

WARRINGAH COUNCIL

annual report

2009 - 2010



Bringing our vision to life



Warringah
Council

How to read this report

This Annual Report compares our performance against what we said we'd do in the 2009 – 2010 financial year, which was outlined in our *Strategic Community Plan 2009: 140,000 residents one shared vision*.

Key

To ensure we meet our community's vision for Warringah we need to plan for and perform against our five Strategic Community Outcomes, which are outlined below. These provide a clear strategic direction and help ensure we are delivering real outcomes for our community and Warringah in the short, medium and long term.



Living Environment



Living Communities



Living Spaces



Living Enterprises



Living Organisation

Status

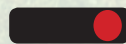
Our progress against each of our commitments is illustrated by the following symbols:



– at least 90% of completion target achieved



– between 70% - 90% of completion target achieved



– less than 70% of completion target achieved



– action has been completed

Deferred – Council has deferred action for consideration in future planning

Detailed information about each action's progress, including commentary, can be found by viewing our Quarterly Business and Budget Reports online www.warringah.nsw.gov.au.

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About us

Who we are

We are Warringah Council, a local government organisation that administers 152 square kilometres on Sydney's northern beaches.

Our history

Originally home to the Guringai people, Warringah is thought to mean 'middle harbour'. Warringah Council was established in 1906.

Our home

We are home to over 140,000 residents. We are a coastal community bordered by 14 kilometres of stunning coastline, which is the gateway to large estuaries and a further 6,000 hectares of natural bushland and open space. Vivid shades of native green blanket steep slopes, giving way to grassy lowlands and popular waterways.

What we do

We are responsible for delivering 16 key services to our community:

- Certification Services
- Childcare Services
- Community and Safety Services
- Compliance Services
- Cultural Services
- Development Assessment Services
- Glen Street Theatre
- Information and Library Services
- Kimbriki Environmental Enterprises Pty Ltd
- Natural Environment
- Parks, Reserves and Foreshores
- Roads, Traffic and Waste
- Strategic Planning
- Warringah Aquatic Centre
- Corporate Support Services
- Good Governance

Our purpose

You don't need eyes to see you need **vision**.

Our business is serving our community. We are not an organisation merely driven by box ticking – we aim to create added value through a strong commitment to everyday excellence.

At Warringah it's all about keeping a balanced perspective. One eye focuses on delivering high quality services to our community day in and day out. The other focuses on the bigger picture, using a holistic and integrated approach to planning and reporting.

Together they help bring our vision to **life**.

Our Corporate Vision

- Lead our community
- Protect our environment
- Create our future

Our Corporate Mission

A better and exciting Warringah through innovative leadership, partnerships and outstanding service.

Our Corporate Values

- Respect
- Integrity
- Teamwork
- Excellence
- Responsibility


Community Vision

A vibrant community, improving our quality of life by living and working in balance with our special bush and beach environment.

Strategic Community Outcomes



Living Environment

 [Read more on page 38](#)




Living Communities

 [Read more on page 48](#)




Living Spaces

 [Read more on page 60](#)



Living Enterprises

 [Read more on page 74](#)



Living Organisation

 [Read more on page 80](#)

At a glance

Total expenditure

\$152.65m

2008 - 2009 \$136.65m

Total capital spend

\$30.58m

2008 - 2009 \$20.03m

Net operating result*

\$7.938m

2008 - 2009 \$2.278m

* before capital grants and contributions

% actions completed*

93%

2008 - 2009 97%

* includes actions listed in Strategic Community Plan 2009 that were either completed or on schedule for completion at 30 June 2010.

No. actions completed*

164

2008 - 2009 170

* includes actions listed in Strategic Community Plan 2009 that were either completed or on schedule for completion at 30 June 2010.

Capital vs. operational



Capital - 20% Operational - 80%

Warringah's housing future

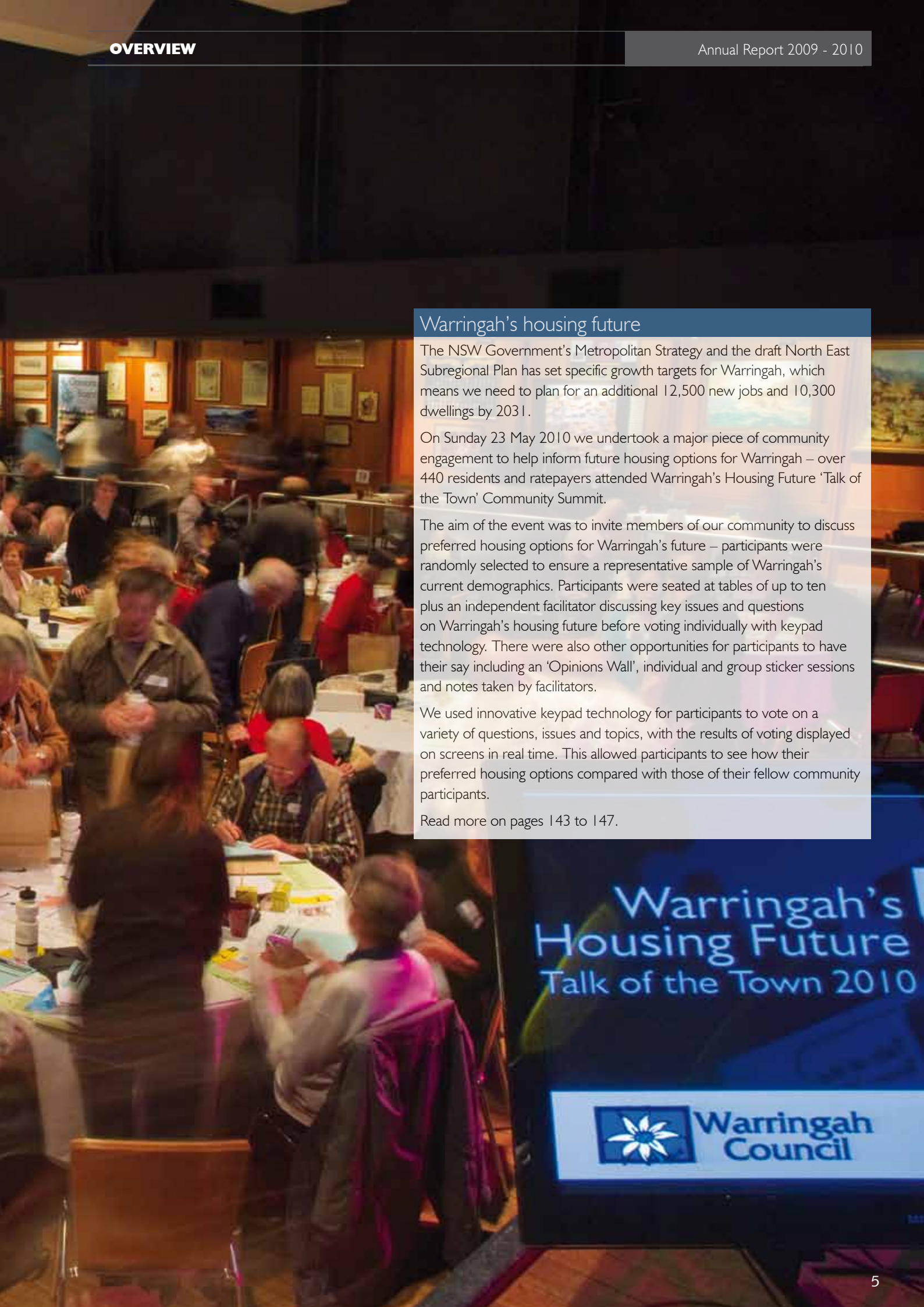
The NSW Government's Metropolitan Strategy and the draft North East Subregional Plan has set specific growth targets for Warringah, which means we need to plan for an additional 12,500 new jobs and 10,300 dwellings by 2031.

On Sunday 23 May 2010 we undertook a major piece of community engagement to help inform future housing options for Warringah – over 440 residents and ratepayers attended Warringah's Housing Future 'Talk of the Town' Community Summit.

The aim of the event was to invite members of our community to discuss preferred housing options for Warringah's future – participants were randomly selected to ensure a representative sample of Warringah's current demographics. Participants were seated at tables of up to ten plus an independent facilitator discussing key issues and questions on Warringah's housing future before voting individually with keypad technology. There were also other opportunities for participants to have their say including an 'Opinions Wall', individual and group sticker sessions and notes taken by facilitators.

We used innovative keypad technology for participants to vote on a variety of questions, issues and topics, with the results of voting displayed on screens in real time. This allowed participants to see how their preferred housing options compared with those of their fellow community participants.

Read more on pages 143 to 147.



Warringah's
Housing Future
Talk of the Town 2010



Warringah
Council

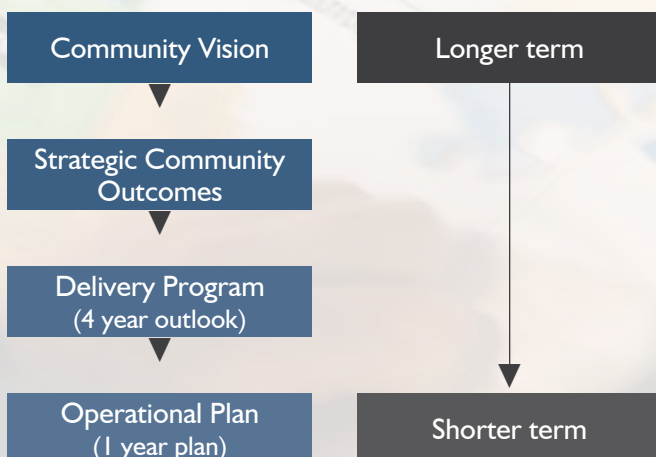
Purpose of Annual Report

What is an Annual Report?

Far from being a mere legislative requirement the Annual Report is an opportunity for us to communicate our story, a snapshot of how we have performed over the 2009 – 2010 financial year. It's a medium that allows us to report back to our community how we performed against what we said we'd do.

In this way, the Annual Report is the chief reference document for our community, stakeholders, Councillors and employees – it's not a mere statutory obligation. At Warringah we leverage the Annual Report to help build greater community capacity, informing our community through increased transparency, accountability and disclosure. We believe having knowledge of what Council has done and what it plans to do helps empower our community within the decision making process and helps encourage participatory democracy.

Internationally, better practice standards have evolved. Private and public organisations exhibiting better practice are using more transparent, accountable and meaningful approaches to build a more comprehensive picture of their annual performance – both financial and non-financial.



What is a Strategic Community Plan?

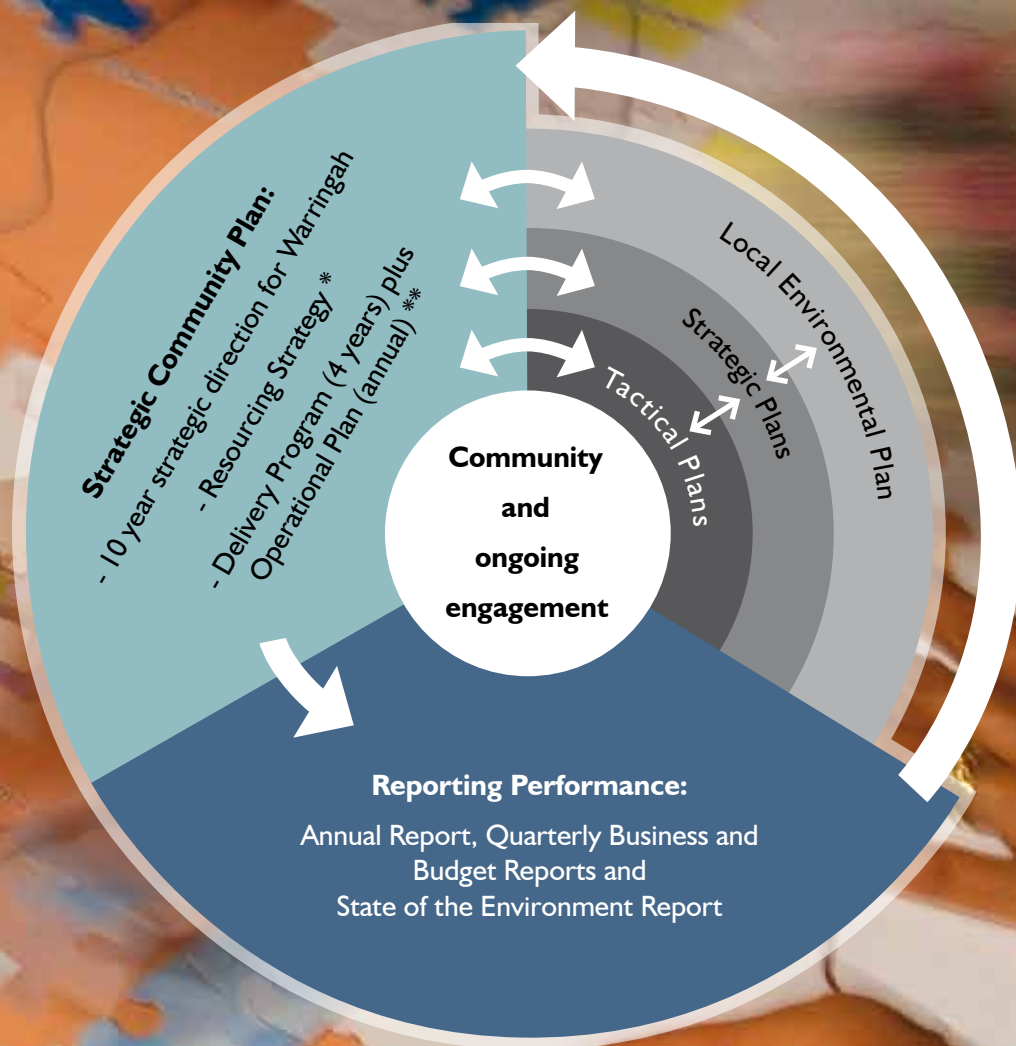
While the purpose of the Annual Report is to tell the story in retrospect, the Strategic Community Plan (SCP) is responsible for planning ahead. The SCP is our primary forward planning document and aligns our community's vision with a clear strategic direction for Warringah's long term future. So what's in it?

- a ten year strategic direction for Warringah,
- a Resourcing Strategy (including Asset Management Planning, Workforce Plan and Ten Year Financial Plan)
- detailed four year delivery programs for each service, including budgets

Produced annually, the SCP brings our strategic and tactical planning documents together. Significant social, cultural, economic, environmental and political factors – including regional, State and Federal plans and policies – are also considered, which helps position our planning within a much broader context, considers current and emerging community needs, and identifies key stakeholders and interdependencies which may affect delivery of appropriate services to our community over time.

Importantly, the SCP negotiates a range of internal and external factors unique to local government. This helps us plan for the long term by prioritising and determining actions and funding for each of our key services. The SCP acts as a central repository, helping to ensure various planning documents complement and speak directly to each other in more integrated, meaningful and streamlined ways to become more holistic, manageable and effective.

Put simply, the SCP outlines what we plan to do while the Annual Report discusses our progress against this at the end of each financial year.



* Financial Planning
 Workforce Planning
 Asset Management Planning
 Risk Management

** Outlines how each of our 16 services will contribute towards achieving our Strategic Community Outcomes, Goals and Strategies. Includes: Key Activities and Programs, Key Initiatives, Budget, Capital Works and Key Performance Measures.

Strategic Plans, eg: Environmental Sustainability Strategy, Recreation Strategy, Social Plan, Bike Plan, Cultural Plan and other key strategies.

Tactical Plans, eg: Asset Management Plans, Capital Works Program, Plans of Management, Estuary and Flood Plain Management Plans, and other key tactical plans.

Mayor's message

Sustaining our future

In the Strategic Community Plan 2009 your Councillors and I indicated that global economic uncertainty and other challenges unique to local government were having a compounding impact on our ability to maintain existing service levels.

Amid these pressures we resolved to be proactive and take decisive action – the strategic outlook we promised you, our community, was that we were well positioned to continue to deliver high quality services throughout 2009 – 2010 and beyond.

We were not afraid to speak openly and honestly about the issues we were facing as a local government organisation. We understood some discussions and proposed service changes might be unpopular, but we wanted to know what you – our community – wanted for Warringah and its future and the wealth of information received from various community engagement initiatives will help inform future planning.

In reflecting on the year that has been, 2009 – 2010 was a year of high quality service delivery, robust financial management and ensuring long term sustainability for Warringah, its community and residents. Despite external economic pressures we have consolidated a strong position for 2010 – 2011 and beyond.

Infrastructure

Our program of capital works continued to address crucial infrastructure needs for our community, including: \$3,266,740 resheeting local and regional roads, over \$520,000 on traffic management and calming devices (eg roundabouts and wombat crossings), \$490,994 renewing existing footpaths, \$222,753 building new footpaths and \$436,016 on bus shelters.

Freshwater Village

During the financial year we completed revitalisation works at Freshwater Village, totalling \$2,950,000. This has resulted in a more vibrant, active and safe public domain. The works have created a strong and clear streetscape identity to reinforce the village as the hub of the suburb, beautifying the street and creating a more pedestrian friendly environment.

Major improvements include: wider footpaths, new paving, new street furniture, devices to slow traffic, more trees and landscaping, improved access to off street parking, and opportunities for increased outdoor eating areas.

Warringah Aquatic Centre

Warringah Aquatic Centre (WAC) has continued its progress towards improved environmental sustainability which was recognised by coming runner up in the state wide "Sustainable Cities Award" for Water Conservation. In November 2009, the installation of a backwash recycling plant, funded by a Federal Government Infrastructure Grant, was the latest in a string of water and energy savings projects and will save the WAC approximately 3 million litres of water annually. The WAC was also one of only 20 facilities in NSW to be awarded the new Five Star Water Safety Partner Venue by the Royal Life Saving Society – Australia.

Your Council



Mayor
Michael Regan



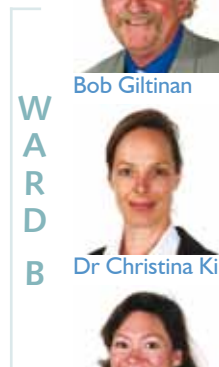
Michelle Ray
Deputy Mayor



Vincent De Luca OAM



Jason Falinski



Bob Giltinan



Dr Christina Kirsch



Dr Helen Wilkins



Dr Conny Harris



Virginia Laugesen



Julie Sutton

Community centres

A variety of refurbishments were undertaken at our community centres throughout the financial year, with a total of \$1,321,501 being spent on much needed upgrades. Improvements were made to accessibility and lighting controls, kitchen and bathroom upgrades, security, new carpets, paving, softfall, storage and places of public entertainment. Centres that benefited from the various upgrades include Curl Curl Youth and Community Centre, Forestville Senior Citizens Centre, Forestville Memorial Hall, Forestville Community Art Centre, Terry Hills Community Centre, Harbord Literary Institute, Collaroy Plateau Youth and Community Centre, Belrose Community Centre, Cromer Community Centre. These upgrades have been coupled with a marketing campaign to increase the usage of the community centres by members of the public.

Parks, reserves and foreshores

Major sportsfield rectification works have been undertaken at Weldon Reserve, Adams Street Reserve and Rueb Hudson as well as minor works at other sportsfields, costing a total of \$2,064,592. A further \$1,529,253 has been invested in upgrading the John Fisher Park netball courts, including 10 new hard courts and the re-surfacing of 15 of the old courts. Major upgrades to Dee Why rock pool as well as smaller works at South Curl Curl and Freshwater rock pools, saw a total investment of \$311,665 into repairing the pools that were deteriorating due to continued exposure to coastal conditions. A further \$253,005 was invested in upgrading the Fishermans Beach boat ramp.

Future outlook

The focus for 2010 – 2011 and beyond remains balancing immediate community needs with those of the future to ensure we deliver real value and create longer term sustainability. We have a clear strategic direction for the future, which is outlined in our Strategic Community Plan 2010.

View it online! www.warringah.nsw.gov.au



Mayor Michael Regan

Community engagement

Talk of the town

On Sunday 23 May 2010 we undertook a major piece of community engagement to help inform future housing options for Warringah – over 440 residents and ratepayers attended Warringah's Housing Future 'Talk of the Town' Community Summit.

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At Talk of the Town we used innovative keypad technology for participants to vote on a variety of questions, issues and topics, with the results of voting displayed on screens in real time. This allowed participants to see how their preferred housing options compared with those of their fellow community participants.

Read more on pages 143 to 147.

Online community forum

In early March we launched our first online discussion forum allowing the community to have its say about key issues in the local area – yoursaywarringah is a dedicated community consultation website which allows us to post discussions, detailed plans and surveys and seek input and feedback from our community and residents.

Strategic Community Plan

Over the last two years we have received an unprecedented number of submissions to our Draft Strategic Community Plans (SCP) – 2,319 in 2009 and 1,010 in 2010. The feedback we received has been invaluable, it will continue to be used to inform future decision making and it also helps identify priorities for our community.

Brookvale Oval

We continued to consult the community on the future of Brookvale Oval. During the year different ideas and possibilities for the oval and park were explored through Brekkie at Brookie, information stalls at Warringah Mall and an online discussion forum where participants could identify their preference for the future of this facility.

General Manager's message

The state of play going into 2009 – 2010

During the first half of 2009 local impacts of the global economic downturn and other issues unique to local government were having a combined and adverse affect on our finances and ability to maintain existing service levels.

At the time we developed our Strategic Community Plan 2009 the outlook for organisations across the globe was grim and the strong performance results we achieved in 2009 – 2010 should be viewed in light of this. The volatility and unpredictability of global markets shook investor and consumer confidence in 2008 – 2009 and forced a significant number of corporations to report disappointing annual results – share price and profit and loss accounts no longer held their sway as true indicators of a company's long term sustainability or future growth. While long term strategies may have remained the same, more companies were also shifting their short term goals to focus on cost reduction, debt reduction and capital expenditure reduction to help their organisation weather the financial storm.

Our aim going into the 2009 – 2010 financial year was to adopt a clear and sustainable strategic direction that would ensure we were in a strong position to continue to deliver high quality services to Warringah, its residents and community well into the future.

While a total financial meltdown did not materialise and a feared 1930's style depression was avoided, 2009 – 2010 remained a challenging year – major world economies were in recession, local economic growth was slowing, consumer confidence was down and employment was weakening, which delivered recessions in the United States, the United Kingdom, Japan and Europe.

Our approach

We knew our approach had to be clear, decisive and focused on the quadruple bottom line – our strategy and performance needed to fulfil our social, economic, environmental and governance duties if we were to achieve real outcomes for our community.

Strong performance in challenging year

In 2009 – 2010 we achieved commendable results amid trying times and, like most organisations operating in what can only be described as a significant state of flux, we have learnt lessons along the way. I can say with confidence, as demonstrated by our results, that we did not stray from the five Strategic Community Outcomes we needed to achieve for our community, we adopted a sustainable approach with the long term and prosperity of future generations in mind, we exercised prudent financial management to ensure we were well capitalised to resource required service delivery and we had the right people in our organisation to deliver what we said we would.

We achieved a better than expected operating result (before capital grants and contributions) of \$7.938 million. Total expenditure and total capital spend came in at \$152.65m and \$30.58m respectively. We also completed 93% of all actions listed in our Strategic Community Plan 2009, which is above our performance target of 90%.



Future outlook

The actions we undertake today will lay the foundation for a more sustainable tomorrow. Despite being well positioned we remain a multi-faceted business that operates a broad range of services across a range of industry sectors. There are many economic factors outside of our control that we will have to monitor closely, but have our eyes are firmly on the task at hand.

While we are well positioned to continue to deliver high quality service into the future, the outdated system of rate capping remains a key challenge for all local government organisations throughout NSW. The fact that rates have been capped at 2.6% in 2010 – 2011 by the State Government is simply unsustainable – this fails to keep pace with inflation (3.1%) or the expected growth in wages (3.2%) and materials and contracts (3%) for the same financial year. The disastrous effects of rate capping in NSW is at odds with more our realistic counterparts – the Victorian and Tasmanian State Governments have advised that rate increases are kept at around 4%. In an attempt to remain financially sustainable we achieved \$3.9 million savings through internal efficiencies during the 2009 – 2010 financial year, with the view to reduce our corporate costs by a further \$800,000 in 2010 – 2011. While these achievements are commendable the long term impact of rate capping means that the only viable solutions for councils in NSW is to find additional revenue streams and or apply for special rate increases to ensure quality service delivery to local communities.

Despite these challenges our resolve remains strong – as an organisation we are energised to deliver high quality services to our community in the most effective, efficient and sustainable way possible. We will continue to be sustainable in what we do, fulfilling our social, environmental, economic and governance duties to achieve real outcomes for our community.



General Manager, Rik Hart

Excellence in operations

We are a Business Excellence Council. Business Excellence is a way of leading and managing an organisation to achieve sustainable organisational excellence. At Warringah we subscribe to the Australian Business Excellence Framework (ABEF). This is Australia's framework for innovation, improvement and long-term success and is internationally recognised for improving organisational performance in order to deliver value to customers.

Why are we a Business Excellence Council?

We adopted the ABEF because it is all about delivering better public value across all of our services. Our organisational values and the Business Excellence framework underpin our Strategic Community Outcomes, Goals and Strategies, providing an integrated model that assists us to continuously improve. The focus of Business Excellence is on managing public value and understanding how to improve services - better services lead to greater efficiencies and better outcomes for our community.

A values driven approach

Our values enable us to deliver on what we said we would do with greater effectiveness and efficiency. Our values develop supporting behaviours and a culture of continuous improvement, innovation and learning. Our values are: Respect, Integrity, Teamwork, Excellence and Responsibility.




How we govern

Mayor and Councillors: roles and responsibilities

'Dear resident,

As the elected Council our primary responsibilities are to represent the interests of the community, provide leadership and good governance for Warringah and facilitate communication between the community and the Council. It is our responsibility to set the strategic direction for Warringah Council and deliver a clear vision: a vibrant community, improving our quality of life by living and working in balance with our special bush and beach environment.

It is our job to review Warringah Council's performance, delivery of services, Strategic Community Plan and financial planning policies to ensure funding, strategies and the allocation of resources best meet the needs of our local community. We also play a key role in the development and review of public policy.'



Mayor Michael Regan

How are Councillors elected?

Elections are held every four years to determine who will represent the interests of Warringah, its residents and ratepayers.

In 2004 a referendum was held to determine a preferred voting system - results determined that a popularly elected Mayor and three Councillors, for each of the three wards that make up Warringah, would be the new election method.

On 13 September 2008 Councillor Michael Regan was voted Warringah's first popularly elected Mayor.

Who stands for Council?

Put simply, anyone who lives in Warringah or is a non-resident land owner can stand for Council. As in State Government elections, a Local Government Councillor can identify either as a candidate of a registered political party or as an independent.

What happens at Council meetings and who can attend?

Meetings, chaired by the Mayor, allow members of the public to see their Council in action. Councillors debate and vote on a variety of issues affecting Warringah and our local community.

Members of the public also have an opportunity to address the Council Meeting during Public Forum.

Anyone may submit a question, comment or statement to the Public Forum Session of Ordinary Council Meetings, provided a written request is submitted before 3pm on the day prior to the meeting. If the day before is a public holiday, the request can be submitted on the day of the meeting (no later than 9.30am). Questions may relate to general policy matters, matters before Council or any other issue relevant to Warringah. Further details or questions relating to Public Forum can be directed to the Coordinator Governance on 9942 2737.

When are Council meetings held?

Council meetings are held monthly with the exception of January. Meetings begin at 6pm at the Civic Centre, Dee Why, in the Council Chambers.

Where can I find out more?

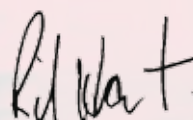
Council's Business Papers, including all Agenda items, can be viewed online at www.warringah.nsw.gov.au. Hard copies of the agenda are also available at our libraries and Customer Service Centre at the Civic Centre in Dee Why, on the Thursday prior to the meeting. Limited copies of the Agenda and Agenda items are available at Council Meetings. Council Meetings are screened live via webcast and archived online at www.warringah.nsw.gov.au.

General Manager: roles and responsibilities

'Dear resident,

As General Manager I am responsible for ensuring day-to-day operations are efficient and effective. I am committed to ensuring we have the right people for the right job. It is my duty to make sure Council as an organisation delivers on the goals, responsibilities and targets set out in the Strategic Community Plan.

I ensure the Councillors decisions are implemented without undue delay and will continue to lead Council employees toward our Corporate Mission: A better and exciting Warringah through innovative leadership, partnerships and outstanding service.'



General Manager, Rik Hart

Executive leadership

The Executive Management Team (EMT) comprises the General Manager and Directors. This is a forum to discuss strategic and operational issues material to good governance. The General Manager's role is supported and underpinned by EMT, which helps direct the implementation of Council decisions and drive organisational wellbeing.

Office of the Internal Ombudsman

The Office of the Internal Ombudsman was established in 2003 to improve Warringah Council's accountability. An initial review of the Office of the Internal Ombudsman was conducted in 2009 – 2010. This resulted in the office being maintained, with a further review of operations after twelve months.

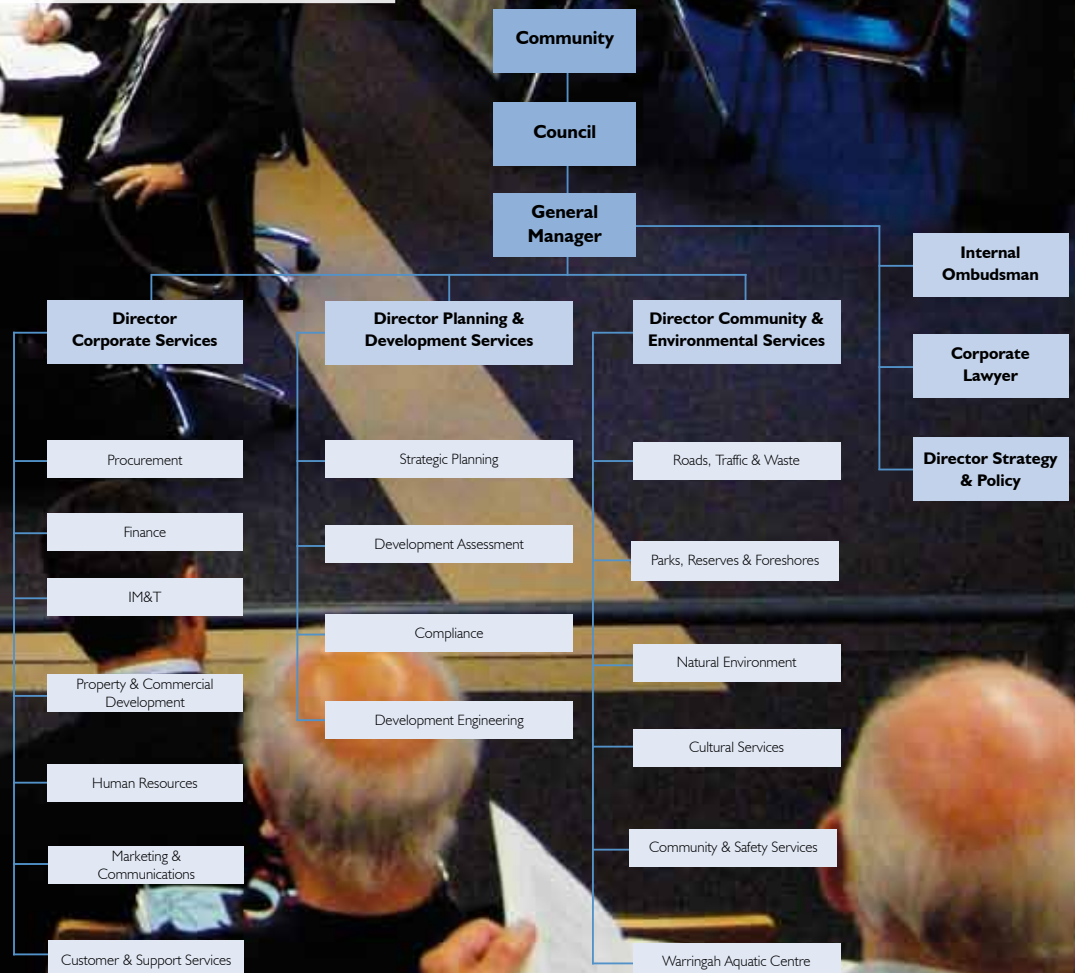
Warringah is one of seven Councils in NSW which has instituted an Internal Ombudsman function. The Internal Ombudsman reports directly to the General Manager and operates completely independently of the rest of Warringah Council.

The Office of the Internal Ombudsman's main purpose is to ensure that all Council's dealings with the community are fair, transparent and accountable.

It seeks to ensure that Council acts in the public interest and carries out all its business in an ethical and accountable manner.

The mission of the Office of the Internal Ombudsman is to: champion excellence in probity and accountability through independent and professional complaint handling, investigations and audit.

The Office of the Internal Ombudsman gives guidance and advice to the General Manager and Council officers about how to improve probity and reduce the likelihood of maladministration or misconduct. This is done by both addressing requests for advice and by proactively educating Council in relation to ethical standards and the Code of Conduct.





2

A broader look at the context
we operate in.

Regulatory and operating environment

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Our regulatory and operating environment

In the following pages we take a step back and provide an overview of the environment we operated in during the financial year. In setting our strategic direction for 2009 – 2010 and beyond we considered a range of social, cultural, political and economic factors. We also monitored these factors closely throughout the year to ensure our organisation remained well positioned to execute its strategic direction and deliver what we said we would to our community - on time, within budget and with the most effective and efficient use of our resources.

We believe this contextual information helps our community and stakeholders assess our performance and also provide some insight into the factors we need to consider in planning for our future - we needed to abide by certain regulatory obligations, but some of the issues unique to local government and Warringah required us to find sustainable solutions for the immediate and longer term.

Global

- Global economy
- Climate change and environmental sustainability

See pages 18 - 19

Federal and State

- Social justice principles
- State and regional directions
- State Government responsibilities

See pages 20 - 26

Local

- Local Government responsibilities
- Changing communities and housing needs
- Transport
- Northern Beaches Hospital
- Annual community survey
- Draft Strategic Community Plan 2010

See pages 23 - 35

Global economy

Developing our SCP 2009

We developed our Strategic Community Plan 2009 amid significant global economic uncertainty.

Terms such as “global financial crisis” dominated the news and world financial markets continued to deteriorate at the time we were finalising our budget and determining appropriate levels of service for our community for the 2009 – 2010 financial year.

Major world economies were in recession, local economic growth was slowing, consumer confidence was down and employment was weakening. This produced the worst economic crisis since the Second World War and delivered recessions in the United States, the United Kingdom, Japan and Europe. Growth also slowed dramatically in key emerging economies, in particular China.

