeting at 5.34pm

## 5.3 NORTHERN BEACHES COUNCIL SPORTSGROUND STRATEGY AND GOLF COURSE REVIEW – CHRISTINE DEANER AND DAMIAN HAM

### DISCUSSION

Christine Deaner, Senior Recreational Service Planner and Damian Ham Recreation Management Manager provided an overview of the Northern Beaches Council Sportsground Strategy and Golf Course Review (*Attachment 4*) and highlighted the following points:

- Background to the strategy
- Strategy objectives
- Key milestones for the strategy
- Current status
- Sportsground Strategy Discussion Paper

Members briefly discussed the key issues for our sportsgrounds and facilities for the Northern Beaches.

Members briefly discussed the key opportunities for improving our sportsgrounds and facilities for the Northern Beaches.

### ACTION

That the Open Space and Recreation Strategic Reference Group Members email Council staff with feedback on the presentation provided on the Sportsground Strategy and Golf Course Review to by 8 January 2017 to [christine.deaner@northernbeaches.nsw.gov.au](mailto:christine.deaner@northernbeaches.nsw.gov.au)

## 6.0 GENERAL BUSINESS

Nil.

## **7.0 NEXT MEETING**

The next meeting will be held in February 2017. Details will be circulated shortly.

*The meeting concluded at 7:00PM*

*This is the final page of the Notes comprising 6 pages  
numbered 1 to 6 of the Open Space and Recreation Strategic Reference Group  
meeting held on 3 November 2016*

## Strategic Reference Group Protocols and Guidelines

### Overview

The new Strategic Reference Groups (SRGs) are aligned to the Local Representation Committee priorities and will help shape the draft Community Strategic Plan. The SRGs replace the role of the previous formal special interest committees across the former council areas

The SRGs will be a collective voice to provide input to the development of the vision and priorities for the draft Community Strategic Plan. The SRGs play an advisory role on Strategic Regional priorities.

The scope of each SRG is included in the separate Terms of Reference Document

Read the [Terms of Reference for the Strategic Reference Groups](#).

The Strategic Reference Groups are listed below.

Local Representation Group	Strategic Reference Groups (SRGs)
<b>Economic</b>	Affordable Housing Economic Development and Tourism Place Making
<b>Environment</b>	Natural Environment Waste and Recovery Management Sustainable Transport
<b>Social</b>	Art, Culture and Heritage Community Safety Inclusive Communities . Open Space and Recreation . Youth

### Membership

Council aims to include a diversity of members and ensure geographical coverage of the region. Each SRG will comprise of 10 people from [the five new wards](#), as well as five others from across the broader Council region. Their input will help develop the draft Community Strategic Plan.

### Meeting Schedule

The SRGs will meet twice during 2016 and three times in 2017.

The meetings will be on Thursday evenings from 5-7pm at venues including Manly and Dee Why. Meetings will run for no longer than two hours. Members can agree to extend the meeting by no more than thirty minutes if all members are in agreement.

### Role of the Chair

The chair will be the Implementation Advisory Group representative. Their role is to independently chair the meeting to time and agenda.

They will also work with the Executive Manager to agree items for the agenda that are of Regional Significance.

### Role of the Executive Manager

An Executive Manager has been allocated to each SRG. They will be supported by Research Officers, Governance and technical staff as required. They will finalise the agenda items and prepare reports and briefing notes. They will also approve meeting notes prior to circulation.

### Conduct at Meetings

Members should be familiar with and comply with the [Office of Local Government's Model Code of Conduct for Local Councils in NSW](#) as this applies to staff, Administrator and all members of committees.

### Attendance at Meetings

Apologies for attendance should be sent to the Governance contact and Chairperson as soon as possible prior to the meeting, either by telephone or email.

Please inform your Governance contact if you require any assistance accessing the meeting venue or have any dietary requirements.

### Quorum

The meeting quorum is a majority of SRG members (minus any vacancies).  
If the Chair is unable to attend, they will nominate a Local Representation Committee member to chair the meeting.

If there are no members of the Local Representation Committee are in attendance the Executive Manager will chair the meeting.

### Agenda

The meeting agenda and reports will be forwarded at least 5 working days prior to the meeting.

Members may suggest items for inclusion on the agenda. Proposed items are to be forwarded to the Governance contact, Chair and Executive Manager at least 10 working days prior to the meeting.

Items on the agenda will be agreed by the Chair and Executive Manager and should be of Strategic Regional significance.

### Meeting notes

Meeting notes will be taken at SRG meetings. The notes of the SRG meetings will be circulated to the relevant Local Representation Committees for consideration. Recommendations of the SRG that require allocation of Council resources will require approval by Council prior to proceeding. These matters will need to be supported by the LRC and will be reported to Council as part of the LRC meeting notes.

The SRG notes will also be published on the Northern Beaches website.





## Overview of Role

## Strategic Reference Group - Protocols and Guidelines

- Role of Strategic Reference Group
- Meetings
- Agenda
- Meeting Notes

## Northern Beaches Profile information

## Demographics: Who Are We?

- **Why are demographics important?**

- Assists in planning directions and priorities
- Vital connection for the new Council = more effective in serving the region
- Communications and community connections = your important role

- **Variety of data sources for a comprehensive snapshot**

- ABS,
- SHOROC,
- State & Agency studies & plans

- **Context**

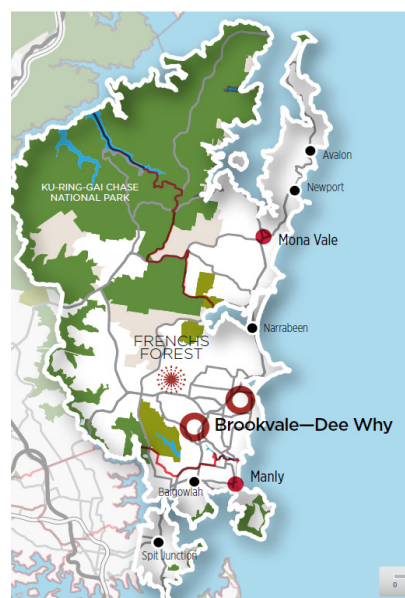
- 2012 – Regional Action Plan
- Greater Sydney Commission;
- New regional council;
- Expectations from DP&C;

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## Northern Beaches Region

- Fringed by coastal waters & bush
- Aging population
- Higher income than NSW average
- Strong sense of community
  - high levels of volunteering
  - Competitive advantages
- Highly skilled & competitive workforce with significant knowledge base
- Key industries:
  - property & business services, hospitality,
  - international education, recreation & tourism
- Connected to Sydney and central coast
- High quality TAFE, Vocational Education & Training; English Language skills



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## Population: Now & Forecast

(Source: NSW Department of Planning, 2016)

### Northern Beaches Region

Population 2016	263,700
Forecast 2031 (NSW DOP, 2016)	287,650
Population Increase 2016-2031 *revised, 2016	23,950*
% Increase *revised 2016	9.0%*
Average annual growth	0.5-0.7%

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## Housing Implications...

### Northern Beaches Region

Source: Department of Planning, 2016

Total Households (2016)	99,350
Total Households (2031) NSW DOP 2016	110,300*
Households Increase (2016- 2031)	10,950 = 11%

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## Highlights: social, income, housing

Source: Profile ID, Northern Beaches , Nov 2016, <http://profile.id.com.au/northern-beaches> (accessed 9/11/16)

	Northern Beaches Region	Greater Sydney
Median Age	<b>39</b>	<b>36</b>
Median Weekly household income	<b>\$1,803</b>	<b>\$1447</b>
Couples with children	<b>36%</b>	<b>35%</b>
Medium & high density housing	<b>43%</b>	<b>40%</b>
Households with a mortgage	<b>35%</b>	<b>33%</b>
Households renting (LGA)	<b>26%</b>	<b>30%</b>