While Australia remained largely resilient in comparison to most developed nations the Australian share market plunged significantly and global impacts of the financial downturn were also felt locally.

How did we respond?

As a government organisation we were not immune to local impacts of a fragile global economy. The instability in international markets translated into uncertain economic forecasts, a realisation conceded by governments across the globe and even by the world’s largest corporations. At the time, the global downturn was making it increasingly difficult for us to maintain existing service levels because our costs were rising as our sources of income fell.

Amid such uncertainty we chose to have an open and honest discussion with our community about some of the issues we were facing and also future service levels – we conducted community engagement.

Ultimately, we chose to exercise prudent financial management and were prepared to make difficult decisions to ensure we maintained long term financial sustainability for the benefit of current and future generations. In 2009 – 2010 we delivered a tough budget to tackle local impacts of the global financial crisis and other challenges unique to local government.

How did the Federal Government respond?

In 2008 governments all over the world enacted urgent measures to stabilise financial markets, restore the flow of credit and support global economic growth. In response to slowing domestic activity the Australian Government implemented several measures throughout 2008 – 2009 to stimulate national economic growth, including the announcement in February 2009 of a \$42 billion Nation Building and Jobs Plan and One-Off Cash Payments for low and middle income households and individuals.

How did private corporations respond?

While the majority of governments increased spending in 2008 – 2009 to stimulate the economy, the majority of corporations throughout the world concentrated on streamlining and cutting costs during the economic downturn. The volatility and unpredictability of global markets shook investor and consumer confidence in 2008 – 2009 and forced a significant number of corporations to report disappointing annual results.

Share price and profit and loss accounts no longer held their sway as true indicators of a company’s long term sustainability or future growth – it could be argued that investors and stakeholders now scrutinise the integrity of information now more than ever.

While long term strategies may have remained the same, more companies were also shifting their short term goals to focus on cost reduction, debt reduction and capital expenditure reduction to help their organisation weather the financial storm.

Climate change and environmental sustainability

What have we done?

Our approach to climate change has three elements:

1. Reducing emissions from Council's services and operations
2. Partnering with the community to reduce emissions from our residential sector
3. Preparing Council and the community to better adapt to the impacts from projected climate change

Our corporate performance in energy and water consumption indicates ongoing improvements. Overall water consumption since 2004 – 2005 has declined by 31%. This places us ahead of our corporate target of a 30% reduction by 2011 and reflects investment in water savings such as efficiencies in plant and operating practices and greater attention to leaks. This includes the commissioning of a backwash recycling system at the Warringah Aquatic Centre.

Between 1995 and 2000 greenhouse gas emissions from Council's activities increased markedly, largely as a result of an increase in energy consumption from our buildings. These emissions began to stabilise and then decrease after 2000 with early measures to reduce energy consumption such as the installation of heat pumps and power factor correction at the Warringah Aquatic Centre. From 2006 reductions were achieved through changes to fleet management which both decreased the size of the fleet and increased fuel efficiency. Since 2008 we have achieved further reductions expected with the implementation of the Energy Performance Contract (EPC) and the purchase of GreenPower at our major facilities. Our electricity consumption from our buildings and facilities in 2009 – 2010 was 1.6% below consumption in 2008 – 2009.

We are also undertaking a program to install solar hot water and photovoltaic electricity generation installations at a number of community buildings including community centres and surf clubs. In 2009 – 2010 a program commenced to install nearly 30kW of solar power. Further installation of photovoltaics will be undertaken in 2010 – 2011.

We also recognise that climate change adaptation is as important an issue as greenhouse gas emissions. We have therefore commenced adaptation planning to ensure that we as an organisation and our community are informed about and prepared for the changes which will occur to our natural and social environment. These changes will impact on a wide range of our services including planning and development control, emergency response, asset management, protection of the natural environment and support to vulnerable sections of our community.

In 2009 we undertook an initial climate change risk assessment. This was the first step in the development of an adaptation action plan. There are climate change risks for our organisation and community which are essentially unavoidable and adaptation planning will ensure that risks to our assets and services are identified and managed. The risk assessment was prepared using guidelines developed by the Commonwealth Government and involved a series of workshops with key staff to identify priority risks for further investigation and subsequent development of an adaptation action plan. Further work on integrating adaptation actions into our operations and services will progress over 2010 – 2011.

Our Environmental Sustainability Strategy

We started developing a new Environmental Sustainability Strategy in 2009 to replace our 2001 Strategy. In line with current organisational planning and reporting frameworks, it is envisaged that the new Strategy will be a higher level strategic document rather than a detailed action plan. As such, it is expected that the Environmental Sustainability Strategy will outline and balance key priorities as well as identify management challenges and any project risks to be considered in the implementation of the Strategy.

The objectives of the Strategy are to:

1. Establish environmental targets for our organisation over the next 5-10 years
2. Identify environmental priorities
3. Achieve commitment throughout our organisation for achieving targets

During 2009 - 2010 a series of community consultations including focus group meetings assisted in identifying issues and priorities for the Strategy.

A draft of the Strategy has now been completed and is currently being reviewed by Council staff prior to its release for further community comment in 2010 - 2011.

Social justice principles

What are social justice principles?

To meet the diverse needs, wants and aspirations of our community we ensure social justice principles inform our planning. The NSW Government's social justice strategy identifies these principles as follows:

Equity – there should be fairness in decision making, prioritising and allocation of resources, particularly for those in need. Everyone should have a fair opportunity to participate in the future of the community. The planning process should take particular care to involve and protect the interests of people in vulnerable circumstances.

Access – all people should have fair access to services, resources and opportunities to improve their quality of life.

Participation – everyone should have the maximum opportunity to genuinely participate in decisions which affect their lives.

Rights – equal rights should be established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.

How do they inform our planning?

To help us understand and plan for the diverse needs, wants and aspirations of our community we produced, our Social Plan 2010 during the financial year. The Social Plan provides valuable demographic information and analyses key issues relevant to the following target groups:

- Children and families
- Women and men
- Young people
- Older people
- People with disabilities, including those with chronic illness
- Aboriginal and Torres Strait Islander people
- People from culturally and linguistically diverse backgrounds

General subject areas relevant to Warringah are also analysed, including:

- Community connectedness and community capacity building
- Community and safety
- Health and wellbeing
- Transport
- Community information provision
- Housing
- Recreation and cultural provision and development

Continuing and emerging needs

For the purposes of our Annual Report 2009 – 2010 we have summarised some of the key findings of our Social Plan below:

Young people – There are more issues identified in the Social Plan for young people than for any other target group. These include accessibility of entertainment, limited recreational venues and transport options, behaviours jeopardising health, declining enrolment in tertiary education, alcohol use, improved social needs, and decreasing youth population.

Carers – There are many people in Warringah caring for children, older people and people with a disability, however there is limited recognition of carers (particularly of informal carers, ie non-regulated and home-based care). There needs to be improved service information and provision in collaboration with state and federal departments and community sectors to enhance the lives of carers and those being cared for.

Older People – Warringah's population is ageing at a higher rate than the national average and residents are generally living longer. It is important to ensure services and infrastructure support our ageing population (eg catering for those with additional needs such as homebased or residential care).

Cultural and Linguistically Diverse Communities – Although Warringah has a smaller proportion of people born overseas or from a non-English speaking background than the Sydney average, Warringah is becoming increasingly diverse and there are growing numbers of people from culturally and linguistically diverse backgrounds residing in the area. There are a range of languages spoken, different cultural perspectives and a multiplicity of needs that will inform the way we plan for our future and build partnerships with other government and community agencies.

Children and Families – The number of children in Warringah has increased and it is important to ensure that the needs of children and their families are considered. Significant changes in government policy approaches to children and families present opportunities for us to further enhance services for children of all ages and their families. There are also opportunities to improve social outcomes for Indigenous children and families in Warringah. Addressing the needs of children and families can also assist in further improving the social outcomes of our young people now and in the future.

Community connectedness, capacity building and the importance of place – Our community is changing and this has significant implications for how we plan for our future. Identifying with a community, feeling connected and having a sense of belonging is fundamental. Community capacity building is also essential – individuals, organisations and communities need to manage their own affairs and work collectively to foster and sustain positive change. Community capacity building is about:

- Strengthening our community's capacity to meet its own needs;
- Improving the ability of our community to enhance their quality of life; and
- Assisting disadvantaged groups to participate in community life and to obtain a fair share of the benefits

We need to continue to ensure our approach to planning and reporting is integrated, holistic and streamlined. This helps align our services with the diverse and changing needs of our community.

What's the next step?

Our Social Plan provides a wealth of information which can help inform future decision making. It defines 'how' we propose to improve social outcomes for Warringah and therefore helps guide 'what' we are going to do in the future. It also forms part of our broader integrated and holistic approach to planning and reporting, helping us to negotiate often complex interdependencies for the benefit of our community. Take a look at the Social Plan on our website for a comprehensive account of local community needs and the kinds of strategies we have in mind to address these.



State and regional directions

State and regional directions

In recent years the NSW Government prepared major plans and strategies to help guide state and regional planning, which we carefully considered in developing our strategic direction for the 2009 – 2010 financial year – some of these are outlined below.

State Plan 2006

At the time of developing our Strategic Community Plan 2009 the NSW Government had in place a State Plan 2006. This plan defined the overarching goals and outcomes shaping state policy over a ten year period. It established priorities and targets to drive the actions of various NSW Government agencies. The Plan covered all major State responsibilities including health, education and transport and referenced a number of other key strategic plans that drove State services.

During the financial year the NSW Government released the State Plan 2009, which updated and built upon the objectives and directions stated above.

State Infrastructure Strategy 2008 – 2018

The State Infrastructure Strategy is a rolling 10-year plan for infrastructure projects to support service delivery. First published in 2006, it is updated every two years. The Strategy maps infrastructure projects by six broad regions – Sydney, Central Coast, Hunter, North Coast, Illawarra - South East and Inland NSW.

In February 2010 the State Government released a plan to 2036 for transport across Sydney, Metropolitan Transport Plan – Connecting the City of Cities, with a 10 year funding guarantee. The Metropolitan Transport Plan links additional dwelling and employment targets (Warringah's share is 12,500 new jobs and 10,300 new dwellings by 2031) with the transport network.

Metropolitan Strategy City of Cities (2005)

The Metropolitan Strategy was prepared by the NSW Department of Planning as a broad framework to facilitate and manage growth and development in Sydney over a 25 year period. Primarily, it indicates how Sydney will accommodate 640,000 new homes by 2031. The Metropolitan Strategy creates 10 subregions each with individual dwelling and employment targets. The North East Subregional Strategy, still in draft form, translates the objectives of the Metropolitan Strategy to the local government areas of Manly, Warringah and Pittwater. It acts as a broad framework for the long-term development of the area, guiding government investment and linking local and state planning issues. More specifically, it plans for the Northern Beaches Hospital at Frenchs Forest and establishes a framework for strategic and local centres in each area. Finally, the subregional strategy sets targets for housing and employment for Warringah of 12,500 new jobs and 10,300 new dwellings by 2031.

During the 2009 – 2010 financial year we were mindful that The Metropolitan Strategy was due to be reviewed in 2010.

SHOROC Regional Directions

SHOROC councils including Warringah, Pittwater, Manly and Mosman undertake collaborative planning (and service delivery) for the mutual benefit of both the councils and their communities. We provide a contribution of \$120,000 per year to the running of SHOROC. During the 2009 – 2010 financial year a Regional Directions publication was in the final planning stages and due for completion in 2010.

State and Local Government responsibilities

Key responsibilities

To help contextualise our regulatory and operating environment we have put together this table. It identifies key issues for our community and outlines the roles of the State Government alongside our own.

Traffic and transport	State	Local
Strategic transport planning to accommodate projected housing and population growth on the peninsula (eg designated bus lanes).	✓	✓
Plan for and improve the efficiency of the state road network (eg Spit Bridge improvements).	✓	
Advocate for efficiency of the state road network.		✓
Provide grant funding for local roads.	✓	
Maintenance of state roads (eg Warringah Road, Mona Vale Road, Pittwater Road, Forest Way, Condamine Road) and planning to reduce congestion.	✓	
Maintenance of local roads and planning to reduce congestion.		✓
Provision and maintenance of traffic lights and road regulatory signage (eg give way, speed limits).	✓	
Construct traffic calming devices on regional and local roads (eg speed humps, pedestrian crossings etc) to reduce speed and improve safety for pedestrians and other road users as approved by the Traffic Committee.		✓
Road safety education.	✓	✓
Liaise with the Roads and Traffic Authority, the police and other key agencies to improve road safety and the efficiency of the road network.		✓
Operate Sydney Buses and manage regional bus contracts (eg Forest Coach Lines).	✓	
Liaise with State Government and bus operators about service gaps in public transport.		✓
Provision and maintenance of infrastructure that supports the efficiency of the bus network ie provision of bus shelters and seats.		✓
Promote public transport as a way of reducing congestion and impact on the environment.	✓	✓
Enforcement of road rules eg speeding, load limits.	✓	
Enforcement of load limits in local streets (eg 4 tonne load limit).		✓
Enforcement of on and off-street parking restrictions.		✓
Provision and maintenance of Council off street car parks .		✓

State and Local Government responsibilities

Bike paths / cycle ways / footpaths	State	Local
Provide grant funding for bike paths, cycle ways and footpaths.	✓	
Promote and plan for cycle ways, bike paths and footpaths as alternate modes of transport.	✓	✓
Plan for interconnected networks of cycle ways, bike paths and footpaths across Warringah and the region ie Bike Plan and Pedestrian Access and Mobility Plan.		✓
Maintain and build new cycle ways, bike paths and footpaths associated with state roads.	✓	
Maintain existing pavements and bike infrastructure.		✓
Build new sections of bike paths, footpaths, cycle ways and associated bike infrastructure.		✓

Utilities – energy (electricity and gas), water and sewerage	State	Local
Plan and deliver new energy, water, and sewerage infrastructure to meet service gaps and/or increased loads from business, housing and population growth.	✓	
Plan for improvements to the stormwater network in response to local flooding or development.		✓
Maintenance and renewal of the stormwater network including sweeping of streets and clearing of pits and pipes.		✓
Operation of public corporations that provide energy, water, and sewerage.	✓	
Education programs and incentives to reduce consumption of energy and water.	✓	
Information and education programs for households to reduce energy and water consumption that complement the state's program.		✓
Water and energy savings initiatives to reduce our overall usage ie installation of water tanks at the Warringah Aquatic Centre.		✓
Paying for street lighting and lighting in public places.		✓
Installation and maintenance of street lighting and lighting in public places.	✓	
Working with the energy provider to determine safety lighting needs in streets and public places.		✓
Lopping of street trees under power lines ie trimming.	✓	
Removal and trimming of trees on public land.		✓

Health services	State	Local
Development of public health policy .	✓	
Provision and planning for state wide public health services and infrastructure (eg public hospitals, ambulance service, the new Northern Beaches Hospital).	✓	
Work with the community to identify gaps in health service / emerging health needs within Warringah and advocate for solutions on behalf of our community.		✓
Ensure land use plans provide appropriate locations for health services.		✓
Health promotion and education.	✓	
Provide an information and referral service on health issues to target groups in the community (eg youth and aged).		✓

Law enforcement	State	Local
Provision and management of NSW Police Force (primary law enforcement agency in NSW) to: <ul style="list-style-type: none"> • prevent, detect and investigate crime • monitor and promote road safety • maintain social order (eg dealing with noisy parties and drunk and disorderly conduct) • perform and coordinate emergency and rescue operations. 	✓	
Provision of Council Rangers, Building Surveyors, Environmental Health Officers and development Control Officers who enforce compliance and issue infringement notices relating to: illegal parking (on and off street parking), abandoned vehicles on public streets, dog attacks, illegal building work, unauthorised land uses, environmental, public health and safety breaches.		✓
Issuing and revoking licences for restaurants, clubs and pubs to serve alcohol, including conditions of operation.	✓	
Working with relevant agencies to develop and implement crime prevention initiatives .		✓



State and Local Government responsibilities

Residential and commercial development	State	Local
Development of state, regional and subregional planning strategies .	✓	
Provide growth targets for residential and commercial developments (eg Metropolitan Strategy).	✓	
Establish State Environmental Planning Policies (SEPP) to address significant issues of the state and for the people of NSW. SEPPs override council local environmental plans.	✓	
Approve development applications that are significant to the state of NSW and its residents.	✓	
Assess and determine development applications in accordance with the Local Environmental Plan, Development Control Plan and SEPPs.		✓
Hear appeals against Council decisions on development applications (Land and Environment Court).	✓	
Provide a standard framework for councils to develop local land use plans (eg Local Environment Plan and Development Control Plan).	✓	
Approve local land use plans (eg Warringah Local Environmental Plan).	✓	
Develop local land use plans for Warringah (eg Local Environmental Plan and Development Control Plan) that define the activities (eg residential, commercial uses etc) and the structures that can be built on the land. The Local Environmental Plan needs to accommodate growth targets for business, housing and population growth set by the State Government.		✓
Adopt Development Control Plans.		✓
Accredit private certifiers to oversee compliance with development conditions and construction certificates (Building Professionals Board). Investigate non compliance with approvals that they have been appointed to oversee.	✓	
Ensure compliance with development consent conditions when Council is appointed the principal certifying authority. Where a private certifier is appointed principal certifying authority Council reports any breaches of approval to the Building Professionals Board – State Government.		✓

Changing communities and housing needs

The trends: now and then

Warringah's community and housing needs have been and will continue to undergo further change.

At the national level, Australia's population is ageing – people are living longer due to improved health care. Since the late 1960s families on average have had fewer children. The proportion of Australians aged over 65 years has grown from 8% in 1970 – 1971 to 13% in 2001 – 2002 and is expected to double to around 25% by 2042.

In Warringah the number of residents aged 65 years and older is 2% above the national average and the percentage of seniors over 85 years is significantly above the state average. On the flip side, our younger adult population is declining – census data shows that our young working age population has progressively decreased in the last decade.

While the two parent family remains the most significant in Warringah, the emerging trend is for smaller households – since 2001 there have been increases in one person, two person and four person households while other household sizes have either stabilised or decreased. There has also been an increased preference for people to live alone or as a couple without children as reflected in Warringah's occupancy rate, which is 2.58 people per dwelling. Although detached separate houses remain the most preferred housing type (57% of households in 2006), ABS Census data reveals that medium and high density households have also increased (13.4% medium density and 22.1% high density households in 2006 compared to 12.7% and 20.8% respectively in 2001).

Housing affordability is another consideration when planning for Warringah's future and our changing population. Housing affordability is commonly measured in relation to the proportion of income spent on housing costs. When a low-to-moderate income household is spending more than 35% of their net income on housing costs, they are likely to be in housing stress. According to the 2006 Census, 64% of total renters in Warringah were in housing stress. This compares to 56% across the greater metropolitan areas of Sydney. The 2006 Census also found that 64.5% of low-to-moderate income households in the SHOROC area who had a mortgage were considered to be in housing stress.

NSW State Government initiatives

The NSW State Government's draft North East Subregional Strategy set specific growth targets for Warringah, which meant that at the time we were developing our Strategic Community Plan 2009 we needed to ensure we were continuing to plan within the context of an additional 12,500 new jobs and 10,300 new dwellings by 2031.

What does this mean for Warringah?

Since Warringah's demographics are changing so too are the needs of our residents – the type of housing people want for themselves and their families is also changing. Throughout people's lives their lifestyles and housing needs change and we need to accommodate this through appropriate planning. We need to respond to our changing demographics and facilitate housing types to meet the different household needs associated with an ageing population, single parent families and families with fewer (or no) children. For example, attractive, medium density dwellings (such as courtyard homes, villas and row dwellings) may be a suitable option for smaller household types.

During 2009 – 2010 work commenced on the development of a new Housing Strategy for Warringah. The Strategy will identify the locations and types of houses needed to accommodate 10,300 new dwellings in Warringah by 2031 – you can read more about the extensive community engagement we undertook during the year on pages 143 to 147.

During 2009 – 2010 planning for an additional 12,500 new jobs by 2031 was already well underway with the Brookvale Employment Lands Study being finalised.

Transport

What's the challenge?

Traffic congestion and transportation have been and continue to be major local issues. Residents overwhelmingly singled this out as the major challenge for Warringah over the next five to ten years in the 2007, 2008 and 2009 Community Surveys.

The congestion on our roads reflects our heavy reliance on motor vehicles – 74% of residents commute to work by motor vehicle (2006 ABS census). At present our road network struggles to accommodate this level of private vehicle use. While there is a range of contributing factors people choose to commute by private vehicle in part because there is a lack of alternative forms of transportation. Improvements have been made to increase the efficiency of the public transportation system on major arterial roads, including works at busy intersections and bus priority lanes. However, the current system does not adequately service all of Warringah nor operate at times convenient to commuters.

Another important factor is our geography. With only three entry and exit points to the northern beaches peninsula (Mona Vale Road, Warringah Road and the Spit Bridge), appropriate and regionally-supported approaches to long-term traffic and transport management are essential.

Warringah's target of 10,300 new dwellings by 2031 adds a new dimension to our already existing transport challenges. More people mean more movement and increasing pressure on existing transport networks.

Meeting the challenge

We share responsibility for various aspects of transport and infrastructure with the Federal and State governments and with the private sector. Solutions regarding our congested roads and inadequate public transport system are therefore limited by jurisdiction as well as geography – you can read more about State and Local Government responsibilities on pages 23 to 24, which cover a range of issues including transport.

In February 2010 the State Government released a plan to 2036 for transport across Sydney, the Metropolitan Transport Plan – Connecting the City of Cities with a 10 year funding guarantee. The Metropolitan Transport Plan links additional dwelling and employment targets (Warringah's share is 12,500 new jobs and 10,300 new dwellings by 2031) with the transport network. For the northern beaches the focus is on improving the efficiency of the bus system through more frequent services, longer peak and off peak service periods, more bus services and connections to rail and ferry networks and centres, and transport information and priority to improve average bus speeds. Four Strategic Bus Corridors are recognised in the Plan:

- Brookvale to City via Roseville (Warringah Road)
- Chatswood to Dee Why/Brookvale (Warringah Road)
- Mona Vale to City (Pittwater Road)
- Mona Vale to Macquarie (Mona Vale Road)

We will continue to lobby the appropriate organisations for longer-term solutions to the peninsula's increasing transport challenges. In our budget 2010-2011 a range of initiatives have been funded and you can find out more by reading our Strategic Community Plan 2010, which is available on our website www.warringah.nsw.gov.au.

Northern Beaches Hospital

Northern Beaches Hospital

In March 2006 the NSW Government announced that Frenchs Forest would be the home for a new hospital. The Northern Beaches Hospital is proposed to be constructed on the north-west corner of Warringah Road and Wakehurst Parkway. Since the announcement progress on planning for the hospital has been slow. The 2010 – 2011 State Budget allocated \$5 million to enable the commencement of stage one of the Northern Beaches Health Service on the Frenchs Forest site and associated works at Manly and Mona Vale Hospitals; however, the allocated \$5 million is well below the estimated total cost to complete these works.

We will continue to monitor the progress of the Northern Beaches Hospital and seek a genuine whole-of-government approach to planning and project delivery. This includes improvements to the Warringah Road – Wakehurst Parkway intersection.



Annual community survey

What and why?

Each year we conduct a community survey to measure residents' overall satisfaction and identify which services the community believes are the most important. Annually, some 600 Warringah residents are randomly selected to take part. We see this as an integral part of our decision making process as this helps ensure that the views and perceptions of our community inform our strategic planning, quality improvement processes and ultimately the delivery of services.

The most recent community survey was conducted in June 2010, involving 600 randomly selected Warringah residents. This information provides valuable insights into the needs and priorities of our residents, and is a good basis for further engagement, consultation and research.

Major issues of concern

- Transport / Traffic management / Congestion (44.8% of residents)
- Over development / Poor planning (36.5%)
- Population growth (15.1%)
- Road and footpath maintenance (14.2%)
- Environment (14.0%)

Overall satisfaction

Overall satisfaction declined from 69% in 2009 to 57% in 2010. The table below shows trends in overall satisfaction over time. In the broad historical context overall satisfaction is back to the same performance level as the 2002 survey.

Survey	% Satisfied
2002	60%
2007	69%
2008	67%
2009	69%
2010	57%

In relative terms, the Warringah result is on par when compared to similar sized and resourced councils throughout NSW. Warringah's mean score for overall satisfaction of 5.9 out of 10 is on par with the NSW Metropolitan average of 5.8.

Survey	Mean Score
Warringah	5.9
Metropolitan average	5.8
NSW - best	7.8
NSW - worst	3.9

Individual council services and facilities

Overall, the 2010 results indicate that we are providing many of the services and facilities rated as important by residents at a satisfactory level or above. However, in-depth analysis of importance and satisfaction ratings for our services and facilities revealed a number of priorities for improvement including:

- Council responsiveness to community needs
- Managing development (commercial, residential and the DA process)
- Condition of public toilets
- Consultation with the community by Council
- Traffic management
- Facilities and services for youth

Staff and Councillor performance

Three quarters of residents (75%) who had contact with Council staff indicated that they were satisfied with their overall performance. The overall mean satisfaction rating for staff was 7.1 (out of 10), which was on a par with the 2009 result and above the external benchmark mean of 6.55 for the Metropolitan comparison group.

Nearly half of all respondents (45%) were satisfied with the Councillor's performance however this has declined from 56% in 2009. The overall mean satisfaction rating with Councillors was 5.4 (out of 10), below the external benchmark for Councillors of 5.67.

Community connectedness

Warringah residents continue to feel they live in a safe community. The vast majority of survey respondents (94%) stated that they feel safe in their own homes. Furthermore, 89% felt that they could call on a neighbour or nearby relative if they needed assistance.

Warringah residents appear to have a relatively strong sense of community connectedness. More than four in five respondents (88%) agreed that their neighbourhood is a friendly place to live, whilst 82% of survey participants felt strongly that they belonged within the Warringah community.

Warringah residents also have a strong sense of local identity, with 87% of survey respondents agreeing that residents in their area are proud of where they live.

Future outlook

The results of the survey will be considered as part of Council's ongoing strategic planning and quality improvement processes.



Strategic Community Plan 2010

Community engagement

Each year we engage our community and stakeholders during the development of our Strategic Community Plan – in planning for our future we need to ensure we get it right and that means using a variety of engagement methods to better our understanding of the specific wants, needs and aspirations of our local community and key stakeholders.

During the 2009 – 2010 financial year we developed our Strategic Community Plan for the 2010 – 2011 financial year and beyond. We placed our Draft Strategic Community Plan on exhibition for public comment between 24 March and 14 May 2010. Our Draft Plan was displayed at Council's Civic Centre, libraries, Warringah Aquatic Centre and on our website.

During the period of exhibition the Draft Plan was extensively promoted to enable our community to have their say on Warringah's future. We consulted our community and distributed information through a variety of ways, including:

- Distributing a summary brochure and feedback form to Warringah households.
- Providing an online summary brochure, questionnaire and discussion forum.
- Advertising on four separate occasions in The Manly Daily and in several Warringah Updates (also in the Manly Daily).
- Promoting the Draft Plan in all libraries, at the Civic Centre, Warringah Aquatic Centre and on Council's website.
- Hosting four community meetings on the Draft Plan. One was held in each of the three Wards during the evenings of 28 April, 5 May and 10 May 2010 and another was held in the afternoon of 11 May 2010 at Council's Civic Centre.
- A Community Plan Hearing held on 20 May 2010 gave residents an opportunity to address Councillors regarding their submission, with a total of 8 people choosing to do so.

Submissions

We received a total of 1,010 submissions, including:

- 890 Summary Brochure feedback forms (hard copies received via post)
- 86 online forms
- 34 letters and emails

We read each written submission. Where appropriate responses to questions in the feedback forms were collated and other issues raised, in both feedback forms and separate submissions, were assessed.

We conducted a qualitative analysis of all individual comments and like comments/issues were grouped for staff comment. This helped us identify reoccurring themes and issues raised by our community, assisting also to determine Warringah's strategic direction over the next four years.

Service levels and underlying budget assumptions

To help ensure our community was informed about what Council was proposing for 2010 – 2011 and had an opportunity to have their say we distributed a Summary Brochure and feedback form to households in Warringah. In this Summary Brochure we asked residents to complete a survey regarding our key services – alternatively, this Summary Brochure and survey was also available online and could be accessed via our website.

In the Summary Brochure we provided information on key assumptions underlying our draft budget – growth in rates, employee expenses and materials and contracts – and how negative trends of 0.5% per annum in any one of the assumptions could have a material and compounding impact on our long term financial sustainability. In the survey we asked residents to consider what services they would be prepared to reduce in the medium term to maintain existing service levels and to ensure their Council could remain financially healthy. Of the 16 key service areas Kimbriki Environmental Services Pty Ltd was excluded as it operates with a profit, and Corporate Support was excluded as it only exists to support other services and will automatically downsize according to reductions in those other areas.

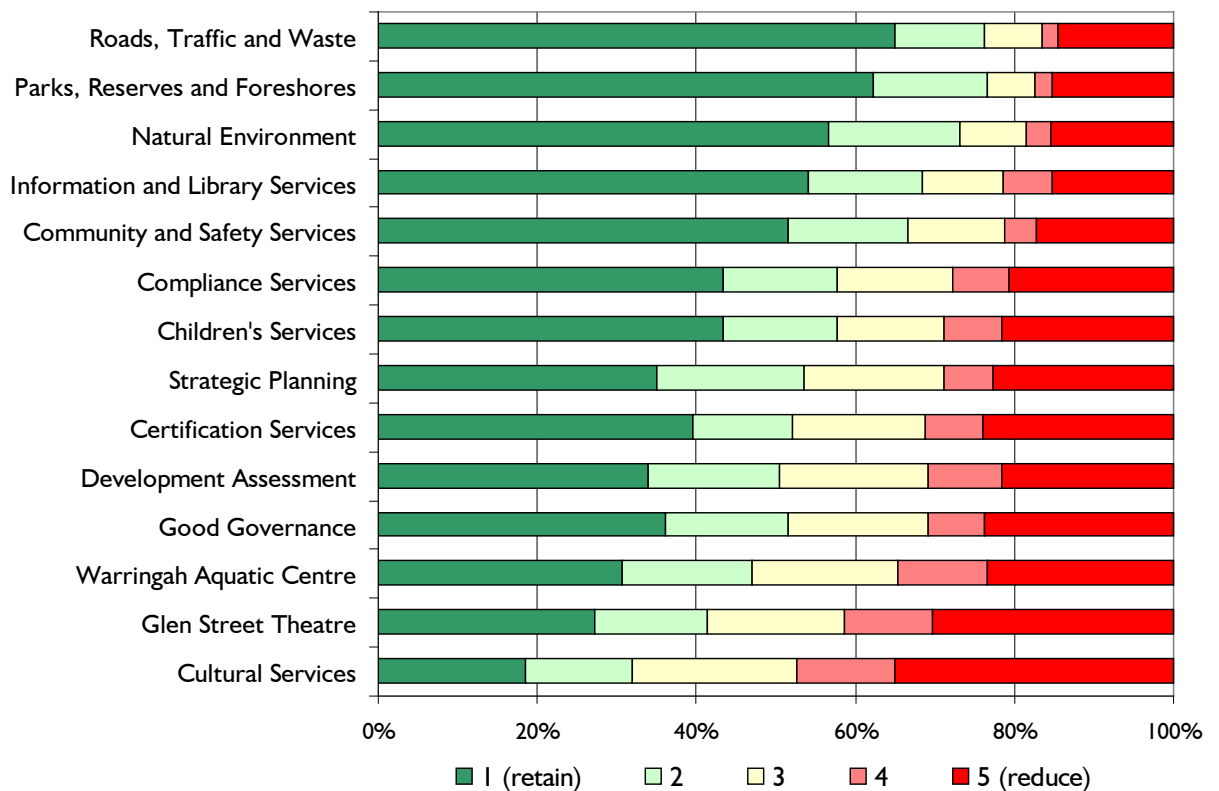
Survey results

Our community was asked to consider 14 Key Service Areas included in the Draft Strategic Community Plan 2010 and rate each service on a scale of 1 to 5 showing their level of support for either retaining or reducing each service. The rating scale retain reduce is shown below:

Retain < ||||| > Reduce
 1 2 3 4 5

Of the 1,010 submissions received 952 responded to the survey, with respondents overall indicating their support for retaining services rather than reducing them.

The graph below shows support to retain current service levels was strongest for services that are enjoyed by the majority of the community such as Roads, Traffic and Waste, Parks, Reserves and Foreshores and Natural Environment. Respondents indicated some support for reducing services regarding Cultural Services, Glen Street Theatre and the Warringah Aquatic Centre. These results broadly reflect the results of the annual Community Survey in terms of the relative importance the community places on each service.

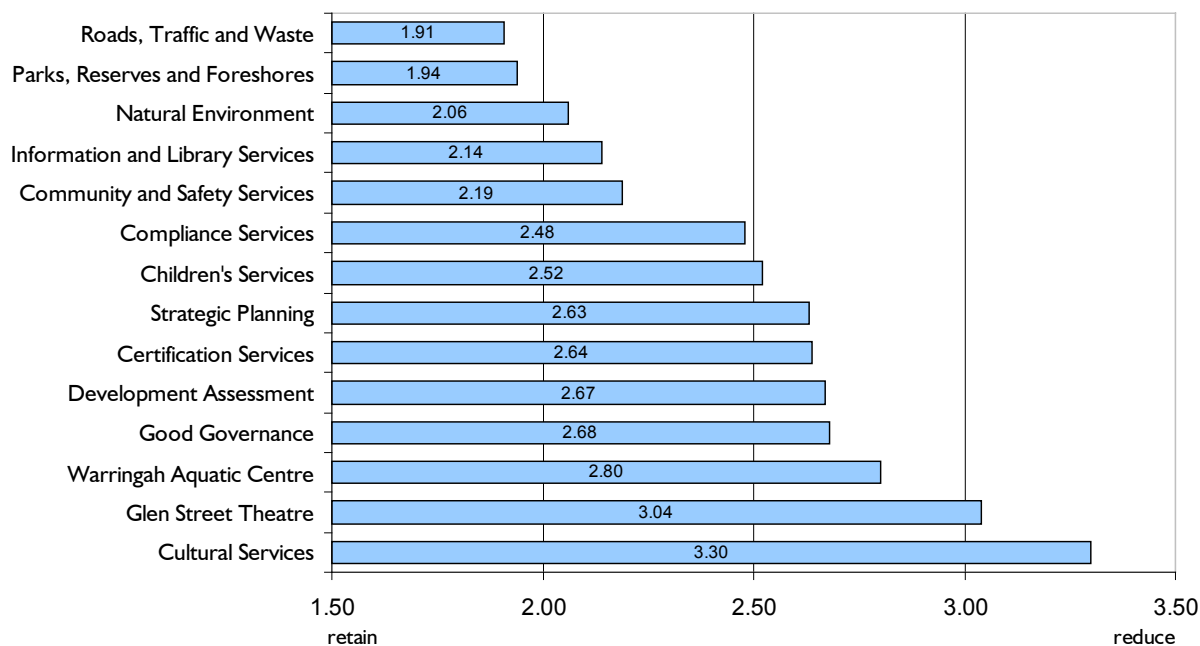


Strategic Community Plan 2010

A simplified way of viewing the results is the mean score. The mean score is the average score respondents gave a service on the scale of 1 (retain) to 5 (reduce). The mean score given by respondents was 2.50, indicating an overall reluctance to nominate service reductions.

The mean scores per service are graphed below. The lower the mean score (shorter bar) the stronger the support for retaining a service, while a higher mean score (longer bar) indicates more support for reducing the service.

Mean scores



Other Key Themes

We received 479 free commentary submissions through the feedback form, online submissions, email or letter. This means that 47% of all submissions received included free commentary, whereas the remaining 53% only included the completed survey.

In order to summarise these free commentary submissions and list the main issues for Councillor's consideration, all submissions were summarised and categorised. Where possible submissions were grouped together to indicate the number of residents raising particular issues.

Our analysis identified the following key themes of common interest and/or concern for our community:

- Suggesting to continue implementing internal efficiencies
- Opposition to (over)development without more / improved public transport and infrastructure
- Opposition to parking sticker reduction
- Opposition to expenditure on Brookvale Oval
- Various comments about parking: meters, enforcement etc.
- Support for more cycling infrastructure
- Support for more footpaths
- Support for protecting our natural environment
- Prioritise services according to statutory obligations / core business vs. user pays / outsourcing
- Support for retaining existing service levels
- Support for increasing rates and fees to retain service levels
- Praise for consultation
- Support for draft plan and budget

Future Planning

Submissions received helped inform Council's decision making in finalising the Draft Plan and formally adopting the final Strategic Community Plan 2010. To read more about specific changes made to the Draft Plan visit our website www.warringah.nsw.gov.au.

Due to the number and range of submissions received from the community as a result of the Draft Strategic Community Plan exhibition we now possess a wealth of ideas and suggestions that will assist future operational and strategic planning. We will continue to use this information to inform our future decision making and bring forward specific issues for further consideration where appropriate.





3

Detailed account of our performance against what we said we'd do.

Community outcomes

Living Environment	38
Living Communities	48
Living Spaces	60
Living Enterprises	74
Living Organisation	80



ENVIRONMENT

Living

A community that values the natural environment, protecting its health and diversity

Key Services

Compliance Services	106
Kimbriki Environmental Enterprises Pty Ltd	128
Natural Environment	130
Parks, Reserves and Foreshores	134
Roads, Traffic and Waste	138
Warringah Aquatic Centre	148
Corporate Support Services	152
Good Governance	156

Key Contributors

	Advocate	Funder	Service Provider	Regulator	Partner
Warringah Council	•	•	•	•	•
Department of Environment Conservation, Climate Change & Water		•	•	•	•
Environmental groups	•		•		•
Other government agencies and departments		•	•	•	•
Community groups including volunteers			•		•

Our Goals

I.1 Protecting the natural environment so it is healthy and diverse

Strategies

- Maintain the diversity of natural environments at their current levels or better
- Manage Warringah's catchments, waterways and marine environments in a sustainable way
- Ensure Council is recognised as a leader in corporate sustainability

I.2 Living in harmony with our environment

Strategy















- Ensure Warringah's community is a recognised leader in sustainable living practices

Performance against principle activities

Compliance Services

Action	Status
Develop a risk based environmental monitoring program for local industry	 ✓

Natural Environment


Action	Status
Bushfire Review of Environmental Factors (REF) Project	 ✓
Fire Management Access Zone Contracts	 ✓
Manly Lagoon Catchment Environmental Study	
Community Perceptions Survey	 ✓
Warringah's Climate Change Community Engagement Program	 ✓
Narrabeen Lagoon – creating a sustainable catchment project	
Jenkins St, Collaroy – stormwater renewal	
Dee Why CBD – stormwater capacity upgrade	
Griffin Road, Curl Curl – stormwater upgrade	 ✓
Collaroy Stormwater outlet – stormwater capacity upgrade	
21 Ryan Place, Beacon Hill – stormwater works	
Garrie Place (Ilford Rd), Frenchs Forest – stormwater works	 ✓
Emergency stormwater works	
Manly Lagoon Catchment	 ✓
Capital renewal works	 ✓

Performance against principle activities

Warringah Aquatic Centre

Action	Status
Backwash recycling project	 ✓

Corporate Support Services

Action	Status
Rural Fire Service Building – contribution Terrey Hills Tanker Shed addition	 ✓

Good Governance

Action	Status
Develop an Environmental Sustainability Strategy	 ✓

Community sustainability indicators

Health of Bushland	
What do we measure?	Degraded bushland as portion of total area of publicly owned bushland (ha)
Trend	<p>The chart shows the proportion of degraded bushland as a percentage of the total area of publicly owned bushland. The x-axis represents the percentage from 0% to 100% in 20% increments. The bar is divided into two segments: a small light green segment representing 5% degraded bushland and a large dark green segment representing 95% healthy bushland. A legend on the right identifies the light green as 'Degraded bushland' and the dark green as 'Healthy bushland'.</p>
<p>This indicator is difficult to report on because of the complexity of the associated science and because changes only occur over a long period of time. From a survey in 2005, we know that Warringah has over 6,000 hectares of bushland in public ownership with approximately 280 hectares of bushland that is degraded. Some may be restored through a long term program of bush regeneration and some may never be restored due to irreversible changes to the environment. * In the near future we will not only reassess the state of our flora, but we will also try and assess the state of our fauna for instance by measuring the number of (endangered) species in the area.</p>	
Desired direction	No further increase in either absolute or relative volume of degraded bushland.

* Warringah Natural Area Survey Vegetation Communities and Plant Species, P and J Smith, 2005

Water Quality †	
What do we measure?	<p>Cleanliness of beaches: water quality at ocean and harbour beaches throughout Warringah - testing for levels of faecal coliform and enterococci bacteria carried out during winter (May - September) and summer (October - April). The sites monitored are North Narrabeen Beach, Birdwood Park, Collaroy Beach, Long Reef Beach, Dee Why Beach, North Curl Curl Beach, South Curl Curl Beach, Freshwater Beach and Davidson Reserve.</p> <p>Manly Dam: the percentage of time each year Manly Dam is suitable for swimming based on result of testing for blue-green algae.</p>
Trend	High and stable.
<p>All beaches except Birdwood Park and Davidson Reserve scored 100% water quality compliance throughout both summer and winter (2008-2009). Poor water quality is generally linked to rain, during and after which pollution from stormwater and sewer overflows into waterways making Warringah's beaches unsuitable for swimming. The sampling at Birdwood Park saw a 97% compliance rate with faecal coliform in summer and 81% enterococci compliance in both summer and winter. Davidson Reserve achieved a 97% and 96% compliance rate respectively for faecal coliform in summer and winter, and 97% and 52% compliance rate respectively for enterococci compliance in summer and winter. **</p> <p>Manly Dam was suitable for swimming 100% of the time this year. This result has been achieved over the last six years and education programs plus minimal rainfall in the catchment has contributed to the success.</p>	
Desired direction	Maintain the current high level of quality.

** Commonwealth Department of Environment, Climate Change and Water

† Note: Data for 2009 - 2010 financial year not available at the time of publication

Community sustainability indicators

Air Quality Complaints											
What do we measure?	Number of air quality complaints received by Council.										
Trend	<table border="1"> <caption>Air Quality Complaints</caption> <thead> <tr> <th>Year</th> <th>Number of Complaints</th> </tr> </thead> <tbody> <tr> <td>2006-07</td> <td>70</td> </tr> <tr> <td>2007-08</td> <td>80</td> </tr> <tr> <td>2008-09</td> <td>89</td> </tr> <tr> <td>2009-10</td> <td>102</td> </tr> </tbody> </table>	Year	Number of Complaints	2006-07	70	2007-08	80	2008-09	89	2009-10	102
Year	Number of Complaints										
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2008-09	89										
2009-10	102										
<p>Air quality in Warringah is generally good, with sea breezes keeping pollution to a minimum and minimal heavy industry in the area. Since there are no measuring stations in Warringah, we measure this indicator by the complaints received by Council. Some 102 complaints on air quality were received in 2009 - 2010. The number of complaints has steadily increased with 80 and 89 complaints received respectively in 2007- 2008 and 2008 - 2009.</p>											
Desired direction	Decreasing number of complaints										

Renewable Energy Usage (Council)																									
What do we measure?	Although we cannot yet measure the renewable energy usage for the entire population, we do know the percentage that Council purchases through GreenPower (in GigaJoules).																								
Trends	<table border="1"> <caption>Warringah Council Annual Energy Consumption (GJ)</caption> <thead> <tr> <th>Year</th> <th>Non-renewable energy (GJ)</th> <th>GreenPower (GJ)</th> <th>Total (GJ)</th> </tr> </thead> <tbody> <tr> <td>2005-06</td> <td>~46,000</td> <td>0</td> <td>~46,000</td> </tr> <tr> <td>2006-07</td> <td>~46,000</td> <td>0</td> <td>~46,000</td> </tr> <tr> <td>2007-08</td> <td>~45,000</td> <td>~1,000</td> <td>~46,000</td> </tr> <tr> <td>2008-09</td> <td>~45,000</td> <td>~2,000</td> <td>~47,000</td> </tr> <tr> <td>2009-10</td> <td>~45,000</td> <td>~3,000</td> <td>~48,000</td> </tr> </tbody> </table>	Year	Non-renewable energy (GJ)	GreenPower (GJ)	Total (GJ)	2005-06	~46,000	0	~46,000	2006-07	~46,000	0	~46,000	2007-08	~45,000	~1,000	~46,000	2008-09	~45,000	~2,000	~47,000	2009-10	~45,000	~3,000	~48,000
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<p>Warringah Council first started buying renewable energy in the last quarter of the 2007-2008 financial year. The past two years the usage of GreenPower has been around 6% of all energy used by Council (including street lighting, Council office buildings, Warringah Aquatic Centre and all other council facilities).</p>																									
Desired direction	Increase the percentage of renewable energy usage.																								

Energy and Water Consumption †																																																																																																					
What do we measure?	<p>Energy consumption: the annual amount of energy (gas and electricity) per capita used in Warringah. *</p> <p>Water consumption: the annual amount of water consumed in Warringah, totals by sector and per capita. **</p>																																																																																																				
Trends	<div style="text-align: center;"> <p>Per capita energy use (residential and business)</p> <table border="1" style="margin: 10px auto; border-collapse: collapse;"> <caption>Per capita energy use (residential and business)</caption> <thead> <tr> <th>Year</th> <th>Per capita energy use (GJ)</th> </tr> </thead> <tbody> <tr> <td>2006-07</td> <td>20.1</td> </tr> <tr> <td>2007-08</td> <td>19.7</td> </tr> <tr> <td>2008-09</td> <td>19.6</td> </tr> </tbody> </table> </div> <div style="text-align: center;"> <p>Warringah Annual Water Consumption</p> <table border="1" style="margin: 10px auto; border-collapse: collapse;"> <caption>Warringah Annual Water Consumption (Millions of kL)</caption> <thead> <tr> <th>Year</th> <th>Residential</th> <th>Commercial</th> <th>Industrial</th> <th>Other</th> <th>Total</th> </tr> </thead> <tbody> <tr><td>1998-99</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> <tr><td>1999-00</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> <tr><td>2000-01</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> <tr><td>2001-02</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> <tr><td>2002-03</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> <tr><td>2003-04</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> <tr><td>2004-05</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> <tr><td>2005-06</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> <tr><td>2006-07</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> <tr><td>2007-08</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> <tr><td>2008-09</td><td>10.5</td><td>1.0</td><td>0.5</td><td>0.5</td><td>12.5</td></tr> </tbody> </table> </div> <div style="text-align: center;"> <p>Warringah Annual Water Consumption - Per Capita</p> <table border="1" style="margin: 10px auto; border-collapse: collapse;"> <caption>Warringah Annual Water Consumption - Per Capita (kL)</caption> <thead> <tr> <th>Year</th> <th>Per Capita Consumption (kL)</th> </tr> </thead> <tbody> <tr><td>2000-01</td><td>108</td></tr> <tr><td>2001-02</td><td>105</td></tr> <tr><td>2002-03</td><td>105</td></tr> <tr><td>2003-04</td><td>95</td></tr> <tr><td>2004-05</td><td>88</td></tr> <tr><td>2005-06</td><td>88</td></tr> <tr><td>2006-07</td><td>82</td></tr> <tr><td>2007-08</td><td>80</td></tr> <tr><td>2008-09</td><td>80</td></tr> </tbody> </table> </div> <p>Electricity consumption in Warringah has been stable over the last three years, seeing only minor annual variations. Since 2006-2007, per capita consumption has seen a small annual decrease.</p> <p>Water restrictions on the community, changing work practices, installation of more water efficient appliances and rainwater tanks have assisted in driving better water management practices in recent years with a decrease in total and per capita annual water consumption. However, in 2008-09 some 11.6 million kilolitres of water was consumed in Warringah, a 2.7% increase on the 2007-08 result of some 11.3 million kilolitres. This is against the trend of incremental reductions in water consumption each year since 2002-03 where a record 14.6 million kilolitres of water was consumed. Even when allowing for an increase of the population, per capita use was up 1.4%.</p>	Year	Per capita energy use (GJ)	2006-07	20.1	2007-08	19.7	2008-09	19.6	Year	Residential	Commercial	Industrial	Other	Total	1998-99	10.5	1.0	0.5	0.5	12.5	1999-00	10.5	1.0	0.5	0.5	12.5	2000-01	10.5	1.0	0.5	0.5	12.5	2001-02	10.5	1.0	0.5	0.5	12.5	2002-03	10.5	1.0	0.5	0.5	12.5	2003-04	10.5	1.0	0.5	0.5	12.5	2004-05	10.5	1.0	0.5	0.5	12.5	2005-06	10.5	1.0	0.5	0.5	12.5	2006-07	10.5	1.0	0.5	0.5	12.5	2007-08	10.5	1.0	0.5	0.5	12.5	2008-09	10.5	1.0	0.5	0.5	12.5	Year	Per Capita Consumption (kL)	2000-01	108	2001-02	105	2002-03	105	2003-04	95	2004-05	88	2005-06	88	2006-07	82	2007-08	80	2008-09	80
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Desired direction	Decreasing energy and water consumption.																																																																																																				

* Source: Energy Australia

** Source: Sydney Water

† Note: Data for 2009 - 2010 financial year not available at the time of publication

Community sustainability indicators

Waste Diverted from Landfill	
What do we measure?	The volume of domestic material collected through Warringah Council's kerbside waste and recycling collection service, and the proportion of recycled waste.
Trend	<div style="text-align: center;"> </div> <p>Our total and per capita domestic waste production has seen a steady increase over the years, with remarkable increases in 2006 - 2007 and 2007 - 2008. In 2008 - 2009 that trend reversed showing a decrease in total domestic waste production.</p> <p>A new vegetation collection system implemented in July 2009 has significantly increased the amount of vegetation collected - by approximately 50% or 4,500 tonnes which accounts for more than the total increase in waste we saw in 2009 - 2010. In this light the increase in waste per capita is a positive outcome. The proportion of waste diverted from landfill (recycling) has increased for the third year in a row and is now at 54.6%.</p>
Desired direction	Continue the recent reversal towards positive trends (less domestic waste per capita and higher proportion of recycling).





COMMUNITIES

Living

A vibrant and diverse community supported by innovative services and effective communication with Council

Key Services

Childcare Services	94
Community and Safety Services	98
Compliance Services	106
Cultural Services	110
Glen Street Theatre	120
Information and Library Services	124
Warringah Aquatic Centre	148
Corporate Support Services	152
Good Governance	156

Key Contributors

	Advocate	Funder	Service Provider	Regulator	Partner
Warringah Council	•	•	•	•	•
Department of Community Services		•	•	•	•
Other government agencies and departments		•	•	•	•
Police Local Area Command	•		•	•	•
Attorney General's Department		•			•
Not for profit organisations	•		•		•
Community groups	•		•		•

Our Goals

2.1 Promoting a supportive, caring community

Strategies

- Build a community that works in partnership with government, community based and private organisations to achieve real and lasting improvement
- Build an informed and empowered community
- Build a resourceful community that draws on the diversity, skills and expertise of its residents
- Actively encourage and support the community to use open space and participate in recreation
- Build a healthy community that is free of public health risks
- Build a vibrant community that reflects the culture, heritage and lifestyle of the people in Warringah
- Build a community that shows pride in its sense of identity where people are comfortable meeting and interacting in public spaces

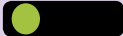
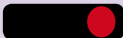

2.2 A transparent, open and trusting relationship between Council and the Community

Strategies

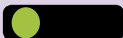

- Increase community understanding of demographics and population change and their effect on community needs and trends
- Provide consistent and effective policies that are understood and supported by the community
- Have a stronger voice for local people in regional, metropolitan, state and federal affairs
- Achieve effective communication between the community and Council that recognises and balances needs and expectations with constraints
- Show effective Council leadership by communicating with people and organisations
- Manage funding and resources effectively and efficiently so we achieve better outcomes for the community

Performance against principle activities



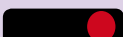

Childcare Services

Action	Status
Brookvale Children's Centre additional 9 places	Deferred
Mobile Occasional Care (Forestville Seniors Centre) investigate softfall condition and upgrade shade/awning from verandah	 ✓
Review Vacation Care Services to ensure sustainability, continuing relevance to community needs, effective compliance auditing and integration with other services	
Brookvale Mobile Occasional Care - 20 additional places	


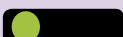

Community and Safety Services

Action	Status
Revise and update Council's Graffiti Management Plan	
Transition to a community capacity building model of service delivery	

Compliance Services

Action	Status
Develop a Food Safety Education Program in consultation with adjoining councils	 ✓
Develop a risk based inspection program for food shops in accordance with new NSW Food Authority Guidelines	 ✓
Review and update Council's Compliance and Enforcement Policy	
Develop a Service Request Policy	

Cultural Services




Action	Status
Review the Cultural Development Grants Program	 ✓
Review the overseas Sister Cities Program	
Implement high priority actions from the Cultural Plan	 ✓

Performance against principle activities

Glen Street Thearte

Action	Status
Implement the KIDSPLAY program	









Information and Library Services

Action	Status
Review the security of the library collection through market testing and if feasible the introduction of a consistent collection-wide Radio Frequency Identification system linked to the Library Management System	 ✓
Library books renewal of book stock	 ✓
Warringah Mall Library signage upgrade	 ✓

Corporate Support Services

Action	Status
Sustainable procurement	 ✓

Good Governance

Action	Status
Complete the Draft Community Buildings Plan of Management	 ✓
Prepare the 2009 Warringah Social Plan	 ✓
Conduct major community consultation – 2009 “Talk of the Town 2”	 ✓
Develop the annual Strategic Community Plan	 ✓
Publish the Annual Report	 ✓
Conduct the Annual Community Survey	 ✓
Review Performance Measures - Strategic and Operational	
Review of the service of the Internal Ombudsman Office	 ✓

Community sustainability indicators

Community Connectedness																										
What do we measure?	Residents' feelings of community connectedness as expressed by participants in the annual Community Survey.																									
Trends	<table border="1"> <caption>Community Connectedness - Mean scores (out of 10)</caption> <thead> <tr> <th>Statement</th> <th>2007</th> <th>2008</th> <th>2009</th> <th>2010</th> </tr> </thead> <tbody> <tr> <td>My neighbourhood is a friendly place to live</td> <td>8.16</td> <td>8.23</td> <td>8.34</td> <td>8.45</td> </tr> <tr> <td>I feel I belong to the community I live in</td> <td>7.85</td> <td>7.73</td> <td>8.04</td> <td>8.06</td> </tr> <tr> <td>I make a contribution to the community I live in</td> <td>7.08</td> <td>7.00</td> <td>7.16</td> <td>7.37</td> </tr> <tr> <td>I mainly socialise in my local area</td> <td>6.98</td> <td>6.99</td> <td>7.00</td> <td>7.16</td> </tr> </tbody> </table>	Statement	2007	2008	2009	2010	My neighbourhood is a friendly place to live	8.16	8.23	8.34	8.45	I feel I belong to the community I live in	7.85	7.73	8.04	8.06	I make a contribution to the community I live in	7.08	7.00	7.16	7.37	I mainly socialise in my local area	6.98	6.99	7.00	7.16
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I mainly socialise in my local area	6.98	6.99	7.00	7.16																						
There is a strong and still increasing sense of community amongst residents as expressed in the annual Community Survey, based on four separate questions. *																										
Desired direction	Increase community connectedness.																									

* Community Surveys by Iris Research (2007, 2008, 2009 and 2010)

Aged Care Facilities †																			
What do we measure?	Ratio of aged care places per 1,000 persons aged 70 and over in the North Sydney Region.																		
Trends	<table border="1"> <caption>Operational aged care places per 1,000 persons aged 70 and over</caption> <thead> <tr> <th>Year</th> <th>Northern Sydney</th> <th>NSW</th> </tr> </thead> <tbody> <tr> <td>2004</td> <td>114.8</td> <td>95.8</td> </tr> <tr> <td>2005</td> <td>117.0</td> <td>100.0</td> </tr> <tr> <td>2006</td> <td>118.0</td> <td>103.0</td> </tr> <tr> <td>2007</td> <td>119.0</td> <td>108.0</td> </tr> <tr> <td>2008</td> <td>120.6</td> <td>111.0</td> </tr> </tbody> </table>	Year	Northern Sydney	NSW	2004	114.8	95.8	2005	117.0	100.0	2006	118.0	103.0	2007	119.0	108.0	2008	120.6	111.0
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2006	118.0	103.0																	
2007	119.0	108.0																	
2008	120.6	111.0																	
The ratio of operational places per 1,000 persons aged 70 and over in Northern Sydney has steadily increased over the past few years, from 114.8 in 2004 (95.8 for NSW) to 120.6 in 2008 (111.0 for NSW).* So far, 2009 data have not been published by the Department of Health and Ageing and it is unsure whether these data will become available in the future.																			
Desired direction	We have limited influence on this indicator, and have no way of pinpointing the desired ratio. Arguably, more seniors will prefer independent living arrangements in the future as the overall health of our older age groups improves. This would mean that the ratio could go down.																		

** Source: Commonwealth Department of Health and Ageing

† Note: 2009 - 2010 data not available - it is not clear whether Commonwealth Department of Health and Ageing will be collecting data in this form in the future

Community sustainability indicators

Age Diversity	
What do we measure?	The age structure of the population over time and compared to Metropolitan Sydney.
Trends	<div style="text-align: center;"> <p>Age distribution in Warringah</p> </div> <div style="text-align: center; margin-top: 20px;"> <p>Age distribution Warringah vs Sydney 2006</p> </div> <p>As of 2006, Warringah's population is ageing with 25.4% of residents 55 years or older, compared with 22.4% for Metropolitan Sydney. This difference in age distribution is fairly constant and follows the national trend. Since 1996, the number of young people 0-14 years in Warringah increased while the number of 20-34 year olds has fallen significantly. The median age of people living in Warringah has increased slightly from 36 to 37 in the same period. * This is an indicator we have limited influence on. It shows the demographic reality of our community and provides us with direction for various service areas.</p>
Desired direction	Maintain a healthy age distribution that supports our local economy and reflects an area that is attractive to all age groups.

* Source: ABS Census data 1996, 2001 and 2006

Childcare Facilities †	
What do we measure?	Childcare vacancy rates across all Long Day Care centres (private and Council) in Warringah by age group.
Trends	<p style="text-align: center;">Childcare vacancy rates per age group</p> <p>Overall vacancy rates show an increasing trend since 2006-07. This suggests that parents have more options when it comes to choosing suitable day care for their children. The failure of several private providers in 2009 may indicate that the sector is currently saturated, indicating it has reached the limit of viable vacancy rates. It may also impact on vacancy rates in future years.</p>
Desired direction	Find the balance between a healthy child care sector with a high occupancy rate versus enough vacancies to give parents the necessary options. The past three years seem to indicate a healthy vacancy rate bandwidth of 6-8%.

† Note: Data is no longer being collected, 2009 - 2010 trends not available.

Average Weekly Earnings	
What do we measure?	The weekly gross income of households in Warringah compared to Metropolitan Sydney.
Trends	<p style="text-align: center;">Average weekly earnings by household</p> <p>Warringah households earn well above the average for Metropolitan Sydney, with 36% earning \$2,000 or more as compared to 27% for Sydney Metropolitan, and this gap is widening. **</p>
Desired direction	Maintain Warringah's household income position relative to Sydney Metropolitan.

* Source: Australian Bureau of Statistics, Census of Population and Housing, 2006, 2001, 1996, and 1991

** Source: Australian Bureau of Statistics, Census of Population and Housing, 2006, 2001 and 1996

Community sustainability indicators

Housing Affordability	
What do we measure?	Housing affordability is generally measured in relation to the proportion of income spent on housing costs. When a low- or moderate-income household is spending more than 35% of their gross income on housing costs, they are likely to be in 'housing stress'.
Trend	Decreasing housing affordability.
<p>According to the 2006 Census, 64% of total renters in Warringah were in housing stress. This compares to 56% across the great metropolitan areas of Sydney. In 2006, 64.5% of low and moderate income households in the SHOROC area purchasing were considered to be in housing stress.</p> <p>Although it depends on the definition of the measure how quickly housing stress has been rising, it seems clear from many different indicators that housing affordability is an increasing problem for a growing proportion of low to moderate income renters and home owners in NSW, Sydney Metropolitan and Warringah alike. We are currently in the process of designing an effective housing affordability indicator.</p>	
Desired direction	One of our greatest challenges for the coming decades is to do our part to help increase housing affordability for our residents. We cannot do this alone but will need to partner with federal and state governments and the private sector.

Community Safety																					
What do we measure?	<p>Crime rates: rate of major criminal incidents recorded in Warringah compared to the state average. *</p> <p>Perception of safety: residents' perceptions of feeling safe in their homes and neighbourhoods as expressed by participants in the annual Community Survey. **</p>																				
Trends	<table border="1"> <caption>Perception of safety (Mean out of 10)</caption> <thead> <tr> <th>Category</th> <th>2007</th> <th>2008</th> <th>2009</th> <th>2010</th> </tr> </thead> <tbody> <tr> <td>I feel safe in my home</td> <td>8.60</td> <td>8.64</td> <td>8.83</td> <td>8.75</td> </tr> <tr> <td>I can call on a neighbour or local relative if I need assistance</td> <td>8.48</td> <td>8.44</td> <td>8.53</td> <td>8.67</td> </tr> <tr> <td>I feel safe walking around my neighbourhood</td> <td>7.87</td> <td>7.81</td> <td>8.06</td> <td>7.96</td> </tr> </tbody> </table>	Category	2007	2008	2009	2010	I feel safe in my home	8.60	8.64	8.83	8.75	I can call on a neighbour or local relative if I need assistance	8.48	8.44	8.53	8.67	I feel safe walking around my neighbourhood	7.87	7.81	8.06	7.96
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<p>Crime rates in Warringah from September 2008 to September 2009 were low and stable. Warringah's rate of incidents was below the state average for all 17 major criminal offences. 10 of the 17 major offences were more than 50% below the NSW state average. Specifically, over the 24 months to September 2009, break and enter into dwellings was down by nearly 40%.</p> <p>This is reflected in residents' increasing perceptions of safety (see graph). Warringah residents feel that they live in a safe community.</p>																					
Desired direction	Hold low crime rates and high perception of safety.																				

* Source: NSW Bureau of Crime Statistics & Research: New South Wales Recorded Crime Statistics, Quarterly Update September 2009

** Community Surveys by Iris Research (2007, 2008, 2009 and 2010)

Educational Qualifications																																																												
What do we measure?	Highest completed educational qualifications of residents aged 15 years and over.																																																											
Trends	<p style="text-align: center;">Educational Qualifications Warringham compared with Sydney</p> <table border="1"> <caption>Data for Educational Qualifications Warringham compared with Sydney</caption> <thead> <tr> <th>Year</th> <th>Location</th> <th>Bachelor or Higher degree</th> <th>Advanced Diploma or Diploma</th> <th>Vocational</th> <th>No qualifications</th> <th>Not Stated</th> </tr> </thead> <tbody> <tr> <td rowspan="2">2006</td> <td>Warringham</td> <td>21.1</td> <td>11.1</td> <td>17.4</td> <td>37.9</td> <td>12.5</td> </tr> <tr> <td>Sydney</td> <td>20</td> <td>8.1</td> <td>14.9</td> <td>42.8</td> <td>14.3</td> </tr> <tr> <td rowspan="2">2001</td> <td>Warringham</td> <td>17</td> <td>9.1</td> <td>18.4</td> <td>43.6</td> <td>11.9</td> </tr> <tr> <td>Sydney</td> <td>16.5</td> <td>6.9</td> <td>15.3</td> <td>48.7</td> <td>12.7</td> </tr> <tr> <td rowspan="2">1996</td> <td>Warringham</td> <td>13.1</td> <td>8.9</td> <td>16.1</td> <td>48.4</td> <td>13.4</td> </tr> <tr> <td>Sydney</td> <td>13.3</td> <td>6.9</td> <td>13.4</td> <td>53.1</td> <td>13.2</td> </tr> <tr> <td rowspan="2">1991</td> <td>Warringham</td> <td>10.1</td> <td>6.8</td> <td>16.8</td> <td>51.9</td> <td>14.4</td> </tr> <tr> <td>Sydney</td> <td>9.6</td> <td>5.3</td> <td>14.1</td> <td>56.8</td> <td>14.2</td> </tr> </tbody> </table>	Year	Location	Bachelor or Higher degree	Advanced Diploma or Diploma	Vocational	No qualifications	Not Stated	2006	Warringham	21.1	11.1	17.4	37.9	12.5	Sydney	20	8.1	14.9	42.8	14.3	2001	Warringham	17	9.1	18.4	43.6	11.9	Sydney	16.5	6.9	15.3	48.7	12.7	1996	Warringham	13.1	8.9	16.1	48.4	13.4	Sydney	13.3	6.9	13.4	53.1	13.2	1991	Warringham	10.1	6.8	16.8	51.9	14.4	Sydney	9.6	5.3	14.1	56.8	14.2
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	<p>Between 1991 and 2006 the percentage of Warringham residents 15 years or older holding a bachelor degree or higher increased from 10.1% to 21.1%. This trend towards a higher educated population was also seen across Sydney, but the overall level of education remains higher in Warringham. *</p>																																																											
Desired direction	Maintain a balanced mix of educational qualifications that matches and supports our local economy.																																																											

* Community Surveys by Iris Research (2007, 2008, 2009 and 2010)

Unemployment Rate	
What do we measure?	Percentage of Warringham residents unemployed.
Trend	Increasing.
	<p>At the end of the March Quarter 2009 2.8% of Warringham residents were unemployed compared to 5.0% for the Sydney Greater Metropolitan Region and 5.2% for NSW. In March 2010, the unemployment rate for Warringham was 4.6% compared to 5.7% for the Sydney Greater Metropolitan Region and 5.9% for NSW. **</p> <p>Although Warringham residents continue to experience relatively low unemployment, the figures show there has been a steady increase in unemployment rates due to the global financial crisis, and Warringham is 'catching up' with Sydney Metro and NSW.</p>
Desired direction	Hold low percentage relative to Sydney Metro and NSW.

** Source: Australian Government Labour Market Information Portal, March 2010

Community sustainability indicators

Satisfaction with Council's Performance													
What do we measure?	The proportion of residents satisfied with Council's overall performance as expressed in the annual Community Survey. *												
Trends	<p style="text-align: center;">Proportion of residents satisfied with Council's overall performance</p> <table border="1"> <caption>Data for Satisfaction with Council's Performance</caption> <thead> <tr> <th>Year</th> <th>Proportion of residents satisfied (%)</th> </tr> </thead> <tbody> <tr> <td>2002</td> <td>60%</td> </tr> <tr> <td>2007</td> <td>69%</td> </tr> <tr> <td>2008</td> <td>67%</td> </tr> <tr> <td>2009</td> <td>69%</td> </tr> <tr> <td>2010</td> <td>57%</td> </tr> </tbody> </table>	Year	Proportion of residents satisfied (%)	2002	60%	2007	69%	2008	67%	2009	69%	2010	57%
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<p>As an indication of the relationship between the community and Council, residents are asked annually to indicate their satisfaction with Council's overall performance. The proportion of residents that were satisfied with Council's overall performance was 57% in 2010, down from 69% last year after three years of high and stable satisfaction ratings. Note: this indicator is also used as a Strategic Performance Measure in the Living Organisation Outcome Area.</p>													
Desired direction	Increase resident satisfaction.												