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## Who are we? Community Profile

	Northern Beaches	Greater Sydney
NESB	<b>13%</b>	<b>26%</b>
Bachelor/higher Degree	<b>29%</b>	<b>24%</b>
Vocational	<b>16%</b>	<b>15%</b>
Public Transport (to work)	<b>17.6%</b>	<b>20%</b>
Unemployment	<b>3.0%</b>	<b>5.7%</b>

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## Economic characteristics

### Northern Beaches region:

#### Source: Profile ID Forecast,

<http://economy.id.com.au/northern-beaches> (accessed on 9/11/16)

Gross Regional Product	\$13.35B
Local Jobs	95,131
Local Businesses	30,415
Employed Residents	141,200
Containment Rates (% of residents employed locally)	49%
Largest Industries	Retail

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## Natural Environment

- Highly valued by residents
- Water quality for swimming  
21 Beaches: Good to Very Good (Beachwatch)
- Waterway health  
4 Estuaries: Most meet targets for health (State of the Catchments Report 2010)  
4 Lagoons: 'Fair' ecosystem health in Manly, Dee Why and Narrabeen  
'Poor' health but improving in Curl Curl Lagoon  
(Lagoon Health Report Card 2014/15)
- Biodiversity
  - > 2000 native species plants & animals
  - 35 vegetation communities
  - ~ 10% are Endangered / vulnerable
  - > 60% bushland is high/very high conservation value

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## Built Environment

- **Transport & Mobility since 2007:**
  - ➡ No. public transport trips stable
  - ⬆ No. private cars
  - ⬆ Private trips
  - ⬆ Cycleways
  - ⬆ Travel times
- **Domestic waste since 2013:**
  - ⬆ Recycling
  - ⬆ Waste per capita
- **Water and energy footprint since 2007:**
  - ⬆ Energy consumption per capita – residential & business
  - ⬆ Water consumption per capita
  - ⬆ Council carbon emissions
  - ⬆ Council renewable energy capacity
- **Affordable housing**  
= major issue for region and key public sector workers

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(From Council annual reports 2015; Transport NSW stats 2007-13)

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## What does this tell us?

- **Local Workforce:** Highly skilled & qualified; also ageing workforce;
- **Strong economy:** employed residents; small business;
- **Growing:** higher density housing & future demand;
- **Environmental constraints:** beaches, lagoons and floodplains, steep slopes, bushland and threatened species
- **Opportunities / Challenges:**
  - Harness collective social capital & skills,
  - Protecting environmental & heritage of region
  - Lobbying & working with key agencies to ensure improvements
  - Political role to ensure benefits & LT infrastructure improvements
  - Strong community building role to enable cohesive region;
  - Enable future community & business partnerships;
  - Harness future opportunities & minimise challenges; and
  - Global Sydney links with transport, infrastructure & residents;

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**Overview:**

## Community Strategic Plan (CSP) Process and Integrated Planning and Reporting (IP&R)

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# COMMUNITY STRATEGIC PLAN

<b>VISION &amp; PRIORITIES</b>	<b>Sep - Nov 2016</b> Community engagement: Issues Paper
<b>STRATEGIES</b>	<b>Mar - Apr 2017</b> Community engagement: Discussion Paper Staff and stakeholder engagement
<b>PUBLIC EXHIBITION DRAFT CSP</b>	<b>Jul - Aug 2017</b> Community engagement: Feedback on draft
<b>FINAL CSP ADOPTED</b>	<b>Adoption</b> post September 2017 by the newly elected Council

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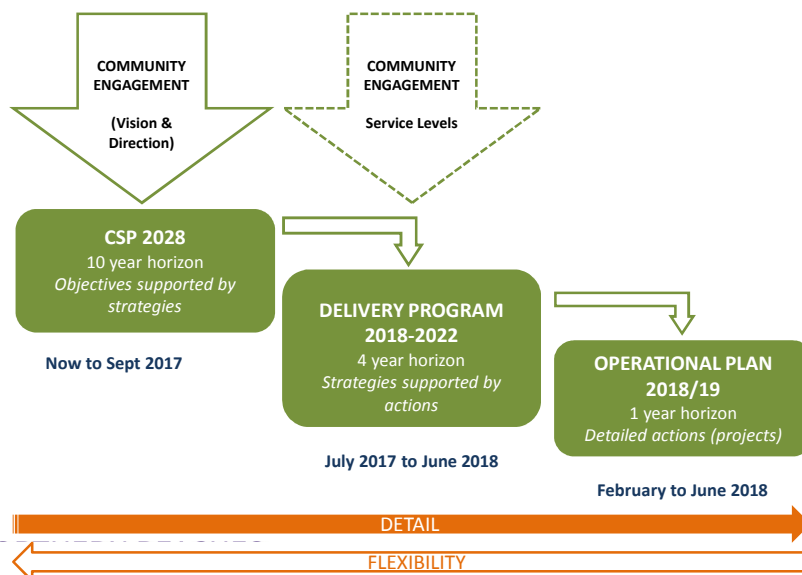
### Integrated Planning and reporting overview



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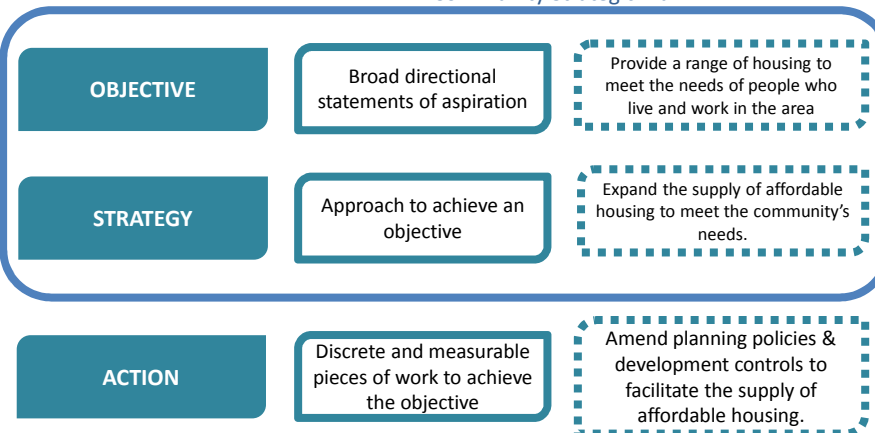
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### Corporate planning products and deliverables: from community objectives to strategies and specific actions



## Affordable Housing example

## Community Strategic Plan



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## Draft Implementation Plan Northern Beaches Council



[Click to view Draft Plan,](http://www.northernbeaches.nsw.gov.au/pdf/nbc-implementation-plan-fa-web.pdf)  
<http://www.northernbeaches.nsw.gov.au/pdf/nbc-implementation-plan-fa-web.pdf>



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## Working on the outcomes of the Strategic Reference Group workshop

## Workshop – Challenges & Issues

*From the perspective of your SRG  
is any thing missing?*

## Workshop – Priorities

*Looking at the Challenge/Issue what are your top ten priorities across the region?*

## General Business

Meeting Close

Next SRG meeting

February 2017  
TBC

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The following information summarises the results of the workshop held with the Open Space and Recreation SRG to prioritise the challenges and issues facing the northern beaches for the next 10 years.

Black issues are those from the Issues Paper

Blue issues are those identified at the SRG workshop at Dee Why RSL on 28 September 2016

Green issues are those identified by the Open Space and Recreation SRG from their perspective at the meeting on 3 November 2016

The column on the right shows the number of dots placed by members to indicate their view of the priorities across the region.