* Community Surveys by Iris Research (2007, 2008, 2009 and 2010)





SPACES

Living

Safe outdoor spaces that are well maintained, accessible, sympathetic to the environment and meet the needs of the community



Key Services

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Corporate Support Services	152

Key Contributors

	Advocate	Funder	Service Provider	Regulator	Partner
Warringah Council	•	•	•	•	•
Roads and Traffic Authority		•	•	•	•
Department of Transport		•	•	•	•
Private bus companies			•		
Department of Planning	•	•	•	•	•
Other government agencies and departments		•	•	•	•
Community groups			•		•

Our Goals

3.1 Safe and well maintained public spaces that reflect community needs

Strategies

- Provide a diverse range of high quality open space and recreation facilities to meet the needs of the community
- Provide recreational access to natural areas while ensuring the sustainability of the natural environment

3.2 Socially and environmentally responsible urban development

Strategies

- Provide housing that responds to the changing demographic profile of the community and reflects local needs and expectations
- Ensure housing development is sensitive to the natural and built environments
- Ensure buildings and landscaping are suitable for their immediate environment and reflect community values
- Create living streets that give priority to neighbourhood amenity, safety and improved urban design

3.3 Safe, convenient and accessible transport options

Strategies

- Create efficient movement networks where streets and paths support and encourage walking and cycling, integrated with adequate green spaces
- Integrated land use and transport planning to provide convenient transport services and efficient movement around Warringah resulting in reduced demand for travel in private cars
- Provide a public transport network that is more accessible to a greater number of people
- Reduce congestion on roads, improve the capacities for road networks and improve safety of movement for all users


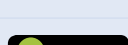

3.4 Well-maintained public infrastructure that supports sustainable living

Strategy


- Provide infrastructure that serves current and future community needs, shares the benefits and costs equitably and supports a healthy and sustainable environment

Performance against principle activities

Community and Safety Services

Action	Status
Curl Curl Youth and Community Centre, place of public entertainment works	 ✓
Freshwater Surf Life Saving Club, upgrade lifeguard viewing tower	
North Narrabeen Surf Life Saving Club, construction of new lifeguard viewing tower	
Community Centres, minor renewal works	 ✓
Beach Services plant and equipment	 ✓
Forestville Senior Citizens Centre, kitchen upgrade	 ✓
Forestville Memorial Hall - places of public entertainment works	 ✓
Forestville Community Art Centre - places of public entertainment works	 ✓
Terrey Hills Community Centre - amenities upgrade	 ✓
Harbord Literary Institute - security door upgrade, carpet renewal and paving upgrade	 ✓
Collaroy Plateau Youth and Community Centre - upgrade entrance areas and toilets, incorporate childrens playground, and places of public entertainment works	 ✓
Belrose Community Centre - renew softfall, amenities and places of public entertainment works	 ✓
Cromer Community Centre - upgrade lighting, replace kitchen, convert kiosk into storage area and places of public entertainment works	 ✓
Capital renewal works	 ✓

Compliance Services

Action	Status
Acquisition of New Parking Metres Narrabeen	 ✓
Civil Works - Freshwater Beach	Deferred

Performance against principle activities

Glen Street Theatre

Action	Status
Theatre dressing room upgrade	 ✓
Replacement of external signage	 ✓
Glen Street Theatre place of public entertainment works	

Natural Environment

Action	Status
South Creek cycleway	
Narrabeen Lagoon pathway	

Parks, Reserves and Foreshores

Action	Status
Nolans and Passmore Reserves lighting, drainage, amenities works	 ✓
Parks - floodlighting improvement	 ✓
Parks - water supply irrigation program	 ✓
Sporting club capital improvements fund	
Netball upgrade	 ✓
Sportsfield rectification works - Weldon Reserve, Curl Curl	
Sportsfield rectification works - Adams Street Reserve, Curl Curl	 ✓
Sportsfield rectification works - Rueb Hudson, North Curl Curl	 ✓
Minor rectification of sportsfields	 ✓
Parks - minor renewal work	 ✓

Parks, Reserves and Foreshores (cont.)

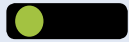
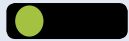

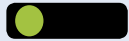
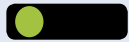
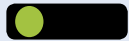
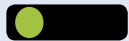



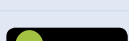
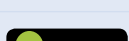
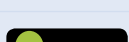
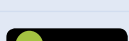
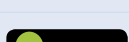
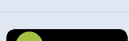
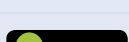
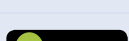
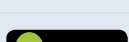
Action	Status
Manly Dam renewals	 ✓
Innes Road Manly Vale - park improvements	
Old Pittwater Road, Brookvale - establish open space area	 ✓
Playground improvement program	 ✓
Dee Why Rock Pool - renewal works on the pool	 ✓
South Curl Curl Rock Pool upgrade	 ✓
Freshwater Rock Pool upgrade	 ✓
Fishermans Beach boat ramp upgrade	 ✓
Street tree planting in town centres	
Dee Why Beach playground shade structures	 ✓
Capital renewal works	 ✓

Roads, Traffic and Waste





Action	Status
Pedestrian Access and Mobility Plan	
Installation of bollards at Willandra and Tristram Road, Cromer	 ✓
The Strand, Dee Why construction	
Footpath renewal	 ✓
New footpaths	 ✓
Freshwater Village town centre upgrade	 ✓
Warringah Bike Plan - Starkey Street and Melwood Avenue, Forestville	 ✓

Performance against principle activities





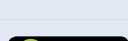
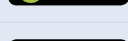
Roads, Traffic and Waste (cont.)

Action	Status
New bike paths	 ✓
Bus shelter supply and installation	 ✓
Traffic calming scheme, Harbord Road Freshwater	 ✓
Roundabout at Parr Parade/Waratah Street Narraweena	 ✓
Wombat Crossing at Mackellar Girls School Campbell Parade, Manly Vale	 ✓
Collaroy Plateau local area traffic management part of Stage 2 load limit	 ✓
North Balgowlah local area traffic management	 ✓
Roundabout and kerb blisters at Arthur Street and Davidson Avenue, Forestville	Deferred
Two speed humps north of driveways of Numbers 16 and 52 Smith Avenue, Allambie Heights	Deferred
Collaroy Plateau local area traffic management part of Stage 2 and Stage 3 - construction of traffic control devices	 ✓
Traffic calming scheme, Lady Penrhyn Drive, Beacon Hill	 ✓
Installation of refuge Island between Westminster Avenue and Grafton Crescent on Lismore Avenue, Dee Why	 ✓
Upgrade marked crossing to Wombat Crossing at Surf Club, Carrington Parade, Curl Curl	 ✓
Wombat Crossing, Kentwell Road, Allambie Heights	 ✓
Installation of two speed humps Violet Lane, Forestville	 ✓
Capital renewal works	 ✓
Resheeting roads	 ✓
Car park renewal program	 ✓
Kerb and guttering renewal	 ✓
Retaining wall renewal - Condamine Street Manly Vale	 ✓
Retaining wall renewal - Delmar Parade Dee Why	 ✓


Roads, Traffic and Waste (cont.)

Action	Status
Retaining wall renewal - Collaroy Street, Collaroy	 ✓
Retaining wall renewal - Parkes Street, Manly Vale	 ✓
Retaining wall renewal - Lindley Avenue, Narrabeen	 ✓
Retaining wall renewal - Lagoon View Road, Cromer	

Strategic Planning












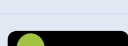





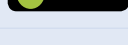
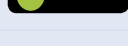
Action	Status
Comprehensive Local Environment Plan in line with Department of Planning model template	
Housing Strategy - plan to cater for increased dwelling targets as part of Department of Planning Sub-regional Plan	
Finalise the review of the Warringah Bike Plan	
Local Environment Plan amendment urban form study for the Dee Why Commercial and Residential Major Centre	
Review Heritage Inventory	
E-planning Systems Development	

Warringah Aquatic Centre

Action	Status
Disability access and renewal project	Deferred
Roof access design	Deferred
Pool plant and equipment replacement	 ✓

Performance against principle activities

Corporate Support Services

Action	Status
Complete Stage 2 Asset Management Plans for all asset classes	
Unallocated funds for cycleways, footpaths or street tree planting	 ✓
Tennis Club renewal - resurfacing four courts at Narraweena	 ✓
Tennis Club renewal - resurfacing two courts at Terrey Hills	 ✓
Land acquisition Perentie Road / Dawes Road, Belrose	
Land acquisition 50 Washington Avenue, Cromer	 ✓
Land acquisition 122-126 Old Pittwater Road, Brookvale	
Dee Why Town Centre – implementation	Deferred
Dee Why Property Project	Deferred
Minor renewal works - civic buildings	 ✓
Replace locks and access controls on facilities to increase security and access	 ✓
Brookvale Oval planned revitalisation works (Stages 2, 3, 4a and 4b)	 ✓
Brookvale Park upgrading of paths and entry at Pine Avenue and Pittwater Road	 ✓
Water and energy savings in Warringah buildings	 ✓
Tennis buildings - renewal of light fittings and installation of energy saving globes	 ✓
Renewal works at Wyatt Avenue Tennis Club	 ✓
Tennis buildings - upgrade electrical distribution boards	 ✓
South Curl Curl Swim Club - roof renewal	 ✓
Civic Centre - floor renewal	 ✓
Civic Centre - roof renewal	
Civic Centre and Dee Why Library - works resulting from structural integrity assessment	

Corporate Support Services (cont.)

Action	Status
Furniture and fittings in Warringah Buildings	 ✓
Capital renewal works	 ✓
Dee Why Surf Life Saving Club - construction of new public toilet	
Narrabeen Surf Life Saving Club - loan guarantee	 ✓
South Narrabeen Surf Life Saving Club - Stage I internal fit-out refurbishment and place of public entertainment works	
Collaroy Surf Life Saving Club - masterplan and development application for SLSC and Swimming Club buildings	 ✓
Long Reef Surf Life Saving Club - concept plan and consultation	
Freshwater SLSC - remediation of the vinyl flooring in Kooloora Room and renewal of the kitchen benchtops	 ✓
Emergency Services Centre renewal	 ✓
Public Amenity Improvement Program	 ✓
Manly Vale Community Centre - photovoltaic panels	
JJ Melbourne Hills Reserve – upgrade power supply	
Warringah Mall Library – replace carpet	
Community Centres – acoustic panels	 ✓
Cromer Community Centre photovoltaic	

Community sustainability indicators

Community Pride											
What do we measure?	Residents who are proud of the area as expressed by participants in the annual Community Survey.*										
Trends	<table border="1"> <caption>Residents proud of their local area</caption> <thead> <tr> <th>Year</th> <th>Mean score (out of 10)</th> </tr> </thead> <tbody> <tr> <td>2007</td> <td>8.25</td> </tr> <tr> <td>2008</td> <td>8.15</td> </tr> <tr> <td>2009</td> <td>8.25</td> </tr> <tr> <td>2010</td> <td>8.30</td> </tr> </tbody> </table>	Year	Mean score (out of 10)	2007	8.25	2008	8.15	2009	8.25	2010	8.30
Year	Mean score (out of 10)										
2007	8.25										
2008	8.15										
2009	8.25										
2010	8.30										
For the past four years this number has remained stable.											
Desired direction	Increase proportion of residents proud of their area.										

* Community Surveys by Iris Research (2007, 2008, 2009 and 2010)

Level of Graffiti Vandalism										
What do we measure?	Graffiti removed by Council from public open space or private property fronting open space.									
Trends	<table border="1"> <caption>Graffiti Removal Data</caption> <thead> <tr> <th>Year</th> <th>m2 removed</th> <th>Number of removals</th> </tr> </thead> <tbody> <tr> <td>2008-09</td> <td>17,138</td> <td>6,000</td> </tr> <tr> <td>2009-10</td> <td>17,548</td> <td>8,000</td> </tr> </tbody> </table>	Year	m2 removed	Number of removals	2008-09	17,138	6,000	2009-10	17,548	8,000
Year	m2 removed	Number of removals								
2008-09	17,138	6,000								
2009-10	17,548	8,000								
<p>The Graffiti Cleaning Program commenced in October 2008 with a trial program for the 2008-2009 financial year. Due to the success of this trial Council implemented a graffiti removal contract and increased resources by some 55% in 2009-2010. The increased figures for the whole of 2009-2010 (instead of the three quarters in 2008-2009) reflect these increased resources and suggest a moderate decrease in overall graffiti vandalism.</p>										
Desired direction	Decrease the incidence of graffiti vandalism									

Public Transport Usage																									
What do we measure?	Percentage of residents using public transport to travel to work.																								
Trends	<p>Mode of transport to work</p> <table border="1"> <thead> <tr> <th>Mode</th> <th>2001</th> <th>2006</th> </tr> </thead> <tbody> <tr> <td>Public transport</td> <td>17.9%</td> <td>20.2%</td> </tr> <tr> <td>Motor vehicle</td> <td>76.3%</td> <td>73.9%</td> </tr> <tr> <td>Other/combination</td> <td>5.7%</td> <td>6.0%</td> </tr> </tbody> </table> <p>Mode of transport to work</p> <table border="1"> <thead> <tr> <th>Mode</th> <th>2001</th> <th>2006</th> </tr> </thead> <tbody> <tr> <td>Public transport</td> <td>17.9%</td> <td>20.2%</td> </tr> <tr> <td>Motor vehicle</td> <td>76.3%</td> <td>73.9%</td> </tr> <tr> <td>Other/combination</td> <td>5.7%</td> <td>6.0%</td> </tr> </tbody> </table>	Mode	2001	2006	Public transport	17.9%	20.2%	Motor vehicle	76.3%	73.9%	Other/combination	5.7%	6.0%	Mode	2001	2006	Public transport	17.9%	20.2%	Motor vehicle	76.3%	73.9%	Other/combination	5.7%	6.0%
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Motor vehicle	76.3%	73.9%																							
Other/combination	5.7%	6.0%																							
	<p>More people were using public transport for travelling to work in 2006 than in 2001. Some 20.2% used public transport in 2006, up from 17.9% in 2001. Buses remain the predominant mode of public transport at roughly 90%. Reliance on private motor vehicles remains high at 73.9% (down from 76.3% in 2001) with 68% driving and 6% of the working population commuting as passengers. *</p>																								
Desired direction	Continue the trend towards more public transport usage.																								

* Source: ABS Census data 2001 and 2006

Road Safety †																																								
What do we measure?	The total number of road accidents and total number of casualties.																																							
Trends	<p>Road safety: crashes and casualties in Warringah</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Total crashes</th> <th>Casualties (killed and injured)</th> </tr> </thead> <tbody> <tr><td>1997</td><td>950</td><td>300</td></tr> <tr><td>1998</td><td>950</td><td>350</td></tr> <tr><td>1999</td><td>900</td><td>400</td></tr> <tr><td>2000</td><td>950</td><td>450</td></tr> <tr><td>2001</td><td>900</td><td>400</td></tr> <tr><td>2002</td><td>880</td><td>400</td></tr> <tr><td>2003</td><td>820</td><td>400</td></tr> <tr><td>2004</td><td>800</td><td>380</td></tr> <tr><td>2005</td><td>800</td><td>380</td></tr> <tr><td>2006</td><td>780</td><td>350</td></tr> <tr><td>2007</td><td>780</td><td>350</td></tr> <tr><td>2008</td><td>750</td><td>350</td></tr> </tbody> </table>	Year	Total crashes	Casualties (killed and injured)	1997	950	300	1998	950	350	1999	900	400	2000	950	450	2001	900	400	2002	880	400	2003	820	400	2004	800	380	2005	800	380	2006	780	350	2007	780	350	2008	750	350
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2007	780	350																																						
2008	750	350																																						
	<p>The trend from 2000 onwards shows a gradual decrease in total accidents on Warringah roads, while the number of persons killed and injured remains stable. **</p>																																							
Desired direction	Decline in both total accidents and in number of people killed or injured.																																							

** Source: RTA Crash Statistics 1997-2008

† Note: Data for 2009 - 2010 financial year not available at the time of publication

Community sustainability indicators

Asset Renewal Ratio													
What do we measure?	The amount spent on renewing existing assets (as opposed to maintaining them) divided by their annual depreciation (loss of value). A ratio of 1.0 or greater is preferred.												
Trend	<table border="1"> <caption>Asset Renewal Ratio Data</caption> <thead> <tr> <th>Year</th> <th>Ratio</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>1.0</td> </tr> <tr> <td>2010</td> <td>2.33</td> </tr> <tr> <td>2011</td> <td>2.18</td> </tr> <tr> <td>2012</td> <td>1.98</td> </tr> <tr> <td>2013</td> <td>1.58</td> </tr> </tbody> </table>	Year	Ratio	2009	1.0	2010	2.33	2011	2.18	2012	1.98	2013	1.58
Year	Ratio												
2009	1.0												
2010	2.33												
2011	2.18												
2012	1.98												
2013	1.58												
<p>Financial sustainability now and in the future is a top priority and also applies to the assets that Council manages on behalf of the community. In the last few years we have increased our asset renewal ratio from well below the minimum preferred rate of 1.0 to 2.33 in 2009-2010. For the coming years we have budgeted ratios ranging from 1.58 to 2.18, ensuring that we can keep our assets at the desired service levels for the longer term.</p>													
Desired direction	An actual ratio of greater than 1.0 annually.												

Open Space Utilisation	
What do we measure?	We are currently working on systems allowing us to keep track of the number and frequency of bookings made by the public to use sports fields and natural reserves, as well as estimated visitor numbers to our beaches.
Trend	Not yet available.
Desired direction	Set a baseline and increase from there in subsequent years.





ENTERPRISES

Living

A strong local economy that provides employment and training opportunities



Key Services

Certification Services	92
Compliance Services	106
Cultural Services	110
Development Assessment Services	116
Parks, Reserves and Foreshores	134
Roads, Traffic and Waste	138
Strategic Planning	142
Good Governance	156

Key Contributors

	Advocate	Funder	Service Provider	Regulator	Partner
Warringah Council	•	•	•	•	•
Chambers of Commerce	•	•			•
Local enterprises		•	•		•
Department of Planning	•			•	
Other government agencies and departments	•	•	•	•	•

Our Goals

4.1 Sustaining a strong local economy that provides employment and training opportunities

Strategies

- Understand business needs and trends based on a broad range of data
- Develop Council policies that encourage an appropriate and accessible range of businesses and services to meet the service and employment needs of the local and regional community
- Ensure employment and training for the community to be available locally and for businesses in Warringah to have ready access to appropriately skilled workers
- The location of commercial, industrial and retail development to be convenient for users, to provide ready access for employees and to avoid conflicts about land uses
- To reduce the demand for travel through more local jobs and services
- Funding to enable Council support for business development in Warringah

4.2 Balancing the economic benefits of visitors and the impact on local resources and the community

Strategy

- Manage the impact of visitors to Warringah to balance the effect on the residents' lifestyles and economic development

4.3 Well-managed business infrastructure to support a thriving local economy

Strategy

- Ensure the supply and cost of utilities and services meets the commercial, industrial and retail needs of Warringah

Performance against principle activities

Parks, Reserves and Foreshores

Action	Status
Collaroy Access Tourism Precinct	 ✓

Strategic Planning

Action	Status
Complete Brookvale Employment Lands study	

Good Governance

Action	Status
Prepare a Warringah Local Economic Profile	 ✓

Community sustainability indicators

Qualification/Local Industry Mix																																			
What do we measure?	Employment by industry and qualifications by workforce for Manly, Mosman, Pittwater and Warringah between 2001 and 2006.																																		
Trends	<p>Increasing levels of education combined with less manufacturing and retail and more health and community services and wholesale.</p> <div style="text-align: center;"> <p>Change in employment by sector 2001-2006 (SHOROC)</p> <table border="1"> <caption>Approximate data from the bar chart</caption> <thead> <tr> <th>Sector</th> <th>Change in Jobs (2001-2006)</th> </tr> </thead> <tbody> <tr><td>Total Industries</td><td>1,000</td></tr> <tr><td>Personal and Other Services</td><td>1,000</td></tr> <tr><td>Health and Community Services</td><td>1,000</td></tr> <tr><td>Education</td><td>1,000</td></tr> <tr><td>Government Administration and Defence</td><td>1,000</td></tr> <tr><td>Finance and Insurance</td><td>500</td></tr> <tr><td>Accommodation, Cafes and Restaurants</td><td>500</td></tr> <tr><td>Wholesale Trade</td><td>500</td></tr> <tr><td>Construction</td><td>500</td></tr> <tr><td>Manufacturing</td><td>-1,608</td></tr> <tr><td>Property and Business Services</td><td>-500</td></tr> <tr><td>Retail Trade</td><td>-500</td></tr> <tr><td>Transport and Storage</td><td>-500</td></tr> <tr><td>Cultural and Recreational Services</td><td>-500</td></tr> <tr><td>Electricity, Gas and Water Supply</td><td>-500</td></tr> <tr><td>Agriculture, Forestry and Fishing</td><td>-500</td></tr> </tbody> </table> </div>	Sector	Change in Jobs (2001-2006)	Total Industries	1,000	Personal and Other Services	1,000	Health and Community Services	1,000	Education	1,000	Government Administration and Defence	1,000	Finance and Insurance	500	Accommodation, Cafes and Restaurants	500	Wholesale Trade	500	Construction	500	Manufacturing	-1,608	Property and Business Services	-500	Retail Trade	-500	Transport and Storage	-500	Cultural and Recreational Services	-500	Electricity, Gas and Water Supply	-500	Agriculture, Forestry and Fishing	-500
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	<p>The top five industry sectors in 2006 by employment are retail trade (18.2%), property and business services (14%), health and community services (11.4%), manufacturing (9.4%) and wholesale trade (8.7%). Since 2001 manufacturing in the region has declined (total numbers decreasing by some 1,608 employees) with minor reductions also in retail trade and property and business services sector. At the same time the workforce employed in the health and community services sector and wholesale trade has increased. The figure above shows the changes in the various sectors from 2001 to 2006. *</p> <p>Changes in the industry sectors are also reflected in the qualifications of the Warringah workforce with an increase in bachelor or higher degrees (17% to 21.1%) and advanced diploma or diploma (9.1% to 11.1%). At the same time there has been a marked decrease in the number of employees with no qualifications (43.6% to 37.9%). See the Community Sustainability Indicator 'Educational Qualifications' on page 57.</p>																																		
Desired direction	This indicator should be viewed in conjunction with the previous indicator 'Employment Containment' (page 79). The better the match between the educational qualifications of the local work force and the industry mix, the higher employment containment can be.																																		

* Source: REMPLAN economic modelling and analysis system, Compelling Economics 2009

Gross Local Product (GLP)	
What do we measure?	The net wealth per resident generated by the local regional economy of Manly, Mosman, Pittwater and Warringah calculated the same way as GDP is calculated for the national economy.
Trend	In 2009 the GLP for the Manly, Mosman, Pittwater and Warringah area was \$45,089 per person, up from \$27,662 in 2001. This is a 63% increase in absolute terms, similar to Metropolitan Sydney's GLP increase in the same period (67% at a current \$65,525). Trend data are not available. *
Desired direction	Hold or increase GLP relative to Sydney Metropolitan.

* Source: SHOROC Economic Profile - economy

Employment Containment	
What do we measure?	The employment location of Warringah residents.
Trend	On Census night in 2006, 39.7% of residents worked locally and 50.5% of the workforce remained on the northern beaches. While overall there has been a minor decrease in employment containment compared to 2001 (41% worked locally), Warringah has a higher level of containment than other areas in metropolitan Sydney. **
Desired direction	Hold or increase containment rate, to minimise transport challenges and keep our local economy diverse and vibrant.

** Source: ABS Census Data 2006





ORGANISATION



Living

An innovative and effective organisation
with strong leadership



Key Services

Corporate Support 152

Good Governance 156

Key Contributors

	Advocate	Funder	Service Provider	Regulator	Partner
Warringah Council	•	•	•	•	•
Local Government and Shires Association	•		•		•
Department of Premier and Cabinet, Division of Local Government				•	•
SHOROC	•		•		•
Other professional associations (LGMA etc)	•		•		•

Our Goals

5.1 An effective and efficient organisation

Strategies

- Ensure long term financial sustainability through effective short and long term financial management
- Improve communication with the community and increase awareness and understanding of Council's decisions
- Attract, develop and retain highly skilled staff who enjoy a safe work environment

5.2 An innovative and progressive organisation

Strategy

- Be a value driven organisation
- Delivering timely services based on community needs

Performance against principle activities

Corporate Support Services

Action	Status
Review insurance arrangements	
Review rating structure based on new land values (base date 1/7/2009)	✓
Develop a Human Resource Strategic Plan	
Develop and implement Complaints Management System within TechnologyOne	Deferred
Computer system upgrade - implement mobile solutions	Deferred
Review usage of USB flash drives to consider installation of software to minimise data loss and USB restrictions	✓
Heavy and light plant and truck replacements	✓
Passenger car replacements	✓
Light fleet and commercial vehicle replacements	✓
Implement invoice scanning software (XtrataPro) to help automate processing of invoice payments	
Implement HelpDesk Customer Portal - including customer survey	✓
Review Facilities booking system to consider upgrade of CLASS to version 7.0	✓
Upgrade Wide Area Network (WAN) connection between Civic Centre and Cromer	✓
Scan paper-based HR files to make available online via TRIM	✓
TRIM implementation phase 2, including removal of network drives	✓
Review Request Management system to include service standards and escalations / workflows	✓
Computer system upgrade - disaster recovery	✓
Office equipment	✓
Implement Enterprise Budgeting	✓

Childcare Services

Action	Status
Review Vacation Care Services to ensure sustainability, continuing relevance to community needs, effective compliance auditing and integration with other services.	

Strategic performance measures

Community's overall satisfaction with Council's performance													
What do we measure?	The proportion of residents satisfied with Council's overall performance as expressed in the annual Community Survey. *												
Trends	<p style="text-align: center;">Proportion of residents satisfied with Council's overall performance</p> <table border="1"> <caption>Data for Proportion of residents satisfied with Council's overall performance</caption> <thead> <tr> <th>Year</th> <th>Proportion (%)</th> </tr> </thead> <tbody> <tr> <td>2002</td> <td>60%</td> </tr> <tr> <td>2007</td> <td>70%</td> </tr> <tr> <td>2008</td> <td>68%</td> </tr> <tr> <td>2009</td> <td>70%</td> </tr> <tr> <td>2010</td> <td>57%</td> </tr> </tbody> </table>	Year	Proportion (%)	2002	60%	2007	70%	2008	68%	2009	70%	2010	57%
Year	Proportion (%)												
2002	60%												
2007	70%												
2008	68%												
2009	70%												
2010	57%												
Residents are asked annually to indicate their satisfaction with Council's overall performance. The proportion of residents that were satisfied with Council's overall performance was 57% in 2010, down from 69% last year after three years of high and stable satisfaction ratings. Note: this indicator is also used as a Community Sustainability Indicator in the Living Communities Outcome Area.													
Desired direction	Increase resident satisfaction.												

* Community Surveys by Iris Research (2007, 2008, 2009 and 2010)

Occupational Health and Safety																						
What do we measure?	Days lost due to injury or disease per OH&S incident and total number of days lost due to injury or disease.																					
Trends	<p style="text-align: center;">Occupational Health and Safety Performance Indicators</p> <table border="1"> <caption>Data for Occupational Health and Safety Performance Indicators</caption> <thead> <tr> <th>Year</th> <th>Days lost to injury and disease</th> <th>Lost Time Duration Rate (LTDR)</th> </tr> </thead> <tbody> <tr> <td>2004-05</td> <td>430</td> <td>18.0</td> </tr> <tr> <td>2005-06</td> <td>160</td> <td>12.0</td> </tr> <tr> <td>2006-07</td> <td>360</td> <td>16.0</td> </tr> <tr> <td>2007-08</td> <td>240</td> <td>12.0</td> </tr> <tr> <td>2008-09</td> <td>50</td> <td>6.0</td> </tr> <tr> <td>2009-10</td> <td>210</td> <td>10.0</td> </tr> </tbody> </table>	Year	Days lost to injury and disease	Lost Time Duration Rate (LTDR)	2004-05	430	18.0	2005-06	160	12.0	2006-07	360	16.0	2007-08	240	12.0	2008-09	50	6.0	2009-10	210	10.0
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2009-10	210	10.0																				
Council continually monitors its OH&S performance indicators in line with Australian Standard 1885 and benchmarks itself with other self insured councils. Our injury statistics have been consistently trending downward for the past three years and all indicators are below the average figures achieved by the benchmarked group.																						
To comply with industry standards, we use three indicators to monitor our performance: Lost Time Duration Rate (LTDR), Lost Time Frequency Rate and Incidence Rate. The Strategic Performance Measure above consists of two measures that together effectively paint the overall picture.																						
Desired direction	Remain below the averages for the past three years, i.e. 212 days lost to injury and disease and LTDR of 12.84.																					

Overall staff satisfaction and wellbeing	
What do we measure?	Staff responses provided in the 2008 Employee Opinion Survey.
Trend	High
<p>Our staff rated us 4.86 out of 7 (mean score) for looking after their overall satisfaction and wellbeing. We had the third highest rating of 12 comparable councils that also completed the survey. High overall satisfaction is a positive indicator of employee commitment, strong relationship with the values of the business, pride in the organisation and desire to remain in the organisation. The next Culture Survey will be conducted in the second part of 2010, providing the opportunity for comparison with the 2008 results.</p>	
Desired direction	Maintain high level of staff satisfaction.

Staff training													
What do we measure?	Expenditure on external training per equivalent full time employee and internal training hours per equivalent full time employee.												
Trend	<table border="1"> <caption>Staff training data</caption> <thead> <tr> <th>Year</th> <th>External training expenditure per full time employee (\$)</th> <th>Internal training hours per full time employee</th> </tr> </thead> <tbody> <tr> <td>2007-08</td> <td>~\$1,000</td> <td>~25.0</td> </tr> <tr> <td>2008-09</td> <td>~\$900</td> <td>~17.6</td> </tr> <tr> <td>2009-10</td> <td>~\$460</td> <td>~11.7</td> </tr> </tbody> </table>	Year	External training expenditure per full time employee (\$)	Internal training hours per full time employee	2007-08	~\$1,000	~25.0	2008-09	~\$900	~17.6	2009-10	~\$460	~11.7
Year	External training expenditure per full time employee (\$)	Internal training hours per full time employee											
2007-08	~\$1,000	~25.0											
2008-09	~\$900	~17.6											
2009-10	~\$460	~11.7											
<p>Expenditure on external training and the number of internal training hours were significantly higher in previous years as a result of the roll out of training for newly implemented information systems in the areas of finance, property and rating and records. Having updated the workforce's skills, expenditure and invested time has been scaled back in 2009-2010 through the implementation of a more strategic approach to organisational and individual learning, targeting key organisational skills and a more rigorous focus on value for money. We invested some \$460 per employee (equivalent full time) on external training in 2009-2010: a reduction of 54% compared to 2008-2009. The number of internal training hours also went down from 17.6 to 11.7 hours, a decrease of 34%. We expect temporary increases in training to be repeated in coming years with the need to refresh skills of existing staff.</p>													
Desired direction	Maintain commitment to external and internal training of staff.												

Strategic performance measures

Financial Health Check compliance															
What do we measure?	Our overall performance against seven Financial Health Checks.														
Trends	<p>Operating Result (Continuing Operations before Capital Grants & Contributions)</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Operating Result (x \$1,000)</th> </tr> </thead> <tbody> <tr> <td>2004-05</td> <td>7,500</td> </tr> <tr> <td>2005-06</td> <td>5,000</td> </tr> <tr> <td>2006-07</td> <td>9,000</td> </tr> <tr> <td>2007-08</td> <td>4,000</td> </tr> <tr> <td>2008-09</td> <td>2,500</td> </tr> <tr> <td>2009-10</td> <td>7,500</td> </tr> </tbody> </table>	Year	Operating Result (x \$1,000)	2004-05	7,500	2005-06	5,000	2006-07	9,000	2007-08	4,000	2008-09	2,500	2009-10	7,500
Year	Operating Result (x \$1,000)														
2004-05	7,500														
2005-06	5,000														
2006-07	9,000														
2007-08	4,000														
2008-09	2,500														
2009-10	7,500														
<p>We achieved four out of seven in the Financial Health Checks this financial year. Our performance in each of revotes of expenditure, collection performance and management practices was just outside best practice. This is down on the six out of seven from 2008-2009. See pages 183 to 185 for Financial Health Check.</p>															
Desired direction	Pass all seven health checks.														

Overall Budget Performance																
What do we measure?	Whether the actual Operating Result for the year before Capital Grants and Contributions is within a 10% bandwidth of the budget.															
Trends	<p>Operational Result before Capital Grants and Contributions</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Budget (\$ million)</th> <th>Actual (\$ million)</th> </tr> </thead> <tbody> <tr> <td>2006-07</td> <td>4.816</td> <td>9.261</td> </tr> <tr> <td>2007-08</td> <td>2.926</td> <td>3.750</td> </tr> <tr> <td>2008-09</td> <td>2.139</td> <td>2.278</td> </tr> <tr> <td>2009-10</td> <td>1.652</td> <td>7.937</td> </tr> </tbody> </table>	Year	Budget (\$ million)	Actual (\$ million)	2006-07	4.816	9.261	2007-08	2.926	3.750	2008-09	2.139	2.278	2009-10	1.652	7.937
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2007-08	2.926	3.750														
2008-09	2.139	2.278														
2009-10	1.652	7.937														
<p>The net operating result for the year 2009 - 2010 before Capital Grants and Contributions was \$7.937 million compared to an adopted budget of \$1.652 million. This is a variation of 380% and outside the preferred bandwidth of +/- 10%.</p>																
Desired direction	Remain within bandwidth of +/- 10%.															

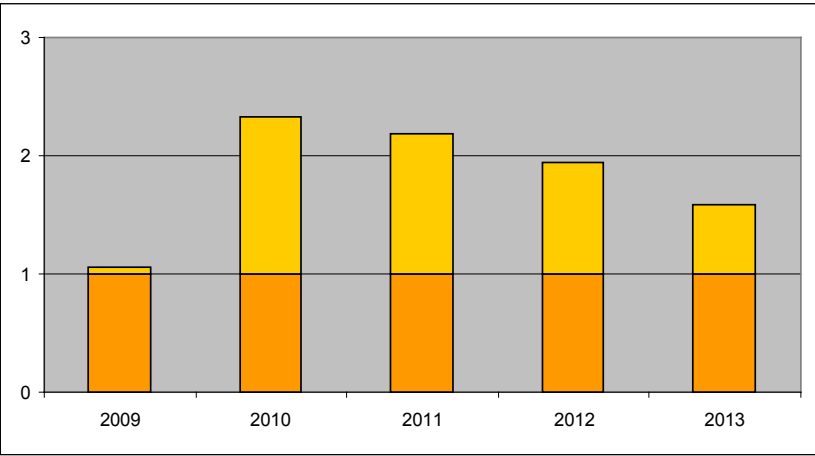
Scheduled capital works completed	
What do we measure?	Percentage of capital works with at least 90% progress target achieved by the end of the financial year.
Trends	<p>Scheduled capital works completed</p> <p> ■ at > 90% of target ■ at 70-90% of target ■ at <70% of target </p>
<p>By 30 June 2010, 96% of capital works (131 Capital Works) were at 90% or more of the progress target for the financial year, with 3% between 70% and 90% and 1% less than 70% of the progress target.</p>	
Desired direction	At least 90% of capital works at 90% or more of the progress target for the financial year.

Scheduled projects completed	
What do we measure?	Percentage of key initiatives with at least 90% of progress target achieved by the end of the financial year.
Trends	<p>Scheduled projects completed</p> <p> ■ at > 90% of target ■ at 70-90% of target ■ at <70% of target </p>
<p>By 30 June 2010 80% of key initiatives (33 key initiatives) were at least 90% of the progress target for the financial year 2009-2010, with 5% between 70% and 90% and 15% less than 70% of the progress target.</p>	
Desired direction	At least 90% of projects at 90% or more of the progress target for the financial year.