<b>Environment</b>	<b>Number of dots</b>
<b>Challenge - Clean Environment</b>	
Diminishing landfill capacity for disposal of waste	
Limited recycling and waste reduction opportunities, incentives and education	1
Lack of general awareness of long term and cumulative impacts of littering and rubbish dumping on the environment	
Impacts of stormwater pollution on creeks, lagoons, rivers and the ocean	
Air pollution associated with increased traffic and congestion	
Peak waste generated by visitors, sports and events including problematic cigarette butts	1
Inadequate reach of education on waste, litter and plastic reduction eg. to schools, retirement homes, group homes, business	
Inadequate investment and use of tools to reduce waste and pollution eg. legislation, enforcement, targets, infrastructure and technology, business leases/licences	
<b>Challenge - Catchments, Coasts and Waterways</b>	
Cumulative impacts of urban development on our lagoons, creeks and beaches, including impacts of pollution and sedimentation and habitat loss	3
Impacts of recreational activities in and around our major waterways	
Impacts of flooding and flood mitigation measures on waterways	
Erosion and associated risks to property, infrastructure and natural areas	
Impacts of sewage overflows and uncontrolled stormwater on riparian and aquatic environments, caused in part by ageing infrastructure and illegal connections	
Increasing costs of climate change impacts on the coast including planning, hazard reduction and emergency management	1
Increasing impacts on marine ecosystems	
<b>Challenge - Bushland and Biodiversity</b>	

<b>Environment</b>	Number of dots
Pressures on bushland and biodiversity through loss of core areas of vegetation as a consequence of development and illegal land clearing	3
Loss and fragmentation of bushland and wildlife corridors and habitat areas on public and private land	1
Decline in native biodiversity from threats such as climate change, pest plants and fungi, companion and feral animals	
Impacts of unauthorised recreation activities on environmentally sensitive areas	
Intrinsic difficulties in effectively managing and measuring biodiversity	
Impacts on natural areas from recreational access, amenity and sports	
Declining fish biodiversity resulting from development in catchments	
Recreation: deliver projects for authorised sustainable recreation facilities in bushland	3
<b>Challenge - Climate Change</b>	
Large environmental footprint of the area, especially as related to energy and water consumption	
Heavy dependence by Council and the community on coal-fired power for energy consumption	
Poor incentive structures for promotion of sustainable building design (e.g. funding, knowledge, accessibility, regulation)	
High level of car dependency	3
Urban heat island effect, where heat retention of hard surfaces results in higher than average localised temperatures	
Risks to energy supply during heatwaves where demand for air-conditioning increases	
Local food security and supply	
Effects of climate change on natural environment and biodiversity e.g.. storms, erosion, flooding, fire, drought, sea level rise	
Lack of understanding and data on changes over time	
Lack of investment in alternative modes of transport	1
<b>Challenge - Natural Hazard Management</b>	
Increase in frequency and severity of extreme storm events and droughts with associated risks to life and property	
Impacts of erosion and landslip areas on public and private places and property	
Balancing the impacts of hazard reduction measures on environmental values with the need for property protection (i.e. managing bushfire back burning, flood mitigation measures, landslip management and seawalls in an environmentally sensitive way)	1

<b>Environment</b>	Number of dots
Potential opposition, namely from property owners, to the implementation of hazard mitigation development controls (e.g. risk mapping and planning in regards to bushfire and floodplains respectively)	
Impacts of sea level rise on local flooding and coastal management	1
Potential impacts of heatwaves on the health and wellbeing of elderly people and other people vulnerable to extreme temperatures	
Impacts of flooding on major road ways (Wakehurst Parkway)	
<b>Challenge - Built environment interactions</b>	
Government pressures for more housing and growth	4
Ensuring population and urban expansion matches the character of the area	
Planning and building not meeting sustainable development goals e.g.. mandating solar power	
Ensuring population and urban expansion matches the character of the area	
Low uptake by the community of sustainable practices - need more opportunities and education	
Encroaching on nature strips – boats, trailers, storage etc.	1
Visual pollution from excessive signage	

<b>Economic</b>	Number of dots
<b>Challenge – Business Diversity, Innovation and Growth</b>	
Ability to attract and retain medium to large sized businesses	
Limited commercial space and industrial land for businesses to establish, expand and prosper in the region (including co-worker space and business incubators)	
Downward pressures on manufacturing and traditional industries in the area, with a need for manufacturing-based businesses to adapt towards ‘advanced manufacturing’ and emerging industries	
Restricted opportunities to support larger scaled industries due to market pressure for rezoning of existing industrial lands to retail, commercial and/or residential uses	
Mixed-use development in commercial centres is difficult given existing market preferences for residential uses	



Economic	Number of dots
Lack of support for start-up businesses, and restricted opportunities for local networking	
Lack of support, hubs and events for small business	
Constraints to business growth - limited key workers that live locally; cars congesting village centres; inadequate internet/ delayed NBN	
<b>Challenge – Transport, Infrastructure and Connectivity</b>	
High level of private car dependency of resident workers (nearly 60% stated car as primary mode of travel to work)	
Limited road capacity and increasing congestion and traffic on all main roads, with critical impact on commuters on the main access roads: Mona Vale Road, Warringah Road and Pittwater Road	8
Increasing pressures on the East/West corridor and potential impacts on growth in strategic centres (linking the northern beaches and the new strategic centre in Frenchs Forest with Chatswood, Macquarie Park, and Norwest)	4
Low levels of public transport patronage due to inefficiencies and unavailability of bus services and public transport facilities (such as poor timetabling, poor coverage in terms of stops in the LGA, as well as limited end destination coverage and facilities)	1
Maintenance and upgrades to public infrastructure and transport facilities, namely in geographically isolated areas (i.e. maintenance of wharves to waterside communities and statutory provision of disability access to wharves by 2020)	1
Slow internet speed, broadband access and capacity	
Poor public transport connections to employment centres across the Northern Beaches to attract workers and customers. This also affects the region's night-time economy	2
Not enough support/ infrastructure for active travel and small-scale accessible transit eg. community buses, cycleways	5
<b>Challenge – Local Employment and Education</b>	
Mismatch between local job opportunities and existing skills and professions of resident workforce	
Limited range of tertiary education facilities and training and opportunities on the northern beaches (from apprenticeships to university degrees), especially for youth	1
High level of commuting out of northern beaches (47%) for work, especially to Sydney CBD and wider Global Economic Corridor	
Housing affordability to accommodate key workers in the region and future generations	
Limited data on businesses, local economy, employment and telecommuting needs for making sound decisions	

<b>Economic</b>	Number of dots
Limited capacity to create new employment areas and maintain/ stimulate existing ones such as Brookvale	
<b>Challenge – Tourism and Visitor Economy</b>	
Potential community resistance to tourism and increases in visitor numbers in areas with strong and localised sense of place and identity	
High concentration of visitor activity around Manly, with a lack of general awareness of other areas of the northern beaches combined with restricted public transport options being the main barriers for better visitor distribution across the region	1
High visitor numbers but low spending yields	
Potential impacts and/or residents' perception of night-time economy on local amenity	
Environmental impacts of tourism on sensitive natural areas and assets	
Limited accommodation for visitors - under-supply is critical for the industry	
High potential for eco-tourism is unrealised	

<b>Social</b>	Number of dots
<b>Challenge - Connected Community</b>	
Risk of social isolation particularly affecting older people and people with a disability in the community	3
Equity of access to support services across the northern beaches	
Developing sense of community and social cohesion in new and growing communities (i.e. new land release areas and infill sites)	1
Limited opportunities for young people to be active, showcase their talents and skills, and to connect with their peers	
Ever increasing price of housing and lack of affordable stock and housing options, particularly for people on low incomes, people with a disability and young people	1
Limited public transport connectivity outside of commuter routes, exacerbated by topographical issues in a number of areas	
Support for our elderly i.e. health care access; affordable housing; accessibility in area; lifelong learning	
Support for special care and disabilities e.g.. with childcare; youth before and after school care; respite care	3