Strategic performance measures

Corporate environmental sustainability																			
What do we measure?	Water and energy consumption for all Council operations (excluding street lighting) per resident.																		
Trend	<p>Council's water and energy use per resident</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Water (L per resident)</th> <th>Energy (MJ per resident)</th> </tr> </thead> <tbody> <tr> <td>2005-06</td> <td>~850</td> <td>~158</td> </tr> <tr> <td>2006-07</td> <td>~750</td> <td>~154</td> </tr> <tr> <td>2007-08</td> <td>~900</td> <td>~158</td> </tr> <tr> <td>2008-09</td> <td>~800</td> <td>~160</td> </tr> <tr> <td>2009-10</td> <td>~1061.7</td> <td>~160.5</td> </tr> </tbody> </table>	Year	Water (L per resident)	Energy (MJ per resident)	2005-06	~850	~158	2006-07	~750	~154	2007-08	~900	~158	2008-09	~800	~160	2009-10	~1061.7	~160.5
Year	Water (L per resident)	Energy (MJ per resident)																	
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2007-08	~900	~158																	
2008-09	~800	~160																	
2009-10	~1061.7	~160.5																	
<p>These indicators include energy and water usage for all Council operations such as Warringah Aquatic Centre, operation of libraries, community centres etc. with the exception of street lighting. In 2009 - 2010 our energy consumption was 160.5 MJ per resident and our water consumption was 1061.7 L per resident. This represents a 1% decrease in energy consumption and a 35% increase in water consumption. The significant increase in water usage relates to additional watering of playing fields and problems associated with equipment failure.</p>																			
Desired direction	Decrease the consumption per employee.																		

Service reviews conducted	
What do we measure?	Reviews undertaken of Council services during the financial year.
Trend	New indicator, no trend data available yet.
<p>During the year 2009-2010 five (5) service reviews were completed on Community and Safety Service, Customer Support Service, Development Engineering Team, Cultural Service and Strategy and Policy Division. This has resulted in changes in structure and/or reporting lines for to improve service delivery and the establishment of a single customer service counter at the Civic Centre, Dee Why with all counter staff transferred to Customer Support Service.</p>	
Desired direction	Ongoing program of service review reflecting Council's commitment to Business Excellence.

Asset renewal ratio																									
What do we measure?	The amount spent on renewing existing assets (as opposed to maintaining them) divided by their annual depreciation (loss of value). A ratio of 1.0 or greater is preferred.																								
Trends	 <table border="1" style="margin-top: 10px;"> <caption>Asset Renewal Ratio Data (Estimated from Chart)</caption> <thead> <tr> <th>Year</th> <th>Orange Section (Value)</th> <th>Yellow Section (Value)</th> <th>Total Ratio</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>1.0</td> <td>0.1</td> <td>1.1</td> </tr> <tr> <td>2010</td> <td>1.0</td> <td>1.33</td> <td>2.33</td> </tr> <tr> <td>2011</td> <td>1.0</td> <td>1.2</td> <td>2.2</td> </tr> <tr> <td>2012</td> <td>1.0</td> <td>1.0</td> <td>2.0</td> </tr> <tr> <td>2013</td> <td>1.0</td> <td>0.6</td> <td>1.6</td> </tr> </tbody> </table>	Year	Orange Section (Value)	Yellow Section (Value)	Total Ratio	2009	1.0	0.1	1.1	2010	1.0	1.33	2.33	2011	1.0	1.2	2.2	2012	1.0	1.0	2.0	2013	1.0	0.6	1.6
Year	Orange Section (Value)	Yellow Section (Value)	Total Ratio																						
2009	1.0	0.1	1.1																						
2010	1.0	1.33	2.33																						
2011	1.0	1.2	2.2																						
2012	1.0	1.0	2.0																						
2013	1.0	0.6	1.6																						
<p>Financial sustainability now and in the future is a top priority and also applies to the assets that Council manages on behalf of the community. In the last few years we have increased our asset renewal ratio from well below the minimum preferred rate of 1.0 to 2.33 in 2009-2010. For the coming years we have budgeted ratios ranging from 1.58 to 2.18, ensuring that we can keep our assets at the desired service levels for the longer term.</p>																									
Desired direction	An actual ratio of greater than 1.0 annually.																								





4

A closer look at performance
by service for 2009 - 2010.

Service highlights

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Good Governance	156

Certification Services

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$0.7m

Total expenses from continuing operation

Key activities and programs

- Issue certificates and approvals including Construction Certificates, Occupations Certificates, Strata Certificates, Compliance Certificates and Building Certificates
- Conduct principal certifying authority functions

Key Performance Indicator

KPI	Unit	Target	Actual	Indicator
% of market share for private certification	%	13	12	



Childcare Services

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80



\$6m

Total expenses from continuing operation

Key activities and programs

- Provide and support a range of flexible childcare programs, including long day care, a mobile occasional care service, family day care and a centralised waitlist management system
- Facilitate and deliver a range of recreational, leisure, vacation programs and events for children and their families
- Provide information and referral service for children and their families
- Provide family and community education
- Provide opportunities for increased service participation for families from culturally and linguistically diverse communities and Aboriginal and Torres Strait Islander communities
- Promote service integration and support services to vulnerable families

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with provision of childcare services	Mean score	6.33	6.33	
No. of children with additional support needs accessing - Family Day Care	Days	-	91	-
No. of children with additional support needs accessing - Long Day Care	Days	-	105	-
% of Council Child Care Centres that are fully accredited	%	100	100	

Parents and Carers Information Morning

In May 2010 we collaborated with Northern Beaches Interchange and invited parents and carers of children aged 0-5 years with special needs to an information morning at Narraweena Community and Youth Hall.

Parents often worry about whether their child's development is on track but don't know who to ask for advice or help. Throughout the morning parents heard from the President of the Counsellors and Psychotherapists Association of NSW Maxine Rosenfield about how to build parent resilience, and from the Cubby House Toy Library about the importance of play development.

Local service providers also offered information on a range of services including early intervention services, therapy services, family support services and respite. Refreshments were served and children were welcome to join Kookaburra Playgroup during the information session.

Vacation Care

Our five Vacation Care Centres continued to run a wide variety of centre-based activities and excursions to a range of venues around Sydney for children aged 5-12 years.

While the children are having fun at a centre or out on excursion, parents were able to relax knowing they are being looked after by a team of professional carers.

Some of the activities offered as part of the vacation care program included magic shows, fishing adventures at Narrabeen Lagoon and the Rhythm Safari theatre production at Glen Street theatre. We also offered a range of other workshops for children up to 16 years of age including clay animation, screen acting and skating sessions.



Childcare Services

Author talk

Local author, 'baby whisperer' and early childhood expert, Shayne Rowley spoke about her latest book *Dream Baby Guide* – a complete parents 'how to' guide for caring and interacting with babies aged 0 - 2 years. Shayne provided valuable insights into how parents can communicate with their babies and help get them to sleep.

Fostering partnerships

We also continued close partnerships with a number of support agencies, including Dalwood Spilstead Centre, which supports vulnerable families in our community, and with Dee Why Public School's Schools as Community Centres Project (SaCCs), which offers a range of activities, including assistance to children to make a successful transition to school.

Council continued its work in support of the Service Network, to ensure a comprehensive raft of services to the local community, engagement in local planning for service provision and support, and strengthening of interagency referral and interconnection.

Helping target communities

Our services continued to carry out the Priority of Access program. Priority family groups include Aboriginal and Torres Strait Islanders; culturally and linguistically diverse families; families with children with additional support needs; vulnerable, socially isolated and lower income families; and single parents. This has resulted in an increase in the number of placements taken up by prioritised families.

Ongoing programs

- On average 415 children per week cared for in four Long Day Care centres and up to 20 children per day cared for by Mobile Occasional Care (2009 – 2010).
- On average 516 children per week cared for by 63 registered carers in Family Day Care (2009 - 2010).
- On average 760 separate families (930 children) use vacation care, catering for 790 children per holiday program.
- 2,200 (approx.) families receive regular information on children's and family services.
- Five Vacation Care Centres catering to 10,000 enrolments per year.



Community and Safety Services

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$5.3m

Total expenses from continuing operation








Fast Facts

- Over 2.4 million people visited our nine beaches in 2009 – 2010
- Beach services undertook 140,406 pre-emptive actions, 348 rescues were performed and 3,352 first aid treatments were rendered
- Beach services staff also helped ensure our beaches remained a safe, appealing and welcoming destination by acting on hazards and by dealing with over 16,609 infringements of beach reserve regulations, including water regulations, dogs on beaches, littering and anti-social behaviour

Key activities and programs

- Facilitate and deliver a range of entertainment, recreation, leisure programs and events for young people, the aged, and people with a disability and their families
- Provide information and referral services for young people, the aged, and people with a disability and their families
- Provide family and community education and safety programs, including road safety, beach and surf awareness and safe communities services, and parenting programs
- Support full participation in community life through service development and inclusion programs and Access Business Awards
- Participate in local and regional planning for community service provision, with other levels/areas of government, and with non-government agencies
- Support community capacity building through management of community grants, and other supports and subsidies to service providers and community groups
- Provide professional beach management service seven days per week each year during the beach season
- Manage and promote the use and hire of Council's Community Centres

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with facilities and services for older people	Mean score	6.43	6.62	
Residents satisfied with facilities and services for people with disabilities	Mean score	6.41	6.60	
Residents satisfied with facilities and services for youth	Mean score	5.76	5.86	
Residents satisfied with community centres	Mean score	6.76	6.86	
Residents satisfied with provision of lifeguards on the beach	Mean score	8.26	8.37	
No. of days occupied by children with additional support needs - Vacation Care	Days	-	33	-
% of community members who feel safe in the community	%	8.47	84.6	
Utilisation of community centres	%	35	45.6	

24/7 Youth Film Festival

This year we continued to encourage young people to unleash their creative talents through the annual 24/7 Youth Film Festival. Made possible through the combined efforts of the SHOROC councils (Pittwater, Manly, Mosman and Warringah), young people were invited to attend a variety of workshops aimed at developing and refining their creative skills, including: scriptwriting, cinematography, acting for the screen and editing.

The rules of the competition required that films be completed within 24 hours and be no longer than 7 minutes long, which explains the name 24/7 Youth Film Festival. Entrants were also given a series of items, phrases and locations which had to appear in the film.

Two screenings were held in local cinemas with 30 short film entrants being narrowed down to 11 for the Final and Awards Night. Over 400 people attended the Final at the Orpheum Picture Theatre in Cremorne. Congratulations to the filmmakers of True Blue, who won top honour at this year's festival for their film which highlighted the ignorance of racism.

Seminar: The World of Adolescent Boys

In September more than 540 parents of adolescent boys attended a seminar as part of our YouthLinx Program. The session was conducted by international author, researcher and social commentator, Celia Lashlie, who shared her extensive experience of working with adolescent boys with attendees. Her best selling book *He'll Be Ok: Growing Gorgeous Boys into Good Men* aims to help parents of adolescent boys understand their sons better and to help them through this difficult and dangerous time.



Community and Safety Services

Seminar: Teenagers, Drugs and Alcohol

In June 180 parents attended a seminar facilitated by the Founder of Drug and Alcohol Research Training Australia (DARTA) Paul Dillon. Paul has over 25 years experience in Drug and Alcohol Education and shared with attendees the latest up to date research findings regarding teenagers and alcohol. The seminar was made possible through a grant from Drinkwise Australia.

Community Garden – Manly Vale

This year we began important planning for our community garden and playground at 4–8 Innes Road, Manly Vale (adjacent to the Manly Vale Community Centre), which we hope to have finished in Spring 2010. The site will be developed with junior and senior play areas in mind, including a central shelter or gathering space.

Community gardens offer an environmentally friendly and sustainable lifestyle choice, providing healthy eating options and reducing the food miles clocked up for domestic use.

Community gardens also allow participants to share tasks and learn from one another's experience and knowledge. Workshops to provide training in composting and plant propagation, and community events to celebrate the seasonal cycles are anticipated as part of the community garden experience.

The community garden will provide a place for local residents to garden and grow food for domestic use. This will particularly benefit families who live in nearby apartments; however, all Warringah residents are welcome to participate.

Community Centres

A variety of refurbishment works were carried out during the financial year to improve facilities at a number of community centres throughout Warringah, including:

- renewal works
- improved entry / exit areas and doors
- place of public entertainment works
- improved accessibility
- improved fire safety
- improved lighting
- upgraded kitchens
- improved toilet facilities
- new / renewed children's softfall areas

- improved storage
- renewed carpet
- upgraded paving

The above improvement works reflect our commitment to improved safety, greater accessibility and enhanced user usage to ensure our community centres continue to reflect the needs of our community. Specific refurbishment works were undertaken at:

- Curl Curl Youth & Community Centre
- Forestville Senior Citizens Centre
- Forestville Memorial Hall
- Forest Community Arts Centre
- Terrey Hills Community Centre
- Harbord Literary Institute
- Collaroy Plateau Youth & Community Centre
- Belrose Community Centre
- Cromer Community Centre

To increase usage of our centres we also undertook promotional and marketing campaigns to attract a variety of community groups. Marketing campaigns, refurbishment works and continuing community demand contributed to a total of 67,000 people attending our community centres in the 2009 - 2010 financial year. Community groups hiring the centres regularly range from playgroups, healthy lifestyle groups, self help groups, senior and disability services, kindergartens, education programs, art classes and sporting groups. In excess of 830 social functions were held in Council's community centres. The social functions ranged from birthday parties for adults and children, engagements and weddings, fundraisers, youth events, wakes and baptisms.

The Forest Community Art and Craft Annual Exhibition was held in September last year which was a huge success with 527 entries. Twenty one paintings were sold and the opening night was attended by the Mayor, Local Members of Parliament and Councillors, and the weekend's event was attended by over 1,000 people.

Registration days have been held at Forest Community Art Centre for our first term and the Tramshed Arts Centre for our second term. Tutors were able to showcase and demonstrate their work and grow their class numbers. It was also a good opportunity to increase the utilisation of the centres.

Community centres were represented at the 2009 Spring Rotary Fair at Forestville Shopping Centre last September. Staff held a stall in conjunction with the Forestville Library securing great exposure for our centres and significant interest was generated for the tutors running classes from Council's community centres.

Carers week

We celebrated Carers Week (18-24 October 2009) with a range of free events to cater for community members who provide support to people with a disability, illness or those who are frail or elderly in our community.

Carers play a vital role in our society and to members of our community and we wanted to acknowledge the incredible work they do and also to provide support. An integral part of the work we do is aimed at building or enhancing community capacity for a variety of individuals, community members and groups to optimise health and well being, social inclusion and independence. This week was our opportunity to further our commitment by assisting those who otherwise spend so much time assisting others.

Our events provided opportunities to develop practical tools to enhance carers' health, wellbeing, relieve stress and develop new social support networks. This year's program included:

- Family Picnic Day on 18 October: we partnered with Northern Beaches Interchange to host a picnic at North Balgowlah Community Centre with a barbecue and entertainment for families who have a child under eight with a disability.
- My Future – My Choice Seminar on 19 October: we hosted an information seminar at Dee Why RSL for seniors and carers planning ahead for a time when they may not be able to make decisions for themselves. A range of topics and services were discussed such as health, financial and legal considerations.
- Carers Respite Luncheon on 21 October: northern beaches journalist Sue O'Reilly spoke at Long Reef Golf Club about her experience of caring for a child with a disability and the importance of seeking respite.
- Carers Revival event on 23 October at the Lotus Centre, Freshwater: included yoga and meditation classes followed by a massage and light refreshments.

Having been well received the week offered carers the opportunity to come together, support one another and share ideas and information.

Northern Composure Band Competition

The annual Northern Composure Band Competition continued its popularity again this year with overwhelming interest and community following. The Northern Composure Band Competition provides a great opportunity for young local bands to showcase their talents, perform in front of their peers in a safe and supportive environment and gain valuable experience performing live.

Highlights from this year's competition.

- Record Sponsorship with more than \$34,000 in prizes including cash, product, recording and rehearsal time, consultation time and marketing plan.
- Sixteen of the eighteen bands had all members from the northern beaches, the other 2 bands had majority of band members from northern beaches and the rest from northern Sydney region, showing that live music is alive and well on the northern beaches.
- Record attendance to the heats.
- Record attendance to the final with over 600 people attending.
- Overall attendance this year was 1600 people.
- A new component was added this year where young people documented the competition in the form of film, photos and gig reviews.



Community and Safety Services

Bands competing in the final for the Judges' Choice award - and a major share of the \$34,000 worth of prizes - were: Seek the Silence, The Driftwood Theory and Standing Silence. Bands competing in the Audience Choice award were: Never Ending Crisis, Recording All and My City Screams. Junior Encouragement Award went to Recording All and Schools Award went to Four Litre Friday

Congratulations to first prize winners Seek the Silence whose punk and ska beats fused energy and enthusiasm to win both judges and audience over in no time.

\$33,000 to Aid Community Development Programs

As a local government organisation we donate grants to local community groups for initiatives that help build community capacity. In 2009 – 2010 we awarded \$33,800 to 11 community groups.

Our annual Community Development Grants Program offers funding to groups that demonstrate diversity, excellence and innovation and make a positive contribution to Warringah's quality of life.

Each application was assessed against a set of five criteria – project merit, community development and participation, community benefit, organisational capacity, and project budget.

This year a maximum of \$5,000 was available to any one group – an increase of \$3,000 per applicant from last year's grants program.

We're happy to report that Northern Beaches No Interest Loan Scheme and St John the Apostle Catholic Church's community dinners both received the maximum amount of \$5,000 for their admirable projects.

The sum of \$4,040 was awarded to Cubby House Toy Library to update and expand its CD, DVD and parent reference resources and \$4,000 went to Streetwork Inc Northern Beaches for its Kickstart program.

Other Community Development Grant recipients included:

- Computer Pals for Seniors Northern Beaches 'About Apples' program
- Lifestart Co-operative – It Takes Two to Talk program for parents
- Northern Beaches Interchange – carer support networks
- DARTS Saturday Night Social for people with a disability
- Literacy Network Manly Warringah for adult literacy learners
- Peninsula Senior Toy Repair Group

- Youth Reach
- Speak Up – Speak Out

This year we marked International Day of People with a Disability by co-hosting Speak Up – Speak Out with People with Disability – a national peak disability and advocacy organisation. People with a disability and carers of someone with a disability were invited to attend this advocacy information session, which aimed to assist people with a disability to speak up and advocate for themselves, learn about their rights and how to access advocacy support services.

We hope that events such as these help provide people with a disability with a voice as well as being a catalyst for a better quality of life.

The Science of Surf lecture

As a coastal community it is essential our community is equally familiar with the joys and dangers of the ocean. On 7 January 2010 we hosted our award-winning Science of the Surf lecture, which aims to provide a basic understanding of the scientific principles of beaches and surf zones. Presenter Dr Rob Brander explained what a rip current is, why they form, where they form and how to spot them.

The two hour presentation educated participants on rip currents and other dangerous surf conditions, such as plunging and surging waves, to help our community be better informed – it might just save someone's life.

At the end of the lecture biodegradable purple dye was released into the surf to illustrate how rips work – it's a surprise to many just how quickly people can be washed out to sea and it's important we remain proactive, as an organisation and community.

Beach Services Risk Audit

During the month of March RSM Bird Cameron was appointed to conduct a review of the management and administration of Warringah Council's beach management practices. The review fieldwork took place between 23 March and 13 April 2010

The focus of this assignment was to assess the management practices of visitors to beaches and to assist Council in assessing the management and administration of the beach safety activities, including compliance with legislation, regulations, relevant standards (including Water Safety Practice Note no. 15 by the Department of Local Government) and Council policy requirements and conformity with recommended better practice (by consultation with other Councils).

The result of the review was favourable. There were some recommendations from the review that are aimed at improving Council's ability to manage public risk at each of its beach locations. These recommendations will help Council move forward with an improved level of service delivery. The recommendations are scheduled for completion during the 2010 - 2011 financial year

Sister City Youth Exchange Program

Since the signing of the Sister City Program in 2000 we have promoted friendships between the beach and bush communities with Brewarrina Council and facilitated a greater understanding of the issues facing each of our areas – it was agreed the best way to achieve this goal was through a youth exchange program where young people met, formed friendships and learned about each others' lives and communities.

During the winter school holidays six Warringah Youth Ambassadors along with Council staff travelled to Brewarrina to participate in a range of educational and recreational activities, meeting and interacting with the local community. Highlights included visiting the Brewarrina Fish Traps, Gundabooka National Park, Lightning Ridge and attending a local disco.

In January 2010 six Youth Ambassadors from the outback town of Brewarrina sampled the best of the northern beaches. This was a great opportunity for young people from north-western NSW to take a break from the flood ravaged area and come to Sydney and enjoy the many activities the northern beaches has to offer – a week of recreation and educational activities included learning to surf, instruction in beach safety and awareness, scuba diving, sailing and meeting the Sea Eagles.

DiscoBility

Four DiscoBility events were held during the year. DiscoBility is a dance party for young people with special needs. Each DiscoBility Dance Party has a theme such as Hawaiian, Valentines Day, Sports and Halloween.

Since starting out as a pilot project in 2005 DiscoBility has become an overwhelming success and continues to form a regular part of our youth entertainment program. The event focuses on including young people with special needs, their carers, siblings and friends in a fun, safe and exciting environment.

Seniors Week 2010 booklet

Seniors Week took place from 21 - 28 March 2010 and included an extensive range of activities for the mind, body and spirit. The aim of the week was to encourage seniors to try something completely different, with a variety of exciting activities to choose from including: walks, talks, lunches, concerts, exercise opportunities, computer information, environmental workshops, CPR, beach and surf awareness courses, reconciliation workshop and photographic exhibition.

With more than 40 activities spread over four weeks, we launched our Seniors Week 2010 booklet to help seniors choose a program best suited to their individual needs and lifestyles.

Positive Parenting Program

Parents and carers of teenagers interested in learning positive ways of promoting teenage development were encouraged to attend our free Teenage Triple P (Positive Parenting Program) series, which included:

- Raising Responsible Teenagers – introduced a formula to promote positive family relationships and a healthy lifestyle (16 June 2010)
- Raising Competent Teenagers – which provided a formula for helping teenagers make the most of their time at school (23 June 2010)
- Getting Teenagers Connected – which provided parents with strategies to encourage teenagers to become involved in socially appropriate activities (30 June 2010)

The internationally recognised Triple P Program comes from the University of Queensland and was presented by Sue Johnson, Parenting Co-ordinator and Psychologist of Child and Adolescent Parenting, Northern Sydney Central Coast Health.



Community and Safety Services

RAGE 101

In April we co-ordinated the first ever RAGE facilitator training workshop on the northern beaches, where facilitators learnt how to run RAGE – a six session hands on, practical and fun anger management course for young people aged 11 to 17.

The RAGE program is designed to help young people recognise various forms of anger and learn healthy ways to deal with anger, including relaxation, exercise and diet.

The training workshop recognises that there is growing need for professionals on the northern beaches working with young people to have the skills needed to deal with various aspects of anger management.

Ken Nathan, a qualified trainer, taught the workshop and has done so for several years.

The RAGE facilitator training workshop was jointly funded by Peninsula Youth Services Inc., Manly and Pittwater Councils and ourselves.

Volunteer expo

In collaboration with Northside Community Connect we held the first ever free northern beaches volunteer expo, 'Better Community = Better Life', on 11 May 2010. Intended to encourage people to give volunteering a go, we held a free morning tea and gave people the opportunity to listen to those with a passion for volunteering explain how their involvement had enhanced their lives and contributed to the community.

Over 20 not-for-profit organisations from the northern beaches area attended the Expo, showcasing a variety of volunteer opportunities within their organisations.

Neighbour Day

Feeling part of a community or social group/network is important and this year we invited our community to use our free online kit to make a connection with their neighbours on Neighbour Day, 28 March 2010.

Neighbour Day takes place on the last Sunday in March every year and provides an opportunity for neighbours from next door and across the street to say 'G'day' and get to know each other better.

We wanted to raise awareness of the importance of feeling connected to a community by encouraging the simple concept of 'neighbourliness' and it was our hope that our free Neighbour Day resource kit – including an easy step-by-step guide to help people set up their own Neighbour Day event, introduction cards, invitations and reminder cards – helped the community to foster strong connections and come together on Neighbour Day for a cup of tea, picnic in the park or neighbourhood barbie.

Alternatively, we invited neighbours to join each other at our free Music in March event at Dee Why Beach on Sunday March 28 for the KidsPlay 2010 launch. Live entertainment started at 2pm and included children's performers Rhythm Safari, Cool Dan, Circone and Skatcats.

Free speakers night

We held numerous free speakers nights throughout the year, catering for a variety of community members and groups. On 24 March 2010 our Responding to Violence from a Young Person was the title of our first Speakers' Night for 2010.

The Speakers' Night was for parents and carers of teenagers and was presented by Adolescent and Family Counsellor Felicity Garland, who focused on how parents could respond to physical violence, property damage, intimidation, verbal attacks and threats to siblings by their teenager.

The interactive presentation aimed to support parents/carers to:

- Take a stand against violence without standing against their child
- Expose the tricks and strategies of violence
- Find effective new ways of responding to violence
- Prioritise safety and look after themselves

Partnership between Cromer Campus, NSW Council for Pacific Communities and Warringah Council

Youth Services continue to partner with and support Cromer Campus and the NSW Council for Pacific Communities in a homework and learning support program. The program was made possible through a \$50,000 grant as part of the Schools First NAB Program. Warringah Council Youth Services staff attend the group each Thursday afternoon and provide info on key services for young people, support for the students and teachers as well as facilitating an end of term activity for the group.

The continued success of the homework support group can be largely attributed to the commitment and dedication from teachers at Cromer Campus, NSW Council for Pacific Communities and Council Staff.

Cooking courses

This year we partnered with Northern Sydney Central Coast Area Health and ran a new initiative – teaching male carers how to cook. A total of two courses were run throughout the year, with each course running over a six week period – eleven monthly support sessions were then offered to graduates to further enhance their skills.

Ongoing programs

- Support and community education, including parenting courses and speakers nights.
- After school programs for young people, including YOYOs Youth Centre.
- Holiday recreation program (approx. 400 patrons per year).
- Support for community organisations that provide youth (housing, information, drug and alcohol support), aged and disability services.
- Provide an information and referral service for seniors, including the distribution of over 27,000 information products annually to Warringah residents. Coordinate a range of Healthy Ageing Programs, including a month of activities to celebrate Seniors Week in March.
- Beach Awareness Safety Education programs for Warringah primary school students. A total of 15 schools participated in the program (2009 - 2010).
- Disability dance parties catering to young people with special needs.
- Regional special projects catering for young people, including the 24/7 Youth Film Festival, Youth Week events.
- Youth entertainment program featuring band nights and annual band competition.
- Annual Warringah - Brewarrina Youth Exchange Program.
- Your Choice program targeting youth drinking issues.
- Facilitation of private promoters for the provision of youth entertainment activities.



Compliance Services

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$5.3m

Total expenses from continuing operation

Fast Facts

- 1,306 food inspections conducted in Warringah in accordance with our partnership agreement with the NSW Food Authority
- 63% of food premises were found to be satisfactory after initial inspection and 96% were found to be satisfactory after our follow up inspections. Our education strategies and consistent enforcement helped contribute to higher levels of compliance during the 2009 – 2010 financial year

Key activities and programs

- Issue certificates and approvals including Construction Certificates, Occupations Certificates, Strata Certificates, Compliance Certificates and Building Certificates
- Conduct principal certifying authority functions

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with management and control of domestic pets	Mean score	6.56	6.60	
Residents satisfied with environmental protection and enforcement	Mean score	6.22	6.29	
Residents satisfied with hygiene standards of retail food outlets	Mean score	6.44	6.52	
No. of food borne illness notifications issued	No.	N/A	3	
No. of fire safety orders issued	No.	N/A	7	
No. of infringement notices issued – fire safety	No.	N/A	83	
No. of infringement notices issued - parking on street	No.	N/A	16005	
No. of infringement notices issued - parking off street	No.	N/A	3220	
No. of infringement notices issued – pollution	No.	N/A	11	
No. of infringement notices issued – litter	No.	N/A	27	

Dogs Big Day Out

The annual Dogs Big Day Out has become a fun day for the whole family, including the beloved pooch or poodles, with a range of activities including competitions, face painting, sausage sizzle, animal demonstrations and children's entertainment.

This year's event took place in August 2009 and stallholders offered everything 'doggy' for sale – there were double the food and dog-related stalls as previous years, including free dog grooming from our major sponsor Purina Total Care and great prizes, such as dog grooming and day-care packages, dog food and accessories, and family passes to Sydney Wildlife World.

Entertainment on the day was delivered by our MCs Steve Austin and Ravi Wasan. Steve and Ravi's extensive experience in keeping and training animals for TV productions and commercials has helped create 'movie magic' come true. This year, for the first time ever, these two animal experts presented How to Train Your Dog to be a Star, which provided dog owners with insight into the qualities their happy hound needs to become Australia's next super pooch.



Compliance Services

Pet registration

The registration of domestic pets is a legal requirement under the Companion Animal Act 1998. Owning a domestic animal carries responsibilities such as caring for your pet and following the law with regard to its behaviour. It is also important that pet owners pay special regard to our natural environment and the potential impact domestic animals have on native wildlife.

During the year we started auditing dog and cats in Warringah that were microchipped but not registered – there were over 4,000 cats and over 5,000 dogs that did not have lifetime registration. Letters with instructions on registration are being sent to owners with pets not registered over the next 12 - 18 months. The response to the first 500 letters has also shown that many people are not aware of the requirement to notify council if their pets die or when they move, sell or give away an animal.

Unleashed dog exercise areas

Warringah has six unleashed dog exercise areas with an additional two available at restricted times. In May 2009 a report to Council highlighted that residents in Forestville, Manly Vale and Cromer have limited access to unleashed dog exercise areas. Following the results of an environmental assessment of potential new sites and community engagement, we decided to trial an additional four areas:

- Currie Road, Forestville
- Truman Reserve, Cromer
- Beacon Hill Oval, Beacon Hill (restricted hours)
- Melwood Oval, Forestville (restricted hours)

Our aim was to provide more accessible options for residents to take their dogs for a walk and let them off the leash safely, while also protecting our natural environment and considering the needs of the wider community. After the six month period (ending 30 September 2010) the four sites will be reviewed and a report will be presented to Council for consideration. Residents will also be given an opportunity to have their say again before any final decisions are made, which will determine whether each of the sites will be declared either off-leash or closed.

Charity Clothing Bins

Following an apparent rise in dumping at Charity Clothing bins which costs Council considerable money to clean up, a review of the policy relating to Charity Bins was put before Council. The recommendation related to removing all Charity Bins from public land but alternatively encouraging their placement at schools, churches and shopping centres where more supervision is likely. A public exhibition period ended on the 28 June with a number of submissions received. The results of this will be compiled and presented to Council this year.

Food Handlers Courses

Over 200 food handlers attended Council's Food Handlers Course. This is a two hour course designed to assist food handlers prevent food poisoning and understand the NSW food safety requirements. A copy of the Food Safety Standards, educational material and other helpful resources are provided to all attendees. Persons attending the course have commented how helpful the training was and that it has assisted their business.

Environmental Auditing

The Environmental Assessment Strategy for Local Industry was adopted by Council and launched at a successful trade night that was held for Local industrial businesses. The aim of the environmental auditing is to improve the environmental performance of business operations in the Warringah local government area, thereby improving the quality of our local environment for the benefit of current and future generations. The assessments are being undertaken on a risk basis targeting higher risk industries initially. Council is using an educational approach to gain an improved level compliance, however legal directions are issued where serious breaches are observed.

Ongoing programs

- Respond to 1,450 (approx.) service requests per year about land, noise, air, water pollution and unauthorised land uses.
- Education and promotion of companion animal management, including monitoring and enforcement of restricted breeds.
- 650 food shops, 40 cooling towers, 21 public swimming pools and 100 hairdressers/ skin penetration premises inspected on a risk-based basis to ensure public health standards in community are maintained.
- Assessment and determination of Construction Certificates and Building Certificates.
- Issue annual fire safety statements for Class 2-9 buildings.
- Monitoring and enforcement of parking and traffic related matters.



Cultural Services

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$1m

Total expenses from continuing operation

Fast Fact

- We welcomed over 800 new citizens from 71 countries in citizenship ceremonies held throughout 2009 – 2010

Key activities and programs

- Coordination of civic events (eg citizenship ceremonies)
- Coordination of landmark events (eg Australia Day)
- Delivery of cultural development projects and cross cultural events
- Delivery of community festivals
- Delivery of exhibitions
- Encourage community involvement and ownership of cultural programs through the cultural development grants program

Highlights 2009 – 2010

Key Performance Indicator

KPI	Unit	Target	Actual	Indicator
Residents satisfied with community events and festivals	Mean score	6.61	6.80	

Australia Day Breakfast

Our 2010 Australia Day Big Breakfast attracted a record crowd with an estimated 30,000 people taking part across Warringah. This event took place at four sites: Dee Why Beach Reserve, Berry Reserve (Narrabeen), Melwood Oval (Forestville) and Governor Phillip Lookout. Each site was themed and programmed to offer quality entertainment and activities. The focus of this event was the 'big breakfast' which was cooked and served by local service clubs and community organisations. Profits raised through the sale of the breakfasts went directly to the groups who participated and the event also gave many organisations the chance to show the broader community what they do.

Australia Day Ambassadors

High achieving Australians were guests of honour at our Australia Day Big Breakfasts at Dee Why, Narrabeen and Forestville.

The ambassadors were selected by the Australia Day Council and have made significant contributions to our community. They attended flag-raising ceremonies from 8am and delivered keynote speeches, capturing the true spirit of being Australian at the following venues:

- Andrew Penfold, Indigenous Education Advocate and NSW Australian of the Year Finalist - Dee Why Reserve, Dee Why.

- Julie Higgins OAM, two-time gold medallist in Equestrian at the Sydney 2000 Paralympic Games – Berry Reserve, Narrabeen.
- Andrew Lock, Australia's most accomplished high altitude mountaineer – War Memorial Playing Fields, Forestville. Andrew also attending the Governor Phillip Lookout Trust Ceremony at Beacon Hill from 9am.



Cultural Services

Australia Day Awards

The 2010 Warringah Australia Day Awards were presented at Council Chambers on Tuesday 26 January to two inspiring community members: Citizen of the Year - Adrienne Lowe and Young Citizen of the Year - Krystal Barter.

Adrienne Lowe was awarded Citizen of the Year for her dedication and commitment to the Dee Why Surf Life Saving Club (DYSLSC) where she volunteers over 20 hours a week to running the club.

Adrienne has been president of the club for the past three years and is responsible for 720 members, including 200 who patrol the beach on weekends and 300 nippers.

Adrienne has had many other achievements during her presidency, including overseeing the club's water safety and surf skills program for the children of Orange in rural NSW, hosting a three day camp between Orange and Dee Why Nippers, and responsibility for Dee Why SLSC's involvement in the Ocean Thunder Surf Boat series.