<b>Social</b>	Number of dots
Youth need more opportunities to be mentored, have their views incorporated, reduce homelessness, and access education and training	
Maintaining programs and facilities that build social capital e.g.. libraries, community centres	
<b>Challenge - Health, wellbeing and safety</b>	
Equitable access to health, family and aged care services across northern beaches	4
Impacts of drug and alcohol intake on public health and wellbeing, including safety risks in public places	
Limited crisis and short term housing options to accommodate people in need of housing and shelter	
Increased prevalence of mental health issues among young people	
Prevalence and hidden nature of domestic violence	
Lack of community knowledge and awareness on how to support the inclusion of people with a disability and other vulnerable population groups in community life	
Keeping up community safety to reduce assaults and violence	1
Some areas need more street lighting, passive surveillance or liquor licence control	
Lack of facilities for active lifestyle from cradle to grave	
Pursue grant funding for worthy projects	
<b>Challenge - Recreation and open space</b>	
Whole of life-cycle consideration for provision of recreation and sporting facilities, investing in quality products and creative solutions	6
Whole of lifecycle considerations (above): invest in quality products and creative solutions that are both accessible and inclusive.	
Holistic and integrated open space planning for a range of uses within each area	3
Equitable access to recreational facilities for new and emerging sports	9
Equitable access (above) to also include for disabled: sports for people with disabilities, with facilities that proactively support this.	
Equitable access (above) to also include for disabled: beaches and 'boardwalk to water' access, covering existing innovations and new infrastructure	
Upgrading existing facilities to ensure accessibility for the whole community	7
Meeting the needs for open space, relaxation, meeting places, playgrounds, recreation, public art, local markets	5
Partnerships with other land providers for open space and recreation facilities	3
Provide pathways for increased volunteer involvement in provision/ maintenance of recreational facilities	1
Access: encourage cross-tenure access to recreational areas	

<b>Social</b>	Number of dots
<b>Challenge - Arts, culture and heritage</b>	
Availability of a diverse and evolving range of cultural and creative facilities and events that meet the needs of the whole community	
Limited night-life across the region	
Lack of creative and performance spaces and venues	
Valuing and protecting heritage assets (Indigenous and non-Indigenous)	2
Lack of support for local artists - Lack of acknowledgement and collections on work of local artists and writers	2
Support for Indigenous Culture – education and protection of indigenous heritage and culture	
Inclusive opportunities for youth, families, multicultural and outdoor events beyond Manly; and links to Vivid & other Sydney events	
<b>Challenge - Planning for future communities</b>	
Encouraging and supporting creativity and innovation in urban design	
Meeting the infrastructure, economic and social needs of a changing demographic	
Providing adequate and accessible infrastructure and services for infill development and land release areas	1
Increasing densities and its impact on traffic congestion and parking.	
Increased demand on existing under resourced public transport and active travel networks	1
Need a Housing Strategy for growing population and changing demographics - with greater diversity, affordability and people-friendly villages & centres	3
Need more diversified town planning controls – for greater flexibility in accommodation options that are inclusive, accessible and pedestrian-friendly	
Need for more affordable housing: diversity for key workers, and intergenerational needs of young, elderly and future generations	1
Affordable housing (above): to also specifically reference the disabled community, not just young, elderly future generations	
Recreational infrastructure both for organised sport and individual activities needs to match the increased urbanisation	1
Lack of sporting and recreational needs for expanding population	
Ensure sufficient open space facilities are provided in medium and high density areas: Review acquisition policy and planning with the planned effects of urbanisation	
Providing quality recreational facilities that are accessible to all	



# Sportsgrounds Strategy

NORTHERN BEACHES  
COUNCIL

[northernbeaches.nsw.gov.au](http://northernbeaches.nsw.gov.au)

## Background to the Strategy

- Since formation of the Northern Beaches Council local sports groups and associations, including the Manly Warringah Pittwater Sporting Union, Manly Warringah Football Association, AFL and Cricket have called for new and improved sportsgrounds and facilities.
- These groups represent almost all of the 45,000 seasonal sportsground users.
- In response Parks and Reserves commenced work on a long term sports facility plan - the Northern Beaches Sportsgrounds Strategy.
- The Strategy is to guide development of sportsgrounds and facilities for the next 15 years and Council's capital works program.
- There are more than 150 sports fields and facilities across over 55 locations on the Northern Beaches.
- At the Council meeting held 27 September 2016, consideration was given to the advocacy from these major sporting groups to also review the equitable use of Council's public golf course land and incorporate this as part of the Strategy.

## Strategy Objectives

- Determine current sportsground and facility use.
- Determine future sportsground and facility demands.
- Inventory of sportsgrounds and facilities (supply).
- Identify any gaps between sportsground and facility supply and demand including need for more sports fields.
- **Prepare a Sportsgrounds Strategy that provides a financially sustainable 15 year plan to bridge the gaps identified.**
- Focus is on outdoor sports played on Northern Beaches sportsgrounds. Future planning will be undertaken about other sports and also recreation activities.

## Key milestones for the Strategy

- September 2016, Sportsground Strategy including Golf Review underway, specialist consultants engaged.
- October 2016, community consultation with sports, schools, State Sport Organisations, golf clubs.
- November 2016, complete initial consultation and develop a discussion paper about key sportsground and facility issues and opportunities.
- November 2016 to January 2017, consultation on discussion paper.
- February 2017, complete draft Strategy.
- March 2017, report to Council requesting approval to exhibit draft Strategy.
- April 2017, public exhibition draft Strategy.
- May 2017, final draft Strategy.

## Current Status

### Community engagement with sports, schools, State Sport Organisations

October 2016

- Surveys sent to all sports and commercial operators that use Council's sportsgrounds. The return response rate has been nearly 100%.
- Surveys sent to over 100 schools and school sport organisations.
- Face to face meetings have been held and contact made with the Sporting Union, AFL, Athletics, Baseball, Cricket, Gridiron, Hockey, Netball, OzTag, Rugby League, Rugby Union, Soccer/Football, Softball, Tag League and Touch.
- Contact has also been made with State Sporting Organisations including; AFL NSW/ACT, Cricket NSW, Football NSW, NRL
- Over 100 submissions have already been received by Council about the Strategy - these will be considered in developing the Strategy.

# Discussion Paper

## Sportsground Strategy Discussion Paper

- November 2016 to January 2017, public exhibition on-line, public information sessions.
- February 2017, submissions received will be analysed and will inform the draft Strategy.
- The Discussion Paper will be used to seek community input on issues and opportunities identified through consultation and initial analysis of supply, demand, participation. Key elements of the paper
  - a) Demographics
  - b) Current participation in field sport
    - e.g. number of sports, diversity of sports, number of participants (senior, junior, male, female), trends, allocations/bookings, competition v training etc.
    - sport membership, trends in participation
  - c) Current supply of sportsgrounds/courts/facilities v demand projections including maps

# Discussion Paper

## Sportsground Strategy Discussion Paper

- d) Issues and opportunities raised by sports during the initial consultation e.g.

Sports have indicated that future demand could be met by making more land available and by making better use of our existing facilities, ideas include

- partnerships with schools
- new floodlighting
- more synthetic surfaces
- dedicated training areas
- reconfiguration of sportsgrounds e.g. St Matthews Farm plan provides 1 new senior field
- improving quality of fields e.g. improved drainage will enhance recovery after rain
- amending leases to allow more use
- review allocation processes, draws, scheduling

Sports have also identified facility issues including

- accessibility, family and female friendly facilities, quality of lighting, drainage
- new and improved amenity and club buildings



## Questions for SRG?

- What are the key issues for our sportsgrounds and facilities for the Northern Beaches?
- What are the key opportunities for improving our sportsgrounds and facilities for the Northern Beaches?