Krystal Barter was awarded Young Citizen of the Year for her courage and inspiration to young individuals who are at high risk of contracting breast or ovarian cancer. Krystal comes from four generations of women who have faced breast cancer and was diagnosed with having an 85 per cent chance of contracting the disease.

She made the courageous decision to have a bilateral mastectomy to ensure she didn't suffer the same fate as many in her family and set up a community forum at www.pinkhope.org.au that provides accredited information and support for young individuals who are faced with the same fate as herself. To date Krystal has raised over \$250,000 for breast cancer research. Her journey was aired on 60 Minutes last year.

The commitment and dedication displayed by this year's Australia Day Award winners epitomise the great community spirit in Warringah – we congratulate Adrienne and Krystal and thank them for their invaluable contribution to our community.

Australian Citizenship Day

More than 80 people became Warringah's newest Australians at a ceremony to mark the 60th anniversary of Australian Citizenship on 17 September 2009. Held annually on 17 September Australian Citizenship Day is an opportunity for all Australians to celebrate what unites us as a nation and to reflect on the privileges and responsibilities of being an Australian citizen. Since the first citizenship ceremony took place in 1949 more than four million people from over 200 countries have chosen to become Australian citizens.

Cultural Development Grants

We awarded almost \$22,000 in Cultural Development Grants to local artists and community groups for initiatives to develop local cultural activities.

Each year we provide Cultural Development Grants to individuals and organisations in the community for cultural projects that reflect the cultural diversity and capacity of Warringah.

This year nine community groups demonstrating diversity, excellence and innovation received a share of \$21,925 in funding.

A maximum of \$5,000 could be sought by any one applicant this year, up from \$2,000 last year.

Manly Warringah Pipe Band received the full \$5,000 for its vision in establishing a juvenile competition mini band.

The Tibetan Association of Australia received \$4,000 to put on its Losar Festival. The aim of this festival is to share Tibet's rich cultural traditions with the broader northern beaches community and help the local Tibetan community to build a sense of belonging in their new home.

Other Cultural Development Grant recipients were:

- Warringah Printmakers Studio for its 2010 Art Exhibition
- Northern Beaches Eisteddfod
- Manly Warringah Choir
- Manly Vale Community Kindergarten for its Exploring our Indigenous Culture project
- Eurofest Cultural and Sporting Association
- Eramboo World Studies Centre
- Computer Pals Northern Beaches for its Creative Computing program

Warringah Art Exhibition

July 2009 proved an exciting time for local artists and our community – we received over 300 entries to our Warringah Art Exhibition! This event is an opportunity for artists to showcase their work to prospective buyers and also gives our community a diverse range of art to appreciate. This year we also introduced a new Waste to Art category, which showcased artwork made from reused and recycled materials.

While there were a number of award categories, we would like to make special mention of the following winners:

- Elli Mundell's In Transit: Overall Selectors' Choice Award winner
- James McKinnon Lengthening Shadows: People's Choice Award winner
- Jordy Toke A Paperless Office: Waste to Art Selectors Choice Award winner
- Adam Craven Three Dogs: Waste to Art People's Choice Award winner

Peace Park Celebrations

In late September we celebrated International Day of Peace at Oxford Falls Peace Park, which was established in 1995 as symbol of friendship between Australia and Japan and a commitment to peace.

This year's Peace Park picnic was brimming with activities to soothe the soul and calm the mind. Special guests included local peace activists and film makers Richard and Wendy Friar, who produced the documentary on world peace and democracy titled Think About It.

Musical performances by A Capella Chior The Owls and the Pussycats and the Northern Beaches Youth Orchestra were well received, as were our origami crane – a Japanese symbol of peace – making workshops and free yoga sessions.

Christmas by the Beach

We celebrated Christmas by the Beach with free entertainment and activities in December 2009 at Dee Why Beach Reserve.

Our community was encouraged to come and shop at the Christmas Markets by the Beach and to bring along a picnic and their Christmas spirit. Free live entertainment was provided for the kids including performances from Kid Covers and Captain Bandana.

Special guest Santa Claus took time out of his busy Christmas schedule to drop by the main stage with one of his elves, arriving on a fire truck to the delight of young members of the audience.

Roving carollers spread Christmas cheer; face painting and a petting farm featuring baby Christmas animals.

For environmentally friendly festive ideas we provided Christmas card-making workshops and a Waste to Art photographic display.

We also encouraged residents to check out the public consultation for The Strand upgrade concept design and pick up a questionnaire and comment form at the event.

Music in March

2009 – 2010 was the second year we held Music in March, which proved to be extremely popular.

Concerts were held at Dee Why Beach Reserve on Sunday afternoons throughout March and incorporated a variety of themes including International Women's Day, Celebrating Cultural Diversity, Celebrating Children (Glen Street Theatre KidsPlay season was launched by the beach this year) and Seniors Week. The weather was excellent and each concert received great praise from our community – this concert series provides an ideal opportunity to showcase musical talent on the northern beaches.

Cultural Services

ANZAC Day

We commemorated ANZAC Day with dawn services at Manly Dam and Oxford Falls Peace Park.

The Manly Dam service, located at the end of King Street, Manly Vale, got underway at 5.30am with a traditional piper, bugler and catafalque party by the Royal Australian Artillery, seventh Field Regiment. The ceremony also featured performances by local vocalist Gina Marshall and Warringah Concert Brass.

The Manly Warringah War Memorial Park Remembrance Trust was pleased with last year's attendance of over 2000 people at this moving service and encouraged all residents to come along – in 2009 – 2010 over 1000 people braved the wet conditions to attend the event.

For more than 50 years a daybreak service, commemorating and recognising our serving forces both past and present, has been held at Council's Peace Park in Oxford Falls (corner of Dreadnought Road and the Wakehurst Parkway).

This year's Peace Park service at 6am was again organised by the Beacon Hill Rural Fire Brigade and continued with the tradition of book tributes laid on the Cenotaph, that were later distributed to local schools.

The 2009 – 2010 Peace Park Daybreak Service saw nearly 600 people remember the fallen men and women to the sounds of bagpipes and calling birds as the morning mist rose.

Ongoing programs

- \$22,000 distributed under the Cultural Grants Program (2009 - 2010).
- Events including 12 Citizenship Ceremonies and four Australia Day breakfast venues with entertainment (2009 - 2010).
- Warringah Art Exhibition and Prize.
- Participation in annual Guringai Festival.
- Christmas by the Beach (Dee Why Beach Reserve).
- Sister Cities program under review.



Development Assessment

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$5m

Total expenses from continuing operation

Fast Facts

- 2,289 development applications received (includes DA, Mods, Reviews and CDC)
- 2,258 development applications determined (includes DA, Mods, Reviews and CDC)

Key activities and programs

- Provide technical advice and pre-lodgement meetings
- Assess development and subdivision applications
- Manage the Warringah Development Assessment Panel (WDAP)
- Represent Council in the Joint Regional Planning Panel
- Represent Council in the Land and Environment Court
- Coordinate the Mediation Service
- Provision of civil engineering services to external and internal clients

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with development assessment process	Mean score	5.16	5.06	
Total value of developments approved within Warringah	\$	-	\$495.2m	-
Development applications median turnaround time - delegations	Days	60	33	
Development applications median turnaround time - Warringah Development Approval Panel	Days	100	119.25	

E-Services

This year we expanded our development applications online service to make it even easier to find, track and comment on a greater variety of development and planning applications.

Formerly known as DAs Online, the new system demonstrates our commitment to expanding our delivery to our community known as 'E-Services'.

Initially, E-Services covered tree applications, construction certificates, modification of consent, reviews of determinations and complying development certificates and also weekly and monthly listings to make it easier to find applications and determinations.

We then wanted to expand and improve our e-services website so people could log onto the internet anywhere and determine for themselves answers to the following questions:

- What planning rules apply to my property?
- Am I allowed to build a pool or turn my home into a childcare centre?

Our improvements meant our e-Services website is now able to answer the above and a whole lot more with its user-friendly tools for finding, tracking and commenting on development and planning applications.

This new functionality allowed us to exhibit our draft Local Environment Plan and Development Control Plan online in November and December 2009. The community was able to browse and search the documents including interactive mapping and pop-up definitions, make submissions against a particular clause, and view and respond to other user's submissions.

Registering on the e-Services site will give users even more benefits such as access to the 'My Council' tool – a facility where users can save and return to their planning enquiries instantly.



Development Assessment

Determining applications

In 2009 – 2010 the majority of applications were determined under delegated authority by our staff.

The Warringah Development Assessment Panel (WDAP), the Joint Regional Planning Panel (JRPP) and the Land and Environment Court determined less than 2% of applications.

The WDAP consists of community members and a range of qualified people with expertise in law, urban design and the environment that have been given the authority to determine applications for large developments that have complex planning issues. In 2009 – 2010 the WDAP considered 28 applications compared to 20 in the previous financial year and 44 by the IHAP in 2007 – 2008. Figures have decreased due to economic circumstances, with the lodgement of large complex applications reducing slightly.

Ongoing programs

During 2010 – 2011 we will continue to develop our e-services resource by improving and expanding the functionality to include the following:

- Online lodgement and payment of applications including development applications, construction certificates and building certificates.
- Applicants will be able to apply for and receive certificates online such as Section 149 certificates, Outstanding Health & Building Notices and Section 603 (rates) notices.
- Customers will be able to submit and track customer requests / complaints online such as missed waste or barking dogs.



Glen Street Theatre

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$3.2m

Total expenses from continuing operation

Fast Facts

- 5,500 young people performed on the Glen Street stage in 2009 - 2010
- 9 professional productions (126 performances) in 2009 – 2010
- Over 4,000 subscribers in 2009 – 2010
- Programming of 6 concerts as part of the Music in the Glen series in 2009 - 2010
- Provision of professional theatre space for 10 community hirers and 1 commercial hirer at Glen St Theatre in 2009 – 2010

Key activities and programs

- Provision of an annual subscription season of professional performing arts
- Provision of a visual arts program
- Present literary lunches
- Management of a venue for use by professional performing arts presenters, community groups, schools and corporate users
- Operation of dining, bar and catering services to patrons and users of the theatre

Key Performance Indicator

KPI	Unit	Target	Actual	Indicator
Residents satisfied with Glen Street Theatre	Mean score	7.21	7.27	

Celebrating 25 years

2010 marked 25 years of Glen Street Theatre's service to our community and the northern Sydney region. To celebrate we completed a program of capital improvement works, including: a major refurbishment to the backstage dressing rooms (including solar hot water) new external signage, disabled toilet renovation and landscaping. These upgrades will vastly improve the facilities for community groups, artists and visiting companies as well as enhancing Glen Street's position on the national touring network.

Glen Street Theatre is the largest professional not-for-profit theatre company on the north shore and northern beaches and opened the doors for 2010 with Toy Symphony, a Helpmann Award winning new Australian play by Michael Gow. This was followed by the sensational performance from David Page in his one man show Page 8.

Fairies and Pirates Picnic

In October 2009 children were invited to dress up for a day of sparkling and swashbuckling fun at the Fairies and Pirates Picnic held at Glen Street Theatre and Belrose Library.

We were excited to be hosting local fairies and pirates in Belrose and we encouraged attendees to pack a picnic for a magical day of adventure with hundreds of other enchanted folk.

Buccaneers were able to visit the pirate's lair, walk Blackbeard's plank, go on a pirate's treasure hunt and make pirate ships and hats.

Fairy folk could flutter through the magical fairy forest, meet the Fairy Princess and cast some magic with newly crafted wands.

Throughout the day there was music, roving performers, face painting and special guest storytellers in Belrose Library.



Glen Street Theatre

Guringai Festival

A traditional Aboriginal smoking ceremony at Glen Street Theatre marked the launch of the 10th Guringai Festival - Living Languages on Saturday 22 May 2010.

This year's Guringai Festival theme was Living Languages in recognition of the nationwide work of retrieving and reviving dormant Aboriginal languages. In 2010 only 9 of the original 250 Aboriginal languages that once existed in Australia were classified as being safe from extinction, with these figures highlighting the importance of events such as our Guringai Festival.

The 2010 Guringai Festival was an opportunity for everyone to embrace Aboriginal heritage, culture and language.

We held a panel discussion which talked about the future of Indigenous performing arts. Members of the panel included Susan Moylan-Coombs (Guringai Festival Committee Co-Chair), Neil Armfield (Artistic Director of Company B Belvoir), Emma Donovan (an established Indigenous singer/songwriter) and Lydia Miller (Executive Director, Aboriginal & Torres Strait Islander Arts, Australia Council).

Neil Armfield said "he has great optimism about the future of Indigenous performing arts, and that we are at a time of huge flowering, culturally".

The panel discussion was followed by the Bangarra Dance Theatre composer David Page starring in a special \$25 Guringai Festival matinee performance of Page 8, an inspiring story about finding your own path and being true to yourself.

A traditional smoking ceremony by Aboriginal elder Uncle Max in the Glen Street Theatre foyer cleansed the land for the official launch of the Guringai Festival and included live music from the Freshwater Girls.

The Guringai Festival ran from 22 May to 13 July 2010 and aims to raise awareness of Aboriginal and Torres Strait Islander people living in the Northern Sydney region. The Guringai Festival involves 10 councils and numerous reconciliation and community groups. Events included workshops, art exhibitions, performances, films and talks.

Ongoing programs

- 8 literary lunches held annually.
- Provision of Business to Business lunch continued to provide a forum for local businesses to network and market their services, demonstrating how businesses and the arts can work in partnership to help support the local economy.
- Provision of Glen Street Theatre's corporate dinners and shows to facilitate networking opportunities for local community and business groups.



Information and Library Services

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$5.4m

Total expenses from continuing operation

Fast Facts

- The Federal Government Infrastructure levy was used to upgrade the signage at all four Libraries
- The use statistics for Information and Library Services continues to rise in line with trends with public libraries throughout the world
- There are 21,500 students in Warringah between 5 - 17 years of age. Half of the students are current members of the Library
- Library operations, including 737,368 customer visits, 1,186,517 million loans and the provision of 47 public access PCs in 2009 - 2010

Key activities and programs

- Provision of a public library service to support the community's information, education, cultural and recreational needs, in accordance with the Library Act of NSW and the requirements of the Library Council of NSW, including:
 - Lending service (books, magazines, CDs etc.)
 - Information and research services including local studies service and access to the world wide web
 - Home library service
 - Educational programs (author and story telling talks etc.)
 - Community information service
 - Disability information service
- Provision of a communal space for study, research and the exchange of ideas

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with library services	Mean score	7.75	7.71	
Utilisation rate libraries – no of physical visits	No.	771,777	188,148	
Utilisation rate libraries – no of website visits	No.	132,000	137,921	
Utilisation rate libraries – no of loans	No.	1,125,813	1,186,517	

Research Excellence Awards

During the year local high school students won an inaugural Warringah Library Service Research Excellence Award in a program that has helped develop the research and study skills of hundreds of Year 10 and Year 11 local high school students.

This is the result of capacity building by Information and Library Services with local school librarians and teachers to develop training for students.

The Research Excellence Awards were presented to students for their outstanding research skills as nominated by their school librarian and in addition award recipients undertook a day of intensive training in website design and content management at TAFE NSW's Northern Beaches College.

Our Information and Library Service funds the Research Excellence Awards and the program has been developed in conjunction with TAFE NSW Northern Sydney Institute.

The program was evaluated and will run again in 2010 – 2011.

Inside Break

The website Inside Break continued to be used by a wide range of HSC students and teachers within the region. The website was demonstrated at the NSW Public Libraries conference and at the Australian Libraries and Information Conference in Brisbane. This marketing has resulted in increased use from libraries and students across the State. Queensland and Western Australian public libraries are currently considering replicating the service



Information and Library Services

Educating on sustainability

Energy-conscious residents could borrow a Power-Mate Lite from one of our four libraries from Monday 26 October 2009 to measure the electricity, greenhouse gases and costs of running common household appliances.

The Power Mate Lite can help empower residents with knowledge about their energy usage habits and encourage changes that will result in consuming less energy, producing fewer carbon emissions and saving money.

The device connects between an appliance and the power socket to provide accurate measurements of energy consumption when an appliance is running or in stand-by mode, helping households to identify and reduce energy costs and greenhouse pollution.

The Power Mate Lite can be used to estimate the energy usage, greenhouse gases and costs of running appliances over hourly, quarterly and yearly periods and can even show whether an appliance left switched on at the wall while not being used, such as a toaster or kettle, is still consuming power.

Appliances can account for up to 40% of a household's energy use, and stand-by power such as on a TV, stereo or computer can account for 10% of electricity consumption in a typical home, costing around \$150 a year.

Switching appliances off at the wall is a great start to reduce your energy bill. While individual appliances may seem to use little power, the sum of all appliances on at the switch or in stand-by mode can really add up.

While the Power Mate Lite can be borrowed by Warringah Library members for one week at a time, free of charge, we also provide handy instructions and our Climate Change – What You Can Do guide on how to save energy around the home. Over 200 residents have assessed their home appliances using borrowed Power Mates.

Manly to Brookvale Tramway 100th Anniversary

2010 marked the 100th anniversary of the first tram trip from Manly to Brookvale. To celebrate we held a photographic and memorabilia exhibition at Warringah Mall.

The Manly to Brookvale Tramway 100th Anniversary exhibition gave families and shoppers an enjoyable and educational glimpse into our past.

The exhibition included an album of photographs presented to Middle Harbour MP Dr Richard Arthur in 1910 to commemorate the opening of the Brookvale tram, which we bought at auction in 2008.

The album is usually stored under lock and key but was brought out of hiding and placed in a glass cabinet for the public to view.

Reproductions of the album's pages were displayed so our community could see the wonderful photographs of Warringah 100 years ago.

We also displayed other historical photographs of the trams that serviced the northern beaches until 1939 and their passengers. The Sydney Tramway Museum at Loftus and Pittwater Library generously lent us tram memorabilia.

Kids could climb aboard a model tram front and enjoy free activity books to keep them amused while parents looked through the exhibition.

Children's holiday activities

Our libraries had a wide array of activities to keep children busy over the school holidays.

Children enjoyed a range of programs including the magical world of fairytales and puppets through the enchanting reading of Harlequin and his Magic Lamp at Dee Why Library and Frog Prince at Belrose Library.

The Cosmodome IMAX 3-D Theatre at Forestville captured a truly prehistoric experience with dinosaurs, volcanoes and ice ages featured in Earth's Wild Ride. From history to outer space, children ages 8 and over could also search for other worlds in Oasis in Space.

Due to popular demand we held two Cartoon Workshops with Cartoon Dave so children could create their own cartoon monster, aliens and dinosaurs.

For those aged 15 and under who wanted to improve their chess skills and have some fun, the Forestville Library also hosted a free Chess Competition.

Ancestry research

We helped local residents trace their family tree at Dee Why Library in September 2009 when our local studies team presented internet TV genealogists, the Teapot Genies, at their Angling for Ancestors morning tea.

Our local studies team has comprehensive genealogical resources available at Dee Why Library for people searching for their ancestors and tracing their family roots. Dee Why Library holds one of the largest local collections of family history resources including microfilm/microfiche published by State Records NSW as part of the Archives Research Kit; indexes to births, deaths and marriages for other states; reference books; internet, CD-ROMS and databases to access overseas records; microfiche/microfilm reader; as well as staff and volunteers who were available to give assistance.

Teapot Genies Kaye Vernon and Billie Jacobsen have a passion for genealogy and solving family mysteries. Their indexes of original records, in conjunction with State Records NSW, are available on CD and in book form. They spoke about the process and shared some interesting facts behind their indexing at State Records and how this could relate to participants family history. The Genies also shared interesting facts behind their research at State Records and how this could relate to participants own family history.

National Simultaneous Storytime

Now in its tenth successful year, National Simultaneous Storytime 2010 aims to celebrate and acknowledge the vital work being done in libraries, schools and communities around Australia to develop young people's literacy and numeracy skills.

In May 2010 our libraries joined organisations from Broome to Hobart, reading the picture book *Little White Dogs Can't Jump* to more than 100,000 children across Australia.

The event was organised by the Australian Library and Information Association, to promote the value of reading and literacy, the importance of Australia's book industry and the role of libraries.

Dee Why, Warringah Mall, Belrose and Forestville Libraries also presented songs and activities to add to the fun. Children at Forestville Library also had the opportunity to meet several special greyhounds from Greyhound Rescue Group.

Ongoing programs

- Provide online access to 30,000 journals, over 500 newspapers, encyclopaedias and e-books (2009 – 2010).
- A wide range of programs to market our services and resources.



Kimbriki Environmental Enterprises Pty Ltd

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$13.5m

Total expenses from continuing operation

Key activities and programs

- Receive dry solid waste from commercial and domestic customers
- Operate a landfill
- Operate site recycling areas for vegetation, metals and timbers
- Sell a variety of recycled materials
- Operate an Eco Garden and associated education programs

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
% of incoming material diverted to landfill - Kimbriki	%	73.25	76.75	
Kimbriki operating result	\$	1,879,068	2,081,487	
% Compliance with EPA environmental requirements	%	100	100	

E-waste collection

Northern beaches residents from Bradleys Head to Barrenjoey came out in droves in March 2010 to drop off their electronic waste in a safe and environmentally friendly way.

Approximately 4,000 vehicles pulled into Kimbriki, delivering some 165 tonnes of e-waste. While at Mosman more than 1,300 cars turned up with approximately 55 tonnes of e-waste. That's approximately 220 tonnes of electronic waste, which was a fantastic effort and result for our environment.

The four SHOROC councils (Warringah, Manly, Mosman and Pittwater) introduced a ban on the kerbside collection of e-waste from 1 January 2010 due to concerns about its effect on the environment when placed in landfill. The ban also includes no longer sending e-waste to landfill.

This was the first opportunity the community had to recycle their e-waste since the ban came into effect. Residents and businesses across all four council areas embraced the opportunity to recycle their electronic waste in a responsible way.

We know that e-waste contains a range of hazardous materials and can have a damaging effect on the environment if it is not handled correctly and that's why the ban was introduced.

Now this harmful waste is being disposed of in the correct way with the valuable non-renewable resources such as nickel, copper and zinc being recovered during the recycling process.

A range of electronic waste was dropped off including, desktop computers and printers, laptops, mobile phones and TVs, DVDs and CD players.



Natural Environment Services

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$11.8m

Total expenses from continuing operation

Fast Facts

- 12,342 residents including 1,378 students from 19 schools participated in 165 waste education events and workshops in 2009 – 2010
- 2,500 trees were planted during National Tree Day
- Frenchs Creek Flood Study adopted by Council on 25 May 2010
- 8 Bushfire reviews of environmental factors completed for bushfire hazard reduction
- Delivery of 5 Hilltop to Headland lectures to more than 2,000 people
- Addition of over 9,270 tonnes of sand to Collaroy Narrabeen beach
- We received a Commended Award for Avoiding Food Waste from the Local Government and Shires Association of NSW

Key activities and programs

- Implement strategies to protect and enhance natural assets including bushland areas, streams, lagoons, dunes and coastal foreshore
- Implement strategic plans for stormwater quality and stormwater drainage infrastructure
- Manage pest species (weeds and feral animals)
- Investigate and implement strategies to minimise the impacts of flooding and coastal inundation
- Monitor the natural environment including water quality, estuarine water levels and bushland condition
- Conduct environmental education programs

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with bike paths	Mean score	5.32	4.92	
Residents satisfied with caring for bush areas	Mean score	6.87	6.84	
Residents satisfied that Council operates in an environmentally sustainable way	Mean score	6.46	6.37	
Residents satisfied with management of local flooding	Mean score	6.33	6.29	
Residents satisfied with management of the waterways and lagoons	Mean score	6.27	6.15	
Residents satisfied with walking trails and tracks	Mean score	6.74	6.65	

Frenchs Creek Flood Study

The Frenchs Creek Flood Study was adopted on 25 May 2010 and provides detailed information on flood behaviour in the Frenchs Creek and Belrose area. We use this information to assist property owners prepare for flooding and to ensure that future development is built in accordance with the flood risk.

Nourishment of Collaroy-Narrabeen Beach

Collaroy-Narrabeen beach has a history of coastal erosion. We routinely monitor development sites on the beachfront and, where possible, utilise excavated sand to nourish the beach (which improves amenity and provides a degree of protection to beachfront properties). During 2009 – 2010, approximately 9,270 tonnes of sand was placed on Collaroy-Narrabeen beach from development sites in Manly and Warringah (including the old Sands Hotel site on Ocean Street, Narrabeen).

“Better FloodSafe than Sorry” campaign

The Brookvale Business Breakfast was held in December 2009 as part of our Better FloodSafe than Sorry campaign with the State Emergency Services. Attended by 35 business owners, the breakfast helped increase awareness of flood affected businesses in Brookvale and how to be “flood safe”. The South Creek Floodsafe Program was held in February to June 2010 with the State Emergency Services. Approximately 200 residences in the South Creek area were doorknocked and two community information evenings held. Surveys were held before and after which demonstrated that the messages were being effectively communicated, leaving our community better prepared in the event that flooding affects their property.

Hilltop to Headland Lecture Series

We significantly increased the success of our Hilltop to Headland environmental lecture series with the lectures being attended by almost 1,000 residents and podcasts of the lectures being listened to by more than 1,000 people. Feedback shows that around one third of attendees had never been to a Council event before. This year’s speakers were:

- Professor Tim Flannery (internationally renowned climate change scientist)
- Jamie Durie (celebrity gardener and author)
- Tanya Ha (SBS TV presenter and author)
- Ian Kiernan (founder of Clean Up Australia Day)
- Adam Spencer (ABC radio presenter and comedian)



Natural Environment Services

Energy meters

We purchased 8 Powermate Lites for our residents to use to measure energy consumption and carbon emissions from their appliances at home. These clever devices have been placed in our four libraries for loan and have had a long waiting list ever since.

Improving Communication and building capacity for Community and Staff

During February and April we were fortunate enough to partner with Pittwater Council and the NSW Environmental Trust to bring two international experts in communication (Dr Doug McKenzie-Mohr and Professor Sam Ham) to Council to train staff and our community groups in Community Based Social Marketing and Thematic Interpretation. These important workshops have improved the capacity of staff and our community groups to deliver messages that genuinely change behaviour and improve environmental outcomes.

Sustainability Champions Workshops

We partnered with Pittwater Council and held three free sustainable living workshops from April to June 2010. The aim of these workshops was to increase the capacity of residents to engage in sustainable behaviours that protect and manage the Narrabeen Lagoon catchment area. Workshop topics included: Energy Smart Living, Become a Backyard Buddy and Waste Matters.

Waste Education

2009 – 2010 saw the introduction of the new Waste Contract with URM. Community engagement was emphasised this year as Waste Education Officers went “on the road” as guest speakers to talk about reducing waste, better recycling and providing the opportunity for residents to have all their waste and recycling questions answered. 12,352 residents and students were reached through our workshops and events such as Waste to Art, composting and worm farming workshops, e-waste, chemical cleanout and cleanup Australia Day. The increasing participation in these programs is a clear indicator of Warringah's waste messages being integrated into resident's consciousness and activities.

National Tree Day

In August 2009 we celebrated National Tree Day at Frank Gray Reserve, Curl Curl with over 2,500 trees planted by volunteers and our community. National Tree Day is Australia's largest community tree-planting event and we have participated every year since its inception 14 years ago.

Our newest Friends of the Bush

In 2009 – 2010 our friends of the Bush Program welcomed our 51st bushcare group at Ronald Reserve, Freshwater. The new group regularly removes noxious weeds including Asparagus Fern, Asthma Weed and Ochna to allow native species to re-establish. The group has also worked hard to save the threatened species Sunshine Wattle which exists nearby. We now have around 300 volunteers in the program, contributing thousands of hours to protect and conserve our precious bushland.

Weed Management

Tussock paspalum (a declared noxious weed) was treated at 16 locations this year (mainly through high transport corridors) in conjunction with Sydney North Regional Weeds Committee and with funding assistance from NSW Industry and Investment. In addition, targeted weed management was undertaken for Pampas Grass, African Feather Grass and Coolatai Grass at 21 locations throughout Warringah. *Ludwigia peruviana* was treated at 43 locations on two different occasions across Warringah.

Feral Animals

Warringah participated in three fox control programs as members of the Fox Threat Abatement program in the Sydney North area. These programs were undertaken in Manly Dam, Middle Creek, Allenby Park, Oxford Creek, Deep Creek and Jamieson Park. Our Wild Rabbit Control program targeted over 15 hot spots using several methods of control including shooting (using a professional marksman), baiting (using a professional contractor) and release of the biological control Rabbit Haemorrhagic Disease. A combination of methods has proven successful with a marked decrease in feral rabbits. Cats continue to prove a threat to native fauna and 16 cats were trapped as part of our trapping program this year. Once trapped, the cats were taken to a local veterinarian for assessment where 15 were found to be feral and euthanized and 1 domestic cat was returned to its owner.

Narrabeen Lagoon Multi-Use Trail

The Narrabeen Lagoon Multi-Use Trail will be an outstanding iconic recreational and tourist facility for Sydney's Northern Beaches. Detailed designs were finalised in February 2010 for Stage 1 of the trail between Deep Creek and Middle Creek. This creative and robust design allows for maximum accessibility for a wide range of users whilst ensuring minimal impact on the sensitive environment and incorporates lookouts, seating and interpretation opportunities through a series of rest stops located at regular intervals along the trail. The trail has been designed to enable all abilities access and to allow pedestrians and cyclists to comfortably share the path. The Contract for Stage 1 was tendered in April 2010 and construction will commence in 2010 – 2011.

South Creek Bank Stabilisation

A section of South Creek upstream of Willandra Road required significant remediation to remove accumulated weeds and sediment, and stabilisation to minimise future sedimentation of the Creek and Narrabeen Lagoon. Detailed designs were finalised in July 2009 and construction took place from February to May 2010. The rehabilitated section of the creek has been constructed to withstand the flood flows in South Creek and maximise habitat value.

Lagoon Creating a Sustainable Catchment Project

In 2007 the NSW Environmental Trust granted Pittwater Councils and ourselves a \$1.9 million grant to spend over three years on a catchment-wide sustainable living education program and on ground works for creek bank remediation and bush regeneration at Middle, Mullet and Nareen Creeks. This year we allocated funds to produce the Caring for our Catchment: the Story of Narrabeen Lagoon DVD. This fascinating DVD explores the natural beauty and cultural spirit of the Narrabeen Lagoon catchment and explains what is currently being done to protect this special area and what our community can do to help preserve the Lagoon's unique environment. It is available in our libraries and on our website. Major bush regeneration works are continuing across the Narrabeen Lagoon catchment in the Warringah and Pittwater areas including bush regeneration in the riparian zones of Middle Creek, Oxford Creek, Deep Creek, Nareen Creek and Mullet Creek.

Ongoing programs

- Natural hazard management including floodplain management (flood studies, lagoon entrance management, flood storage control in Manly Dam), coastal management (planning, beach nourishment, coastal monitoring and research), and FloodSafe education in partnership with NSW State Emergency Services.
- Bushfire management program addressing asset protection zone works, hazard reduction works, environmental assessments to support hazard reduction and fire management access zones in co-operation with Warringah Pittwater Bush Fire Management Committee.
- Bush regeneration program of more than 30 separate projects encompassing over 120 separate active bush regeneration sites.
- Invasive species management (including control of European Red Foxes, cats and European Wild Rabbits) and noxious weed investigation, control and enforcement.
- Friends of the Bush Volunteer Bush Regeneration Program facilitated approximately 300 community volunteers, contributing approximately 7,500 bush regeneration hours.
- Community propagation nursery at Manly Dam.
- Management of over 100km of creek banks, Narrabeen Lagoon (with Pittwater Council), Dee Why Lagoon, Curl Curl Lagoon and Manly Lagoon (with Manly Council).
- Education for sustainability to improve environmental outcomes. Programs include 'Hilltop to Headland' environmental lectures and capacity building workshops to help schools, residents and communities live and work more sustainably and to reduce their environmental impact.
- Planning, implementation and maintenance of natural assets, including bushland reserves, tracks and trails, creeks and riparian zones, coastal lagoons and fringing habitat.
- Management of \$330 million of stormwater drainage assets, including over 15,000 stormwater pits and 440kms of stormwater pipes.
- Provision of expert natural hazard and environmental protection advice in relation to over 300 development applications annually.

Parks, Reserves and Foreshores

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$8.7m

Total expenses from continuing operation

Fast Facts

- 1,553 Customer Requests attended to for sports fields, reserves and rock pools in 2009 – 2010
- 2,722 Customer Requests attended to for street and reserve trees in 2009 – 2010
- Over 16,506 bookings processed for reserves and sports fields in 2009 – 2010

Key activities and programs

- Provide tactical planning and advice on the management of Council's parks, reserves and foreshores
- Asset management of 740 reserve sites and 54 sportsfields sites including 127 individual sportsfields and associated infrastructure
- Manage regional recreational facilities including Brookvale Oval, Manly Dam and Stony Range
- Asset management of 14km of beach and foreshore including six rock pools
- Manage street trees and reserve trees
- Manage reserve bookings
- Plans of Management under the NSW Local Government Act 1993

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with walking trails and tracks	Mean score	6.74	6.65	
Residents satisfied with bike paths	Mean score	5.32	4.92	
Residents satisfied with management of street trees	Mean score	5.68	5.47	
Residents satisfied with maintenance of beaches and rock pools	Mean score	7.25	7.48	
Residents satisfied with Brookvale Oval	Mean score	5.85	5.89	
Residents satisfied with sporting fields and amenities	Mean score	6.50	6.76	
Residents satisfied with parks and recreation areas including playgrounds	Mean score	6.99	6.67	
Residents satisfied with managing the impact of visitors to the area	Mean score	6.19	6.33	

John Fisher Park – Netball Courts

The Manly Warringah Netball Association has over 4,800 members - making it the second largest netball association in the world. To accommodate this massive and growing sport, Warringah Council resurfaced 15 existing hard surface courts and provided an additional 10 new hard surface courts. Associated infrastructure included additional floodlighting, park furniture, a new district playground and planting of over 130 trees.

Fisherman's Beach Boat Ramp Upgrade

Boat ramp improvements costing \$250,000 in association with the NSW Maritime Authority contribution of \$120,000 were undertaken this year. Works included extension of the boat ramp and repair to the boat ramp surface. The pathway system was renewed and safety and notification signs placed at the entrance for the information of visitors.

Dee Why Rock Pool Upgrade

The Dee Why rock pool upgrade was completed during the September quarter. The project was partly funded from the Federal Economic Stimulus Plan and cost \$240,000. The pool is subject to extreme marine conditions including wave and tidal action. As a result of these conditions the pool deteriorated and repairs were required. Customer and community feedback especially from the local swimming club has been positive, appreciative of the short duration the pool was unavailable for use and of the improvements to the pool.



Parks, Reserves and Foreshores

Upgrade of Playgrounds

Playground upgrades have been completed at Borgnis Reserve, Davidson, Springvale Reserve, Frenchs Forest and Coreen Reserve, Terrey Hills. The play equipment has been installed to meet the relevant Australian Playground Standard and includes softfall safety surfacing and playground fencing to playgrounds located on major roads.

Sportsfield Capital Assistance Grant

In October 2009, Council announced the successful grant recipients for the sporting club capital assistance program. Six Warringah sporting groups were awarded a share in Council's \$250,000 Sporting Club Capital Assistance Grants Program to develop community oriented local sporting and recreational facilities.

Infrastructure Monitoring System

Completion of the second year of the Park Infrastructure Monitoring System has resulted in installation of the system at 26 sportsgrounds. User training has been held to enable sportsground users to access the floodlights via SMS messaging, this will minimise energy use and use by those without bookings. The system will help Council monitor water efficiency of sportsground irrigation systems.

Beach nourishment

The Collaroy Narrabeen coastline received approximately 3,000 tonnes of sand in March 2010 to help mitigate the impacts of coastal erosion, as part of Warringah Council's beach nourishment program. The Program improves the general amenity and safety of the beach. Local development sites on old coastal dunes requiring excavation are the main source of sand for beach nourishment in Warringah. Over 50,000 tonnes of sand have been placed on Collaroy-Narrabeen Beach as part of Council's beach nourishment program since 1990.

Grass Mowing Schedule

The decision by Council to increase mowing of road verges from 6 times to 8 times per annum resulted in a noticeable decrease in number of complaints from residents in this area.

Ongoing programs

- 14kms of beaches and shoreline assets managed.
- 163 playgrounds, including 462 playground equipment items maintained (2009 – 2010).
- 2,276,349 million square metres of grass maintained (2009 – 2010).
- Five ocean rock pools cleaned and maintained on a weekly basis in summer and fortnightly in winter (2009 – 2010).
- 338 passive parks, 40 sportsground sites, including 73 sports fields and associated infrastructure maintained (2009 – 2010).
- Plans of management for open spaces developed and reviewed.



Roads, Traffic and Waste

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$30.7m

Total expenses from continuing operation

Fast Facts

- 830m of footpath and 600m of kerb and gutter reconstructed
- Asset renewal programs replaced 3,300m of footpath
- 430m of concrete footpath, 132m of full width paved footpaths and 406m of kerb and gutter were completed (developer works associated with development applications)
- 2,103m of new footpath constructed
- New kerbside vegetation collection implemented in July 2009 significantly increased amount of vegetation collected by approximately 50% or 4,500 tonnes
- 17,548 sqm graffiti removed in 2009 – 2010, approximately equal to 3 NRL playing fields
- Development Engineering completed 747 Development Application referrals
- 31 subdivision certificates were assessed and issued, resulting in the creation of 84 residential lots
- 161 traffic items were considered by the Traffic Committee in 2009 - 2010

Key activities and programs

- Strategic planning of the road network
- Implementing programs to maintain the condition of existing road infrastructure and to provide additional infrastructure (traffic facilities, bridges, signage, bus shelters, cycle ways and footpaths adjoining roads etc)
- Maintain the stormwater drainage system including clearing gross pollutant traps
- Local traffic management planning and installation of facilities
- Manage street lighting
- Provide domestic waste and recycling collection
- Provide commercial waste and recycling collection
- Public place cleaning and litter pick of 29 shopping centres, roads, beaches and reserves
- Graffiti Program

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with provision of street lighting	Mean score	6.64	6.62	
Residents satisfied with bike paths	Mean score	5.32	4.92	
Residents satisfied with walking trails and tracks	Mean score	6.74	6.65	
Residents satisfied with bus shelters	Mean score	6.32	6.12	
Residents satisfied with maintenance of local roads	Mean score	5.94	6.08	
Residents satisfied with footpaths	Mean score	6.04	6.12	
Residents satisfied with provision of car parking	Mean score	5.60	5.73	
Residents satisfied with traffic management	Mean score	5.84	5.74	
Residents satisfied with household waste collection	Mean score	7.96	8.05	
Residents satisfied with household bulky items clean ups	Mean score	6.96	7.13	
Residents satisfied with cleaning of public areas	Mean score	6.57	6.54	
Residents satisfied with cleaning of streets	Mean score	6.64	6.65	
Kilos of waste produced per capita	kg	59.2	54.4	
% of recyclables going to landfill	%	52	56.6	
Average road pavement condition rating	-	8.4	8.3	

Implementation of New Waste Services Contract

The new waste services contract was implemented during the September 2009 quarter. It includes a new fortnightly vegetation service with a new bin delivered to every house and increased recycling to be collected in the yellow lid bin. In addition, waste services now commence at 7am in response to residents preference for later starting times for these services.



Roads, Traffic and Waste

Freshwater Village

A total of \$2,950,000 was spent on revitalisation works at Freshwater Village. The revitalisation of Freshwater Village has delivered a more vibrant, active and safe public domain. It has beautified the street and provided a pedestrian friendly environment. The works have created a strong and clear streetscape identity to reinforce the village as the hub of the suburb.

Major improvements have included wider footpaths, new paving, new street furniture, devices to slow traffic, more trees and landscaping, improved access to off street parking, and opportunities for increased outdoor eating areas.

E-waste

We successfully implemented a ban on the collection of e-waste with general cleanups from 1 January 2010 by delivering an education program to residents and through changed work practices by collection contractors. This also involved a free weekend collection held in consultation with Apple computers at Kimbriki in March 2010. The collection was visited by approximately 5,000 cars and resulted in approximately 220 tonnes of e-waste being collected for recycling. In the April – Jun 2010 quarter a permanent drop facility for recycling e-waste was established at Kimbriki where residents can drop off up to 5 items per visit free of charge.

Better Pedestrian Access

During the year work began on a Warringah Neighbourhood Pedestrian Access and Mobility Plan (PAMP) to identify high pedestrian areas where facilities, such as footpaths, pram ramps and pedestrian facilities, are needed. PAMP will also take into account planning for public transport that meets the needs of present and future pedestrians in Warringah. The integration with other plans like the Warringah Bike Plan and Social Plan will also be considered.

Ongoing programs

- 54,000 (approx.) weekly garbage and recycling collections.
- 100,000 (approx.) monthly green waste collections.
- General Cleanup provided to 54,000 premises twice yearly.
- 8,572km of street sweeping (2009 - 2010).
- 600 (approx.) street litter bins emptied daily.
- All beaches raked weekly in summer and monthly in winter.
- 6.5 million litres (approx.) of sullage are collected and disposed from private and Council properties.
- Graffiti removed weekly from all Council buildings and arterial roads as well as reactive removal of reported graffiti within 5 days on Council property.
- 27 shopping centres hand cleaned or swept on a daily or weekly basis.
- 68 reserves, sportsfields and playgrounds cleaned between one and seven days every week.
- Respond to over 600 calls for assistance after normal work hours each year.
- Provide role of Local Emergency Management Officer (LEMO) to Manly Warringah Pittwater Local Area Management Committee (MWP LEMC) and support the operation and function of this Committee in the planning, preparation, response and recovery from declared emergencies and disasters.
- 135 bus shelters washed and cleaned monthly.
- Over 490kms of local sealed roads and associated street signs, fencing posts, traffic facilities, footpaths and other furniture maintained (2009 - 2010).
- Support the operation and functions of the Warringah Traffic Committee and implement the Committee's decisions.
- Complete over 3,000 roads and drainage requests each year for footpaths, nature strips, stormwater drainage, Gross Pollutant Trap cleaning and road pavement.



Strategic Planning

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80





\$2.3m

Total expenses from continuing operation

Key activities and programs

- Provide strategic land use planning, urban design and associated disciplines
- Ensure that Federal and State Government planning initiatives are applied in a consistent manner to Warringah
- Prepare strategic planning advice, plans and documents that affect the urban environment and control the use and development of land
- Prepare and facilitate and/or provide advice on programmes and procedures to ensure community participation in land use development matters
- Communicate, analyse, respond to and/or implement any land use related initiatives of the State Government affecting Warringah
- Consider the impacts of new development on the environment and community and mechanisms for funding ways to address or minimise that impact
- Deliver advice and information to customers about technical and non technical planning and development related matters
- Management of receipt and quality checking of all planning and development related applications and certificates including web access

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with management of commercial development	Mean score	5.33	5.24	
Residents satisfied with management of residential development	Mean score	5.42	5.42	
Average age of environmental planning instruments	Years	3	2	
% of development appeals where Council's decision is upheld	%	80	93	

Talk of the Town

The NSW Government's Metropolitan Strategy and the draft North East Subregional Plan has set specific growth targets for Warringah, which means we need to plan for an additional 12,500 new jobs and 10,300 dwellings by 2031.

In addition to these growth targets, we recognise that Warringah's demographics are changing – Warringah's population is ageing, its younger adult population is in decline, and the average household size has decreased to 2.58 people per dwelling. This means that the type of housing people want for themselves and their families is also changing.

To meet the new growth targets and changing needs of our community we started work on a new Housing Strategy for Warringah during the 2009 – 2010 financial year, which we expect to complete in 2012. An essential part of this process was to ensure our community had a say in determining their future so we developed a Housing Strategy Engagement Plan, which included:

- Stage 1: Initial awareness, background and information sharing
- Stage 2: Talk of the Town – engage community to develop Preferred Directions.
- Stage 3: Gain feedback from community on Housing Directions Paper
- Stage 4: Public exhibition of Draft Housing Strategy

Stage 1 and 2 were completed during the 2009 – 2010 financial year. Stage 2 was particularly important and was the major piece of community engagement that we undertook during the year.

Warringah's Housing Future 'Talk of the Town' Community Summit was held on Sunday 23 May 2010 at the Dee Why RSL and was attended by 440 residents and ratepayers as well as local councillors, local Members of Parliament, representatives from the Department of Planning and other observers from other local authorities.



Strategic Planning

The aim of the event was to invite members of our community to discuss preferred housing options for Warringah's future – participants were randomly selected to ensure a representative sample of Warringah's current demographics. Participants were seated at tables of up to ten plus an independent facilitator discussing key issues and questions on Warringah's Housing Future before voting individually with keypad technology. There were also other opportunities for participants to have their say including an 'Opinions Wall', individual and group sticker sessions and notes taken by facilitators.

MC James O'Loughlin added a fun element to the day by keeping the day interesting and participants engaged as well as facilitating a discussion amongst a panel of experts.

Findings from the Talk of the Town are summarised below and will help inform our Housing Strategy. Over the next two financial years we will be working on Stage 3 and 4 of our Housing Strategy Engagement Plan so we can finalise our Housing Strategy in 2012.

Keypad Voting

We used innovative keypad technology for participants to vote on a variety of questions, issues and topics, with the results of voting displayed on screens in real time. This allowed participants to see how their preferred housing options compared with those of their fellow community participants.

Keypad Voting Results on 'Your Values' Session

Participants were asked to vote on what they value about living in Warringah and what are the positive and negative outcomes of additional population growth. The results are as follows.

Your top value on living in Warringah	Voting Results
A beautiful natural environment with access to both the beach and the bush	77%
Safe and well maintained outdoor spaces, that are accessible to everyone	8%
A sense of community, where people care and support each other	7%
Character of housing	3%
Ease of getting around	2%
Other	2%
A strong local economy	1%

Best thing about population growth	Voting Results
None	29%
Allows for improvements to the road network and public transport	17%
Results in greater community diversity	14%
Results in a stronger local economy	13%
Allows for the provision of better infrastructure (excluding roads or public transport)	12%
Increase property prices	7%
Allows for the provision of more community facilities	7%
Other	1%

Worst thing about population Ggrowth	Voting Results
Results in more traffic congestion	37%
Adversely impacts on existing local character	19%
Results in loss of green space	15%
Increased pressure on infrastructure (water/ sewerage/waste/electricity)	14%
Places a greater strain on public transport	7%
Places a greater strain on health and education services	7%
None	2%
Other	1%

Keypad Voting Results on 'Where should the dwellings go?'

To meet the housing target should development be allowed in non-urban areas?	Voting Results
Yes	45%
No	45%
Unsure	9%

To meet the housing target should Council allow dual occupancy development throughout Warringah?	Voting Results
Yes	72%
No	22%
Unsure	6%

The Metro Strategy aims to focus residential development with centres and corridors, which have access to public transport and local services. Do you support this?	Voting Results
Yes	75%
No	17%
Unsure	8%

Keypad voting results on the 'Overall Rating of Centres (based on %) suitable for accommodating further growth' are as follows:

Manly Vale, Pittwater Road	48%
Narrabeena, McIntosh Street	40%
Terrey Hills, Booralie Road	37%
Frenchs Forest, Forest Way & Bantry Bay Rd	29%
Collaroy Plateau, Veterans Parade	23%
Collaroy, Pittwater Road	22%
Forestville, Starkey Street	22%
Dee Why, The Strand	21%
Narrabeen, Waterloo St	20%
Glenrose, Glen Street	13%
Narrabeen, Devitt St	9%
Freshwater, Lawrence Street	8%

Keypad voting results on the 'Overall Rating of Centres (based on %) unsuitable for accommodating further growth' are as follows:

Freshwater, Lawrence Street	61%
Dee Why, The Strand	47%
Glenrose, Glen Street	21%
Forestville, Starkey Street	18%
Terrey Hills, Booralie Road	18%
Collaroy Plateau, Veterans Parade	17%
Frenchs Forest, Forest Way & Bantry Bay Rd	15%
Collaroy, Pittwater Road	13%
Manly Vale, Pittwater Road	12%
Narrabeen, Waterloo St	10%
Narrabeen, Devitt St	10%
Narrabeena, McIntosh Street	10%

Results of Sticker Session 2

Participants were given the opportunity to place three stickers on a Warringah LGA map on areas they do not want additional dwellings. This was an opportunity for participants to 'Turn off' specific localities.

The top four areas identified as 'no go' areas for further development in Sticker Session 2 are as follows (in order of preference):

1. Dee Why Strand and Dee Why Town Centre
2. Narrabeen
3. Collaroy
4. Freshwater

Strategic Planning

These results clearly show that the majority of participants see the coastal areas of Warringah as already having enough development and would prefer to see the additional dwellings accommodated away from the coast.

Housing Type Preference – I would prefer;	Voting Results
To live further away from shops, public transport and employment to live in a larger house or on a larger property	61%
To live in an apartment if it means I could live closer to shops, public transport and employment	39%

Density - To meet the housing target I would prefer;	
Medium density development	66%
Low density development (including dual occupancy)	26%
High density development	8%

Location - To meet the housing target I would prefer the majority of new dwellings to be located in;	
Non-urban areas	27%
Existing urban areas	25%
A limited number of existing centres	48%

Affordable Housing	
Affordable housing should comply with the same controls as all other residential developments.	73%
Affordable housing should be provided even if incentives such as additional floor space or increased height need to be provided.	27%

Results of Sticker Session 3

The third Sticker session was based on tables reaching consensus. Each table was given 10 stickers, each representing 1000 dwellings. They were asked, as a table, to reach consensus and to place the stickers on a map of the Warringah LGA where they think the additional 10,300 dwelling should be accommodated.

The initial analysis shows the top 5 centres and non urban land areas identified to accommodate additional dwellings as:

1. Narraweena
2. Manly Vale
3. Forestville
4. Frenchs Forest
5. Terrey Hills (Non Urban Area)

Evaluation

The format of the Talk of the Town event was designed to meet the objectives of the IAP2 participation spectrum, actively informing and involving residents in determining the best way to manage the complex issues associated with growth in the Warringah.

380 evaluation forms were completed and analysed from the day.

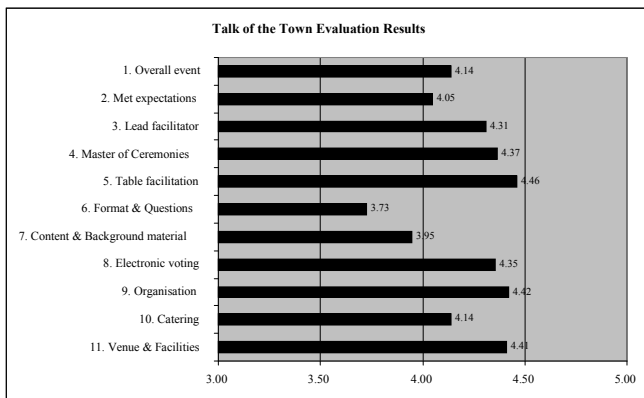
Overall the event was scored highly with many positive comments:

- Many people commented that they liked being given the opportunity to be involved;
- Good facilitators and table discussion. Table facilitation scored the highest with 4.5/ 5;
- Good mix of people;
- Well run and enjoyable; and
- Liked instant feedback via voting.

Most of the suggested improvements were in relation to:

- The questions. Some felt they were a bit biased and not well worded / explained;
- Not enough discussion on other associated issues eg Transport, infrastructure etc;
- The opportunity to challenge the housing targets;
- More background information / explanation before voting; and
- Tables a bit crowded, not in two rooms, not with backs to stage.

The following table demonstrates participants had a very high level of satisfaction with all aspects of the day. Participants were asked to rate on a scale of 1 ('Very Dissatisfied') to 5 ('Very Satisfied') on various elements of the event. The graph is only shown from 3 to 5 as the lowest score is 3.73.



The keypad voting results for the overall event are as follows:

How would you rate the day overall?	Voting Results
Excellent	25%
Very Good	45%
Good	24%
Fair	4%
Poor	1%

Would you consider participating in a similar event again?	Voting Results
Very likely	63%
Likely	30%
Undecided	5%
Unlikely	1%
Highly unlikely	1%

Subsequently arising from the Talk of the Town, the Lead Facilitator has been asked to meet with the Department of Planning to discuss how the process was designed and managed, as departmental officers attending have commended the event and the even handed, open, accountable and well managed approach that was taken on the day. The facilitator advised the Department of Planning that this was largely due to our commitment to a fair and transparent process and a willingness to pursue the details in order to ensure that the day was a success.

E-Services – Local Environmental Plan and Development Control Plan.

The Local Environmental Plan (LEP) is the principal legal document for guiding and controlling development at the local government level. LEPs provide what activities may be carried out and where they may be carried out through zoning and development standards. LEPs are prepared by councils and approved by the Minister for Planning. The process to prepare a LEP is governed by the Environmental Planning and Assessment Act 1979 (EP&A Act).

In March 2006 the NSW Government introduced the 'Standard Instrument' or 'LEP template' which established a common structure and language for LEPs. All councils in NSW have been directed by the NSW Government to prepare a new LEP for their respective local government areas and these must be prepared in accordance with the standard format.

We reached an advanced stage in the preparation of its Standard Instrument LEP. Between October and December 2009 the draft LEP was publicly exhibited and public information forums undertaken both during week days (after business hours) and on weekends at local shopping centres and markets. After consideration of over 300 submissions, in June 2010, we adopted the final draft LEP and forwarded this to the Department of Planning requesting that the Minister make the plan. After its publication by the Minister the new LEP will apply to all land located in Warringah.

Over the past year we have developed a new e-planning website that allows the general public to access a range of services and information online, including development applications and planning documents.

One of the most beneficial e-planning tools that we have developed allows users to easily determine which relevant planning rules apply to their specific property. These can then be further refined when a specific development type is selected. Users of the system can also view planning maps and attributes which apply to particular properties within the LGA.

During the exhibition of the draft LEP and DCP we took advantage of this new software to allow the public to make and view submissions online against individual clauses of the draft documents. We believe that the particular methodology used for the making and viewing of submissions was an industry first for NSW and probably Australia.

We are working to further fine-tune and enhance the online e-planning portal to provide an even better user experience.

Warringah Aquatic Centre

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$3.4m

Total expenses from continuing operation

Fast Facts

- A total of 314,763 people attended the WAC during the financial year, including 147,733 casual swimmers and 135,364 people participating in structured classes (eg learn to swim, aquarobics, swimfit, and pilates)
- Warringah Aquatic Centre hosted 50 swimming carnivals, involving 19,286 participants

Key activities and programs

- Provide learn to swim programs
- Provide elite coaching programs
- Provide water safety programs
- Provide water and land based fitness programs
- Provide casual recreational aquatic activities
- Asset management of the facility

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with Warringah Aquatic Centre	Mean score	7.01	7.23	
Expense recovery from Centre operations	%	89	88	
Total Attendances of WAC	No.	331,197	314,763	

30th birthday – free family event

The Warringah Aquatic Centre (WAC) turned 30 on Sunday 8 November 2009. To celebrate the community was invited to enjoy a free family day event, which included water-based activities for kids (an aqua disco and jumping castle) and adults (aquaerobics and adult swim fitness). When the toddlers became tired of all the fun, the WAC crèche was available to give them (and their parents) a well earned break. A sausage sizzle was provided by the Lions Club with all funds raised being donated to the Samuel Morris Foundation.

The day also featured the inauguration of the Honour Board for Life Members of the Warringah Amateur Swimming Association and the introduction of a new category for "Officials" for the Warringah Aquatic Centre Hall Of Fame. The new category was to formally recognise those officials who have contributed outstanding service to the local swimming community.

Originally built in 1979, the WAC was hailed as the largest indoor-outdoor public aquatic centre in Australia – and the only recreational facility that could provide a suitable venue for international, national, state or local competitive aquatic events.

At the time, it was the only heated 50 metre pool in the country. The concept for the indoor pool complex was to provide an opportunity for families to swim together all year round in excellent conditions. We are proud that the WAC continues to provide families with an enjoyable and safe playground that offers our community a variety of leisure and recreational pursuits.



Warringah Aquatic Centre

Five star safety ratings

This year the WAC became one of only 20 facilities in NSW to be awarded the new Five Star Water Safety Partner Venue Accreditation by the Royal Life Saving Society – Australia. This accreditation is subject to stringent Royal Life Saving safety benchmarks.

The new rating initiatives recognises facilities that meet the highest safety standards, which gives communities and in particular schools a clear picture of the safest venues available.

Each year thousands of students from more than 43 schools use the Warringah Aquatic Centre for a variety of events including carnivals, learn to swim, water polo and lifesaving activities – it is essential therefore that we provide a venue with the highest possible safety rating.

To be accredited our aquatic facility underwent an extensive safety audit and needed to attain 100% compliance with over 40 key areas, including:

- Lifeguard qualifications
- Training and supervision ratios
- First aid equipment
- Water quality
- Learn to swim programs
- Signage
- Hire agreement protocols
- Administrative systems

The new rating system has been developed in response to Department of Education guidelines to assist schools better identify safe aquatic venues.

An environmentally sustainable WAC

In November 2009 the WAC installed a backwash recycling plant which was funded by a Federal Government Infrastructure Grant. This will save the WAC about 3 million litres of water annually. This is another major step in our ongoing strategy of reducing water consumption. Over the past six years, water usage has been reduced by 69%. This new initiative will potentially reduce this usage by a further 17%.

The WAC was the runner up in the state wide “Sustainable Cities Award” for Water Conservation and the winner of the Rotary Club Community Environmental Award.

In the past ten years the WAC has implemented a number of measures that have reduced energy consumption by 49%. In 2009 the WAC participated in an Energy Performance Contract which has seen a further reduction in energy usage of 15% during the financial year.



Corporate Support Services

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$17.1m

Total expenses from continuing operation






Fast Facts

- We spent \$1,226,949 on reactive maintenance to buildings in 2009 – 2010
- 3,966 tasks were raised and carried out in relation to buildings
- The Customer Support Service Centre is our primary point of contact for customers. In 2009 – 2010 we answered 138,207 calls, handled 45,608 enquiries over the counter and replied to 24,908 letters and emails

Key activities and programs

- Provide in-house legal advice and management of legal costs
- Develop, maintain and support Council's computing applications
- Records management and information access service
- Operate a customer service call centre, a service counter facility and promote and inform customers on the business, services and programs of Council
- Strategic advice and support for procurement and contracting, purchasing and management of plant and equipment
- Media liaison and promotion of Council services and activities
- Acquisition, disposal, leasing and licensing of Council land and buildings, administration of Council's statutory property responsibilities and facilities management
- Strategic and operational Human Resource management, measurement and reporting
- Occupational health, safety and welfare, public liability and organisational insurance
- Financial management and levying and collection of rates and charges
- Internal auditing of Council's functions
- Facilitation and management of Business Excellence across Council

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with condition of public toilets	Mean score	4.88	4.86	
Residents satisfied with community centres	Mean score	6.76	6.80	
% of customer enquiries resolved on first contact	%	80	94	
% of calls answered within 30 seconds	No.	80	76	
No. of visits to Council's website	No.	588,563	690,905	

Reduced carbon emissions and energy savings

Overall electricity consumption across all our facilities is 1% lower than 2008 – 2009. This reflects continued investment since 2006 in improving the energy efficiency of our assets.

This year solar panels were installed on Manly Vale Community Centre, Brookvale Childcare Centre and Cromer Community Centre. Seven buildings are now powered by solar energy. The additional solar panels are expected to provide savings of \$3,500 per year and significantly reduce each building's dependence on non-renewable energy.

The program of replacing older light fittings with modern energy efficient fittings continued. This also included the installation of a digital thermostat at Belrose Library to improve the efficiency of heating and cooling.

We entered into a new electricity supply contract commencing 1st July 2010 that will provide savings of \$221,000 over two and half years. Some of the savings will be reinvested into purchasing 25% Green Power generated from wind farms for eight of our largest sites. Sites receiving Green Power include the Civic Centre, Dee Why, Cromer Depot and Administration buildings and Warringah Aquatic Centre. This decision will reduce our carbon emissions by 2,548 tonnes per annum.

Significant reduction in carbon emissions was also achieved in the operation of the light vehicle fleet - decreased by 79 tonnes. The improved performance is a result of purchasing smaller more fuel efficient vehicles and reducing by 12 the number of vehicles in the fleet.

Brookvale Oval

We continued to consult the community on the future of Brookvale Oval. During the year different ideas and possibilities for the Oval and the Park were explored through Brekkie at Brookie, information stalls at Warringah Mall and an online discussion forum where participants could identify their preference for the future of this facility.



Corporate Support Services

Upgrading of community centres and public amenities

Over \$1.5 million has been invested in improving the appearance and conditions of public amenities in Warringah. Works were completed at facilities in Winbourne Road (Brookvale), Allambie Heights Oval, Forestville Memorial Hall and Senior Citizens Centre, St Davids Avenue (Dee Why), Wyatt Reserve, Collaroy Plateau Youth and Community Centre, Cromer Community Centre, Belrose Community Centre and Terrey Hills Community Centre.

The improvements included design changes to improve safety, auto-closing and locking of doors, energy efficient and vandal-proof fittings, improved ventilation and lighting and new disabled amenities (where feasible).

Work continued on upgrading our portfolio of community centres. During 2009 – 2010 works were conducted on a number of sites to improve amenity and upgrade them to meet current Australian standards for venue hire. Major works were also conducted at Cromer Community Centre, Collaroy Youth and Community Centre and Belrose Community Centre.

Procurement online

An electronic tendering system has been introduced to improve transparency and accountability of our procurement process. The system provides greater access to potential suppliers at reduced advertising, printing and administration costs. Some 21 tenders and 105 quotations were issued using the new system.

This has been complimented by a new procurement website. The site assists local businesses and other suppliers wishing to work for Council by providing details of current and future contracts, tips on how to successfully win a contract and business ethics in dealing with Warringah. Increasing competition amongst suppliers ensures we achieve better value for money for our community.

Server Virtualisation

The implementation of Server Virtualisation for the IT servers in the Civic Centre data centre was completed on 24 April 2010. The project involved migrating 47 physical servers to 6 virtual servers and resulted in:

1. Savings of \$3.3m over 15 years in leasing costs
2. Savings of \$25,000 per annum in hardware maintenance
3. Savings of \$23,000 per annum in electricity
4. Reduced server setup time from 2 days to 2 hours
5. Reduced greenhouse emissions by 185,118 Kwh per annum
6. Reduced physical space of server room by ¼

Planning for Business Continuity

We have commenced a business continuity program to provide a sound platform from which to recover from any incident or event that may impact on our ability to deliver services to the community. By 30 June first draft business continuity plans were in place for 80% of Council's critical business functions. The remainder of these plans will be completed during 2010.

A diesel generator was also installed at the Civic Centre, Dee Why. This will ensure that during power outages we can continue to operate and deliver services to our community.

Service achievements

In 2009 – 2010 we answered 94% of all calls received ie there was a drop out rate of 6% and of these 77% were answered within 30 seconds, which is slightly below our target of 80%. Quality based standards were maintained to improve the accuracy of information and action requests supplied to our internal business service areas. An accuracy rate of 98% was achieved resulting in greater efficiency as it removed the need for unnecessary checking. This exceeded our target of 90%.

94% of customer enquiries were answered without the need to refer the customer to another officer in Council. This exceeded our target of 90%.

Benchmarking Customer Service

Customer Service participates in an industry based survey conducted by the National Local Government Customer Service Network Inc. This survey benchmarks our service standards against other Councils across Australia and Warringah was recognised as one of the top performers in the areas of service delivery and quality.

Excellence in Occupational Health and Safety

In June 2010 we were audited by WorkCover as part of the renewal of our self insurer licence. Self insurer status enables us to meet all workers compensation claims directly, without engaging an insurer. The cost savings we achieve are around \$1 million per year as a consequence of holding the self insurer's licence.

The audit considered the quality of our safety systems to ensure that we meet the standards needed for the licence. The audit was successful and our three year licence has been renewed.

Employee Pulse survey

In 2009 – 2010 we conducted an employee opinion survey. Some 600 staff participated providing feedback on issues covering trust, role clarity, resourcing, expressing opinions, sharing knowledge, improvement, and being listened to. Between 60% and 80% of staff agreeing or strongly agreeing that within their team they are valued, trusted, resourced and listened to. The results show that the work environment and teams within Council are functional. The survey also identified areas for improvement that will inform ongoing efforts to support leadership that drives a culture of innovation and accountability.

New employment guide and employee benefits booklet

During the year we released a new Employment Guide and Employee Benefits booklet, together these documents provide prospective employees an overview of Warringah and helpful hints on how to prepare and submit their job application. The Employee Benefits booklet also provides more detail on the specific benefits offered to successful applicants as part of their conditions of employment.

Wellness program

Our wellness program entered its third year of implementation. The program aims to provide a working environment that promotes and supports the wellbeing of staff and to encourage staff into regular activity that improves their overall fitness. Staff participation in wellness activities improved significantly during the period, coupled with a reduction in sick leave utilisation.

The wellness program subsidises healthy activities staff undertake as well as providing information to staff around health and wellbeing. During the year a modest gym for staff was also created and we purchased four bicycles for staff to use to travel between sites.

Ongoing programs

To meet the needs our community's we supply a large fleet of buildings of varying size, location and function. Some of these include:

- 67 amenities,
- 10 Surf Life Saving Clubs,
- 5 Swimming Clubs,
- 8 Rural Fire Service sites,
- 46 Community Buildings (comprising Childcare Centres, Community Centres, ECHC's, Libraries and Scout Halls),
- 48 sporting sites (comprising Tennis, Rugby Union, Rugby League, Football, Golf, Baseball, Softball and others).

In addition, we managed 204 leases and licences relating to usage of Council buildings.



Good Governance

Strategic Contributions

Living Environment	p 38
Living Communities	p 48
Living Spaces	p 60
Living Enterprises	p 74
Living Organisation	p 80

\$6.9m

Total expenses from continuing operation

Fast Facts

- 1,010 submissions made to our Draft Strategic Community Plan 2010
- 432 Council Resolutions
- 215 Ordinary Council Reports and 25 Confidential Council Reports (not including Notices of Motion, Questions on Notice and Recession Motions)
- 102 requests to address Council
- 19 Council meetings held and webcast, including three extraordinary Council meetings
- Three Council meetings held at locations away from the Civic Centre

Key activities and programs

- Strategic advice and support to the Executive Management Team and Council
- Strategic environmental, economic, social and recreational planning
- Strategic and corporate planning, measurement, reporting and support
- Community engagement – delivery, coordination and advice
- Policy research, development and advice – strategic and corporate
- Advice, policy and systems that support the good governance of Council
- Manage a complaints service for the Warringah Community
- Develop and implement corruption prevention strategies
- Process, procedural and policy review to support good governance

Key Performance Indicators

KPI	Unit	Target	Actual	Indicator
Residents satisfied with managing the impact of visitors to the area	Mean score	6.19	6.33	
Residents satisfied with encouragement of local industry and business	Mean score	6.25	6.16	
Compliance with statutory reporting requirements	%	100	100	
% of formal complaints managed according to set timeframes and in accordance with guidelines	%	90	100	

Strategic Community Plan 2010

On 23 March Council adopted the Draft Strategic Community Plan 2010. The Draft Plan was exhibited from 24 March to 14 May, supported by four community meetings and a Community Plan Hearing, as well as online information and a Summary Brochure delivered to all households. We received 1,010 submissions during this period, which is a fantastic result.

As part of the consultation process, we discussed openly and honestly with our community issues surrounding our long term financial sustainability and also future service levels – we asked residents to rate 14 services along a continuum from retain to support to indicate which services they would prefer to reduce in the future if we were forced to reassess existing service levels to remain financially healthy. Results from this survey are one way of gathering feedback from our community to help inform future decision making.

In its meeting on 22 June, Council considered the submissions and adopted the final Strategic Community Plan 2010.

Community Engagement

Early March, we launched our first online discussion forum allowing the community to have its say about key issues in the local area. www.yoursaywarringah.com.au is a dedicated community consultation website which allows us to post discussions, detailed plans and surveys and seek input and feedback from our community and residents. In 2009 – 2010 discussion topics included Warringah’s Housing Future, Brookvale Oval and our Strategic Community Plan 2010.

We also undertook new and innovative ways of engaging our community throughout the year. You can learn more about outcomes from the Community Summit on Warringah’s future on pages 143 to 147 and our Brekkie at Brookie on page 153. These consultation processes will continue with workshops, stakeholder meetings and further discussion on www.yoursaywarringah.com.au.



Good Governance

Economic Development Program: Seminar Series

A free seminar series hosted through a partnership between NSW Industry and Investment, Warringah and Pittwater Councils and local Chambers began during the year. The seminar series has been developed to help support the longer term prosperity, employment growth and overall success of the business community. The seminar series is an important initiative and part of the overall economic development support to local business future partnered economic development programs.

On 1 June the seminar Creative Thinking: The Microbiz Edge for Profit and Productivity was held at Dee Why Master Builders Club. The seminar attracted 87 micro businesses and was packed with practical tips on how to better plan work, increase productivity and regain work life balance. The micro business sector is one of the fastest growing in the NSW economy, making up 88% of the State's small businesses. Within the SHOROC Region home working has been found to be over 50% higher than the Sydney average.

The Young Entrepreneur Stepping-up Program which began on the 15th of June 2010 is a six-week partnered program for local business owners aged between 18 and 35. The program provides the opportunity to acquire new skills, develop growth plans and strategies for 16 young business owners. Networking with group learning is included and each participant will have a business mentor to act as a sounding board to help face the many challenges that today's highly competitive and rapidly changing global marketplace presents.

National Climate Change Forum

In February the Mayor attended the Federal Government's 'National Climate Change Forum' in Adelaide. The Forum was attended by over 200 senior coastal decision-makers along with community and business leaders, research organisations, the Federal and State Government and Local Government representatives who are affected by coastal climate change impacts - as identified by the Department of Climate Change 2009 report Climate Change Risks to Australia's Coast: A first pass national assessment.

Delegates at the forum discussed the challenges of preparing Australia's coastal communities to manage the risks of climate change impacts, such as the potential risks to communities, industry and ecosystems in the coastal zone, as well as planning for coastal urban growth, planning responses to coastal climate change scenarios and what Australia can learn from international better practice.

Ongoing programs

- Shared funding of the Northern Sydney Aboriginal Heritage Office and Northern Sydney Aboriginal Social Plan.





5

Local Government Act 1993, Local Government (General) Regulation 2005 and other statutory information.

Statutory Returns

Local Government Act 1993

Section 428 (2) (a)

Financial Statements

Our audited Financial Reports for the 2009 – 2010 financial year are presented on pages 182 to 262.

Section 428 (2) (b)

Performance of Principal Activities in the Management Plan

Our performance against Principal Activities in the Strategic Community Plan 2009 is presented on pages 38 to 89.

Section 428 (2) (c)

Environment Report

The regional State of the Environment Report 2009 – 2010 is published in a separate document and available to view at www.warringah.nsw.gov.au.

Section 428 (2) (d) (i) (ii) (iii)

Public Works Report

Warringah Council's public buildings, roads and drainage infrastructure assets include:

- 243 building structures
- 26.0 km of sealed regional road pavement
- 471.2 km of sealed local road pavement
- 1.78 km of gravel road pavement (excluding Crown Roads)
- 835.9 km of kerb and gutter (excluding State Roads)
- 267.1 km of footpath
- 24 car parks
- 53 road and pedestrian bridges
- 246 bus shelters
- 471 traffic facilities
- 440kms of stormwater pipes, culverts and channels (approx.)
- 15,000 stormwater pits (approx.)
- 100 water quality devices
- 20 stormwater detention basins

(\$million)	Buildings	Roads	Drainage
Estimated cost to bring assets to a satisfactory condition	\$5.267m	\$2.154m	\$4.173m
Estimated annual maintenance expense	\$2.666m	\$1.515m	\$2.150m
Actual maintenance expense	\$2.318m	\$1.406m	\$0.065m

Public Buildings

Warringah Council's public buildings include 243 separate building structures, comprising 273 different functional components (i.e. a building that includes a swimming club and public amenities has 2 functional components within the single building structure).

Our public buildings are used for civic responsibilities and administration, public amenities, childcare, community facilities, libraries, surf clubs, swim clubs, sporting facilities, bushfire brigades and emergency services, rented buildings as well as recycling and waste facilities.

The estimated replacement value of Council's public buildings during 2009 – 2010 was \$212.5million.

We have developed a ten year program to rectify backlogs and conduct significant capital works to replace, renew and rehabilitate Council's public buildings. We have recently completed year 3 of this program. We have identified increased funding levels needed for planned maintenance to buildings; and we are undertaking a Levels of Service Star Rating program to assess the services that the buildings are providing.

In 2009 – 2010, \$11.25 million of capital works was spent to improve the standard of Council's buildings. In addition, a maintenance programme was conducted and included activities such as cleaning, repairing vandalism and graffiti, painting, emergency callouts, security, and other minor plumbing, electrical and carpentry repairs. Approximately \$3 million was spent on maintaining Council's buildings to their current standard.

In 2010 – 2011, a further \$14.7 million of capital works projects and \$3.1 million maintenance is included in the Strategic Community Plan to continue to improve the standard of Council's Public Buildings.

The condition of Council's Public Buildings by the end of 2009 – 2010 was:

Excellent / New	3%
Good	32%
Satisfactory	45%
Fair	19%
Poor	1%

Public Roads

We manage the local public road network and associated infrastructure including paved footpaths and stormwater drainage. This encompasses 26.0 km of Regional Road, 473km of local roads, traffic facilities, footpaths, car parks, street name signs and associated street furniture.

It does not include roads managed and maintained by the Roads and Traffic Authority namely; Pittwater Road, Warringah Road, Forest Way, Wakehurst Parkway, Condamine Street and Mona Vale Road, Burnt Bridge Creek Deviation, McCarrs Creek Road and Liberator General San Martin Drive. Further, it does not include Crown Roads or other unformed roads not maintained by Council.

A pavement management system is used to manage the condition of the local road network, collecting and analysing data on the road surface, roughness and traffic volumes to determine the most cost-effective maintenance treatment to be applied.

Footpaths are inspected for defects monthly, six-monthly and annually depending on their location, and a risk management process is used to prioritise works.

In 2009 – 2010, works on the road network included 121,111 square metres (15.1 km) of road resurfacing, the replacement of 3,300 metres of footpath and 25 kerb access ramp upgrades, the construction of 2,103 metres of new footpath and the reconstruction of Richmond Avenue carpark and the resurfacing of 6 carparks.

Condition of Public Roads 2009 – 2010

Excellent	39.7%
Good	44%
Satisfactory	15%
Fair	0.3%
Poor	1%

Stormwater Drainage

Our extensive drainage network's total replacement cost is valued at approximately \$332.8 million dollars. The stormwater program consists of maintenance and capital expenditure.

The maintenance program includes clearing blockages from pits and pipes, rehabilitation of damaged assets, removal of obstructions from watercourses and channels as well as the cleaning of water quality devices such as gross pollutant traps. From the stormwater maintenance operational, the following activities were completed during the 2009 – 2010 financial year:

Stormwater maintenance:

- 60 drop holes were repaired
- 78 pits were repaired
- 45 pipeline repairs
- 751 pits were cleaned
- 550m of pipeline cleaned
- 1.7km's of open drains cleaned
- Water Quality Device (WQD) maintenance:
- 206 cleans were carried out on Warringah Council's WQD's.

Council's Emergency Stormwater Works funding allocation identified in the capital works program funds emergency reactive works including inspections of problem pipelines with closed-circuit television (CCTV) cameras to assist with diagnosis. From these inspections, defects are identified and the pipeline is assigned a condition rating which when combined with a risk assessment, assists prioritisation of future works.

2009 – 2010 capital works program included the replacement and upgrade of approximately 120 metres of stormwater pipeline including 6 pits.

Estimated Condition of Stormwater Drainage 2009 – 2010:

Excellent	13%
Good / satisfactory	86%
Fair / poor	1%

Local Government Act 1993

Section 428 (2) (e)

Summary of Legal Proceedings

During 2009 – 2010 the following expenses were incurred in relation to legal proceedings:

Proceedings favourably finalised	\$ 292,004
Discontinued	\$ 10,132
Proceedings not favourably finalised	\$ 73,211
Proceedings not finalised	\$ 240,487
TOTAL	\$ 615,834

Discontinued

Warringah Council ats Transport Workers' Union

Warringah ats Tawaf

Warringah ats Owners SP 7708

Warringah ats Howard

Warringah v Fornay

Warringah v Harvey & Ors

Warringah v Ball

Warringah v Bonello & Jones

Warringah v Raveane

Warringah v Fornay Pty Limited

Warringah v Devin

Proceedings favourably finalised

Warringah Council ats Beacon Hill Retirement Pty Limited

Warringah Council ats Mosman Church of England Preparatory School

Warringah ats Ryals

Warringah ats Severino

Warringah ats Lucia

Warringah ats Larsen

Warringah ats Santarosa

Warringah ats Madison Group Pty Limited

Warringah ats Ryals

Warringah v Swain

Warringah v Brown

Warringah v Mills

Warringah v Cheung

Warringah v Freel

Warringah v Poasa

Warringah v Malouf

Warringah v Nankervis

Warringah v Ma

Warringah v Zey

Proceedings not favourably finalised

Warringah ats Barton Securities

Warringah v Holman

Warringah v Leol

Warringah ats Ryals

Proceedings not finalised

Warringah ats Franks

Warringah vs Kahwam

Warringah ats Young

Warringah ats Devin

Warringah ats Lipman

Warringah ats Howard

Warringah ats Gibson

Warringah ats Adavale Investments Pty Limited

Warringah ats Narrabeen Investments Pty Limited

Warringah ats Georgouras

Warringah ats Bluejay Holdings Pty Limited

Warringah v Ma

Warringah ats Murray

Warringah v Gray

Warringah v Hassan

Warringah v Araise Property Group

Warringah v Bruna

Warringah v Planning Outcomes

Warringah v Henderson

Warringah v Mitry

Warringah v Cheng

Warringah v Staniland

Warringah v McHardy

Section 428 (2) (f)

Mayor/Councillor Fees and Expenses

During the 2009 - 2010 financial year the Mayor and Councillor fees amounted to \$249,719. This included:

Mayoral fee: \$52,410

Councillors fee: \$197,300

Council's policy on Payment and Reimbursement of Expenses Incurred by, and Provision of Facilities to, the Mayor, Deputy Mayor and Councillors is available at Council's website www.warringah.nsw.gov.au or via Customer Service.

During 2009-2010 an amount of \$113,651.70 (not including the Mayoral and Councillor fees referred to above) was incurred by Council under this policy for the provision of facilities and payment of expenses for the Mayor and Councillors. Further details on the reportable expenses can be found on page 169 of this report.

Section 428 (2) (g)

Section 339 Senior Staff Contracts

There were four senior staff positions employed under contract by Council between 1 July 2009 and 30 June 2010.

These positions were: General Manager, Director Community and Environmental Services, Director Corporate Services, Director Planning and Development Services.

All senior staff follow the standard contract formats issued by the Department of Premier and Cabinet – Division of Local Government and are subject to performance agreements.

The contract term for the General Manager and Director Community and Environmental Services is five years. The contract term for the Director Corporate Services and Director Planning and Development Services is four years. The total remuneration packages applicable to each senior staff contract are detail on page 170.

Section 428 (2) (h)

Contracts awarded in 2009 – 2010 for goods and services in excess of \$150,000

Contractor	Good and services provided	Approx. value as approved by Council
McCracken's Water Services inc	Warringah Aquatic Centre- Backwash recycling Project	\$187,150 one off
Panel of contractors: AGL Pty Ltd and TRUEnergy Pty Ltd	Electricity Supply	\$1,500,000 over 18 months
Panel of contractors: M Collins & Sons (Contractors) Pty Ltd and The Green Horticulture Group Pty Ltd	Grass Replacement 2009 -2011	\$300,000 over 2 years
Panel of contractors: Plateau Tree Services, Active Tree Services, Advanced Arbor Service Pty Ltd and Bolans Tree Services	Tree Pruning and removal services	\$846,000 per year over 2 years
Graffiti Clean Pty Ltd	Graffiti Removal Services	\$250,000 per year over 3 years
Kinsley Construction Pty Ltd	Brookvale Oval Revitalisation Work stage 1	\$2,054,207 one off
Panel of contractors: Broadlex Services Pty Ltd, Northern Contract Cleaning Pty Ltd and Quad Services Pty Ltd	Cleaning Services for Warringah Council Properties	\$676,204 per annum over 2 years
Pan Civil Pty. Ltd.	Rock Wall Remediation Works at Delmar Parade, Dee Why	\$210,000 one off
ESD Landscape Contractors Pty Ltd	Weldon Oval Rectification Works	\$1,048,120 one off
Contract Control Services PTY LTD	Upgrade Works to Dee Why Library and Civic Centre Buildings	\$1,468,551 one off
ESD Landscape Contractors Pty Ltd	Landscape Construction Works – Manly Vale Playground and Community Garden	\$227,314 one off
Fleetwood Urban Pty Ltd	Construction of Narrabeen Lagoon Multi-Use Trail – Stage 1	\$2,072,191 one off
GSA Pty Ltd	Design Consultancy for the Collaroy Accessible Tourism Precinct	\$177,100 one off
Panel of contractors: Luhrmann Environment, Image Property Detailing, Marsupial and Gecko Maintenance	Grass Maintenance Tender 2010-055	\$435,000 per annum over 3 years

Local Government Act 1993

Section 428 (2) (i)

Bushfire Hazard Reduction

Warringah Council is a member of the Warringah Pittwater District Bush Fire Management Committee with a hazard reduction program involving hazard burns and manual fuel reduction works as well as they co-ordinate the Bush Fire Risk Management Plan for the district. During 2009 – 2010, 31 hazard reduction burns took place in the Warringah Pittwater district, totalling 952.4 hectares.

Section 428 (2) (j)

Multicultural Services Activities

As a Council, we are responsible for exercising our functions "in a manner that is consistent with and actively promotes the principles of multiculturalism" (Local Government Act 1993). In 2009 – 2010 we undertook a number of initiatives to assist with or promote multicultural issues in the area.

Each year we celebrate the International Day of Peace with a ceremony at Oxford Falls Peace Park. This year's Peace Park picnic was brimming with activities to soothe the soul and calm the mind. Special guests included local peace activists and film makers Richard and Wendy Friar, who produced the documentary on world peace and democracy titled Think About It.

Musical performances by A Capella Chior The Owls and the Pussycats and the Northern Beaches Youth Orchestra were well received, as were our origami crane – a Japanese symbol of peace – making workshops and free yoga sessions.

We also regularly welcome new citizens into our community through our monthly citizenship ceremonies. During the 2009 – 2010 financial year, we welcomed over 800 new citizens from 71 different countries.

We celebrated multiculturalism in the Warringah community through events such as our annual Guringai Festival, which is held each year to raise awareness about Aboriginal and Torres Strait Islander people living in the northern Sydney area. This year's Guringai Festival theme was Living Languages in recognition of the nationwide work of retrieving and reviving dormant Aboriginal languages (see above for information).

We also have a Reconciliation Action Plan, which aims to enhance our services, ceremonial and employment practices to enable greater participation of local Aboriginal and Torres Strait Islander people in Warringah.

Section 428 (2) (k)

Council Works on Private Land

Nil.

Section 428 (2) (l)

Grants and donations

2009/2010 Grants and Donations	Amount
Recipients	
Anglicare North Manly Daycare Centre	\$100
Collaroy Surf Life Saving Club Inc	\$5,395
Computer Pals For Seniors Nthn Beaches	\$4,337
Cubby House Toy Library Inc	\$4,040
Dee Why RSL Day Care Club	\$100
Dee Why School For Seniors	\$100
Dee Why Senior Citizens Club Inc	\$100
Dee Why Surf Life Saving Club	\$5,395
Disabled Alternative Road Travel Service	\$2,000
Eramboo Reserve Trust	\$3,000
Eurofest Cultural And Sporting Association	\$2,000
Forest & Terrey Hills Seniors Club Inc	\$2,450
Freshwater Surf Life Saving Club	\$5,395
Harbord Diggers Daycare Club	\$100
Kaddy Transport	\$100
Lifestart Cooperative Ltd - Nth Beaches	\$3,103
Literacy Network Manly Warringah Inc	\$2,000
Long Reef Surf Life Saving Club Inc	\$5,395
Manly Vale Community Kindergarten	\$925
Manly Warringah Choir Inc	\$2,000
Manly Warringah Pipe Band Inc.	\$5,000
Manly Warringah Pittwater Community Aid	\$3,800
Manly Warringah Pittwater Community Transport	\$3,000
Narrabeen Beach Surf Life Saving Club Inc	\$305,395
North Curl Curl Surf Life Saving Club Inc	\$5,395
North Narrabeen Surf Life Saving Club Inc	\$5,395
Northern Beaches Eisteddfod	\$2,000
Northern Beaches Food Services Inc	\$6,200
Northern Beaches Interchange	\$3,500
Northern Beaches Tafe	\$150
Northside Community Connect	\$50,464
Peninsula Senior Citizen Toy Repair Group	\$1,066
South Narrabeen Surf Life Saving Club	\$5,395

2009/2010 Grants and Donations cont.	Amount
St John The Apostle Community Dinners	\$5,000
St Vincent de Paul Society Northern Beach	\$5,000
St Vincent de Paul Youth Reach	\$564
St. John Ambulance	\$150
Sth Curl Curl Surf Life Saving Club Inc	\$5,395
Street Work Inc - Northern Beaches	\$4,000
Surf Life Saving Sydney Nth Beaches Branch	\$11,329
Sydney Coastal Councils Group Inc.	\$20,370
Terrey Hills Community Library	\$19,332
The Book Lovers Warringah Inc	\$1,033
The Burdekin Association	\$12,300
Tibetan Community Of Australia	\$2,000
Visually Impaired Persons Group	\$100
Warringah Pittwater Ses	\$1,200
Warringah Printmakers Studio	\$2,000
Total	\$534,567

Section 428 (2) (m)

Human Resources Activities

The Human Resources (HR) team supports all staff in achieving efficient and effective business outcomes for our ratepayers and residents. During the year the team was completely restructured including some headcount reductions. HR has adopted a more customer centric model providing dedicated consultants to specific areas of the operation.

Overall improvements resulted in significant cost savings which have enabled the team to reduce budget for the next year.

Warringah Council provides more than 600 jobs in the local community, with over 75% of the workforce living on the northern beaches.

During 2009 – 2010, HR provided recruitment support for more than 179 vacancies/placements for permanent full-time, permanent part-time, temporary, casual and contract positions. During the year our recruitment went online, significantly reducing printed paper and improving the number and quality of candidates. Further improvements included a significant reduction in print advertisement costs.

Staff turnover (excluding casual and temporary employees) for 2009 – 2010 was 10.8% (approximately 2.5% less than for the previous year).

During 2009 – 2010, the computerised HR information system continued to provide employees with the self-serve facility (“Kiosk”), allowing staff online access to their own personnel information (including pay and leave details, personal information, training records).

The kiosk was further improved to enable staff to request leave “online”. This has reduced the administrative requirements for leave and ensures leave is properly deducted.

A significant focus for learning and development activities during the period related to OH&S, compliance, IT systems and soft skills; with 292 training sessions conducted for 2071 staff attendances.

The range of training courses available to our staff were significantly increased during the year with an increasing focus on business and customer service skills. A further six major training programs were fully scoped during the year. These programs will go to tender to enable a customised Warringah curriculum to be developed ensuring staff have improved business, customer service and leadership skills.

Leadership conferences continued for the Senior and Executive Management Team and Team Leaders, resulting in strengthened peer relationships and improved internal communication and cooperation.

Our safety performance continued a positive trend, however the excellent results of the previous year were not duplicated. The lost time frequency rate for the year was 19 which indicates that for every millions hours worked there were on average 19 injuries. Overall for the year there were 20 lost time injuries.

Section 428 (2) (n)

Equal Employment Opportunities (EEO) Activities

Our Equal Employment Opportunity (EEO) Management Plan aims to ensure fair outcomes in all areas of employment including: recruitment, learning and development, performance management, equal access to information about Council policies, procedures and practices, supervision and management of staff and conditions of employment. It assists in redressing past disadvantages by improving employment outcomes for EEO group members - women, Aboriginal people and Torres Strait Islanders, people whose first language was not English, and people with a disability.

Local Government Act 1993

The EEO plan was revised during 2008 – 2009 to ensure consistency with Council's corporate direction and now incorporates a cultural awareness training requirement and EEO considerations contained within Council's Reconciliation Action Plan.

Principal policy areas reviewed during the period included recruitment and selection, data collection, and training related to cultural awareness and bullying and harassment, and since EEO policy and practice is subject to ongoing monitoring, management includes EEO as a regular agenda item at team meetings.

In conjunction with the Office of Internal Ombudsman a major education program was launched in respect to bullying and harassment.

In keeping with EEO plan requirements that procedures for dealing with grievances and investigating complaints of harassment and discrimination are established and promoted, information about Council's EEO policy and grievance procedure is provided to all new employees at the corporate induction. In addition, refresher courses (including Code of Conduct) are offered to staff every two years, and Human Resources staff are available to provide advice on grievance resolution at any time.

There was a continuing emphasis in providing traineeship opportunities during 2009 – 2010 and up to 5 trainee positions were in place during the year.

A review of position description templates was also conducted during the period to ensure parity between positions of similar level, including responsibility for equity and related issues. Responsibility for EEO is also included in performance review criteria.

Section 428 (2) (o)

External Bodies with Council Delegated Authority

Warringah Development Assessment Panel independently determines major development applications.

Section 428 (2) (p)

Council Controlled Companies

Kimbriki Recycling and Waste Disposal Centre

Warringah, Pittwater, Mosman and Manly Councils are shareholders in Kimbriki Environmental Enterprises Pty Limited (KEE), with Warringah being the majority shareholder, holding 51% of shares. Pittwater, Manly and Mosman Councils hold 34.45%, 10.75% and 3.84% of shares respectively. KEE commenced operation on 1 July 2009.

KEE was established following the necessary authorisations pursuant to sections 358 and 625 of the Local Government Act. KEE operates a recycling and waste disposal centre at Kimbriki Road, Terrey Hills.

Prior to 1 July 2009, Warringah Council was a party to an unincorporated joint venture with Manly, Mosman and Pittwater Councils in respect of the management and disposal of rubbish and recycling of waste materials at the Kimbriki Recycling Waste and Disposal Centre. However this arrangement was discontinued upon the establishment of KEE.

Section 428 (2) (q)

Partnerships, Cooperatives and Joint Ventures

Warringah Pittwater Rural Fire Committee

Warringah Council has a 50% interest in the assets and liabilities of a joint venture project with Pittwater Council for the provision, control and management of bush fires. The joint venture will continue on a year-to-year basis until dissolved in accordance with the terms of the deed of agreement. Both councils have signed a Service Level Agreement with the Commissioner of the NSW Rural Fire Services to cover the provision of these services.

Warringah Pittwater State Emergency Service

Warringah Council has a two-thirds interest in the assets and liabilities of the Joint State Emergency Service for Warringah-Pittwater.

Shore Regional Organisation of Council's (SHOROC)

Warringah Council is an equal member of SHOROC along with Manly, Mosman and Pittwater Councils. The SHOROC group develops and delivers regional strategies and initiatives of benefit to the member councils.

Local Government (General) Regulations 2005

Clause 132

Rates and charges written off 2009 – 2010

Written Off 2009 - 2010	
Rates abandoned (postponed)	\$8,961
Interest abandoned (postponed)	\$4,015
Interest abandoned (other)	\$2,434
Mandatory pension rebate	\$1,857,724
Voluntary pension rebate (rates)	\$120,671
Voluntary pension rebate (waste)	\$197,139
Total	\$2,190,944

Clause 217(1)(a)

Overseas Visits by Councillors or Council Staff 2009 - 2010

- Between the 20 and 24 April 2010 the Manager Strategic Planning and Manager Development Assessment attended the International Planning Institute Conference in Christchurch New Zealand. The cost of airfares, accommodation, registration and meals was met by Warringah Council
- From 22 to 25 June 2010 a Strategic Planner attended Velo-City Global 2010 Worlds largest Global Cycling Conference in Copenhagen Denmark. The cost of the registration for the conference and a one way airfare from Greece to Denmark was met by Warringah Council.

Clause 217(1)(a1)

Councillor facilities and expenses

Facilities and Expenses	
Dedicated office equipment to Councillors (incl computers)	\$3,603.54
Communication charges (including phone calls, facsimile and internet)	\$27,420.32
Seminars and conferences attended by Councillors	\$12,877.20
Councillor training and skills development	\$900.00
Interstate travel by Councillors	\$9,771.20
Overseas visits by Councillors	\$0
Expenses of spouse, partner, or person accompanying a Councillor	\$0
Provision of care for a child or family member of a Councillor	\$1,999.66
Other expenses	\$57,079.78
Total	\$113,651.70

Local Government (General) Regulations 2005

Clause 217 (1) (b)

Senior Staff Salaries

Between 1 July 2009 and 30 June 2010 the following senior staff salaries were paid:

Council has four senior staff as defined by the Local Government Act (General Manager, Director Corporate Services, Director Planning & Development Services and Director Community and Environmental Services). The all-inclusive remuneration packages that incorporate salary, employer superannuation, performance and higher duties payments and fringe benefits tax for the senior staff for the financial year ending 30 June 2010 were as follows:

General Manager	\$ 322,753
Director Corporate Services	\$ 206,199
Director Planning & Development Services	\$ 234,229
Director Community and Environmental Services	\$ 227,812

Clause 217 (1) (c)

Children's Services Activities

A range of childcare is provided for families that live or work in the local government area. Approximately 1,000 children accessed our Long Day Care, Family Day Care and Mobile Occasional Care services during the financial year.

In addition to this role as a provider of childcare, the Children and Family Services Strategy identifies Council's role in supporting the expansion of children and family services in the local government area, promoting equity, improving access to information and encouraging greater service integration.

In 2009 – 2010 a number of initiatives were undertaken in response to these strategies, namely:

- Twice yearly survey to ensure information in the Children's Services Directory is kept up-to-date.
- Developing a program to assist children from culturally and linguistically diverse backgrounds transition to school and;
- Continuing program relating to staff awareness of Indigenous culture and sensitivities.

Other Children's Service Activities undertaken during 2009 – 2010 are listed on pages 94 to 97.

Clause 217 (1) (d) (i)

Access and Equity Activities

Our strategies, policies and operations generally must not conflict with an overriding objective to achieve access and equity in the community. Services and facilities are to be available to all residents, regardless of ethnicity, culture, age, gender, sexual preference, disability or economic background. We are committed to the promotion of social justice principles. These principles are embodied in strategic documents like the Strategic Community Plan and are integrated into everyday operations.

We continued to provide people from marginalised groups with the opportunity to access one of our Children and Youth services through the implementation of our Priority of Access program. Priority family groups include Aboriginal and Torres Strait Islanders; culturally and linguistically diverse families; families with children with additional support needs; vulnerable, socially isolated and lower income families; and single parents. During 2009-2010 there was an increase in the number of placements allocated under this program.

This year we celebrated International Day of People with a Disability by co-hosting Speak Up – Speak Out with People with Disability (PWD) – a national peak disability and advocacy organisation. People with a disability and carers for someone with a disability were invited to attend this advocacy information session, which aimed to assist people with a disability to speak up and advocate for themselves, learn about their rights and how to access advocacy support services.

We also held a Hawaiian themed DiscoBility to cater for youth with special needs. The event invited young people, 12 to 18 year olds, with special needs to celebrate the end of summer.

Since starting out as a pilot project in 2005 DiscoBility has become an overwhelming success and continues to form a regular part of our youth entertainment program. The event focuses on including young people with special needs, their carers, siblings and friends in a fun, safe and exciting environment.

In 2009 we partnered with Northern Beaches Interchange to establish a forum to allow for greater communication between service providers and a coordinated and improved approach to service provision for people with a disability under the age of five, their carers and families. The forum continues to meet regularly every quarter of the year.

In conjunction with other regional councils we distributed over 40,000 Seniors and Care Guides throughout the Manly, Warringah and Pittwater region. The publication provides information to seniors relevant to the local community on topics such as home support, health services, leisure and financial and legal services. It has proven to be a valuable resource for addressing the information needs of seniors within our community.

In 2009 – 2010 we continued our event model based on the principles of access and equity, which was introduced during 2008 - 2009. We are now more proactive in catering for the differing needs and abilities of families within our community when organising a community event. Theatrical performances, story telling at libraries and interactive activities for children and families were integral parts of festivals that took place during the year. The variety of activities offered, many free of charge, provided local families with the opportunity to participate when they may not otherwise have been able to due to personal economic circumstances.

Clause 217 (1) (d) (ii)

Category 1 Business Activities

A corporatisation model must be applied to businesses with annual gross operating income of more than \$2 million – known as Category 1 business activities. This involves the establishment of separate reporting frameworks for accounting and management purposes.

Businesses with annual gross operating incomes of less than \$2 million will be subject to full cost attribution as far as possible.

In 2009 – 2010 Warringah Council Category 1 Businesses were:

- Children's Services (Childcare)
- Kimbriki Environmental Enterprises Pty Limited
- Glen Street Theatre

Clause 217 (1) (d) (iii)

Category 2 Business Activities

In 2009 – 2010 Council had one Category 2 Businesses namely Construction Certification, an activity of Certification Services.

Clause 217 (1) (d) (iv)

Category 1 Business Activities – statement of expenses, revenues, assets

See Special Purpose Financial Reports on page 248.

Clause 217 (1) (d) (v)

Implementing principles of competitive neutrality

Warringah Council's Pricing Policy adopts the pricing basis given in the NSW Department of Local Government Competitive Neutrality Guidelines of 1997.

Clause 217 (1) (d) (vi)

Application of competitive neutrality pricing requirements to Category 1 Businesses

Special Purpose Financial Statements in accordance with the NSW Government policy statement 'Application of National Competition Policy to Local Government' has been prepared for Warringah Council's Category 1 Businesses. An unqualified audit opinion was received in respect of the reports and lodged with the NSW Department of Local Government.

Local Government (General) Regulations 2005

Clause 217 (1) d) (vii)

Competitive neutrality complaints mechanism

Complaints regarding competitive neutrality are managed by the General Manager and the Director of Corporate Services in accordance with Council's Policy for Handling of Competitive Neutrality Complaints.

Clause 217 (1) (d) (viii)

Performance of Category 1 Businesses

Business Activity	Key Performance Targets	Key Results
Children's Services	Meet annual revenue budget of \$4.820 million	Achieved annual revenue of \$4.387 million
Kimbriki Environmental Enterprises Pty Ltd	Meet annual revenue budget of \$15.103 million	Achieved annual revenue of \$15.579 million
Glen Street Theatre	Meet annual revenue budget of \$2.167 million	Achieved annual revenue of \$2.474 million

Clause 217 (1) (d) (ix)

Summary of Competitive Neutrality Complaints

Nil.

Clause 217 (1) (e)

Environmental Stormwater Special Rate Variation

The Environmental Stormwater Special Rate (ESSR) Levy commenced in 1996 and is funded by 6.9% of the ordinary rate. The ESSR Levy funds water quality improvement works, coastal protection and enhancement, improved floodplain management, the protection and restoration of important bushland areas and ancillary projects that support the community in maintaining Warringah's unique natural environment. Following is a report on expenditure from the program during 2009 – 2010, including statements for any reason in variation in original versus actual budget expenditure.

Capital Works	Original ESSR budget 2009/10	Actual ESSR expenditure	Total budget 2009/10	Total expenditure 2009/10	Reason for variation
Dee Why CBD Upgrade	\$600,000	\$179,509	\$600,000	\$186,632	Project delayed due to rejection of tenders due to qualifications. Negotiations are underway with the preferred tender.
South Creek Cycleway	\$210,000	\$140,357	\$385,000	\$140,257	Adjustment of scope in May 2010 due to detection of contaminated soils. Project delayed to 2010/2011.
Griffin Road Stormwater Upgrade	\$5,705	\$4,263	\$5,705	\$5,750	Variation due to reduced contractor costs for finalisation of design for upgrade.
21 Ryan Place Stormwater Works	\$470,000	\$22,841	\$470,000	\$28,412	Project delayed to 2010/2011. Design and construction drawings complete, tender specification in preparation, liaison with property owners regarding timing of works.
Collaroy Stormwater Outlet	\$94,565	\$0	\$150,000	\$10,422	Holding chains installed in accordance with risk assessment. Re-design of stormwater outlet delayed until 2010/2011.
Garrie Place Stormwater Works	\$175,000	\$95,020	\$175,000	\$119,075	Construction completed at substantial saving to Council due to reduced contractor prices.
Emergency Stormwater Works	\$150,000	\$225,374	\$150,000	\$227,683	Increased expenditure to cover emergency works and Contracts.
Total	\$1,705,270	\$667,364	\$1,935,705	\$718,232	

Operational Works	Original ESSR budget 2009/10	Actual ESSR expenditure	Total budget 2009/10	Total expenditure 2009/10	Reason for variation
Catchment Management Program	\$1,217,745	\$916,080	\$1,217,745	\$1,260,183	Variation the result of increased grant income and reduced project expenditure due to project delays and Unit realignment. Decreased expenditure in this program is balanced by increased expenditure in the bushland program resulting from the Natural Environment Unit realignment.
Construction and Maintenance Program	\$1,200,299	\$1,238,725	\$1,200,299	\$1,246,218	Natural Environment Service realignment.
Bushland Program	\$1,320,000	\$1,631,038	\$1,320,000	\$1,664,568	Increased project costs, employee costs and agency personnel. Increased expenditure in this program is balanced by decreased expenditure in the Catchment Management Program resulting from the Natural Environment Unit realignment.
Environmental Education Program	\$216,411	\$175,283	\$216,411	\$175,531	Project delays and staff vacancies
Total	\$3,954,455	\$3,961,125	\$3,954,455	\$4,346,499	

Local Government (General) Regulations 2005

Clause 217 1 (f)

Companion Animals Act and Regulation

Lodgement of pound data collection returns with the department

The data collection returns were lodged with the Department of Local Government by the due date 30 September 2010. A total of 50 Cats and 358 Dogs were transferred to Council's pound facility in 2009 – 2010 of these 14 Cats and 331 Dogs were released back to their owners.

Reporting Dog Attacks to the Department

This occurs within 72 hours of the attack being reported to Council. Twenty nine dog attacks were reported to the Department of Local Government during 2009 – 2010.

Expenditure on companion animal management and activities

Some \$166,377 was spent on the management of companion animals and related activities.

The funds were dispersed as follows.

Employment related costs	\$82,117
Pound Fees	\$27,177
Advertising/promotion	\$3,465
Materials/consumables	\$34,980
Other	\$18,639
Total	\$166,377

The Department of Local Government contributed \$60,320 towards these costs.

Companion animal community education programs carried out

Companion animal community education was addressed in a number of ways during 2009 - 2010 as follows:

- The pets section of Council's website was regularly updated to allow for easy access to pertinent information on responsible pet ownership in the area.
- Council continues to hand out "pooch pouches" for owners to put dog waste collection bags in attached to the dogs lead as well as cat collars with bells to promote responsible pet ownership.
- The annual Dogs Big Day Out was held in August 2009. A variety of stallholders participated on the day including veterinarians and animal welfare groups who were available to supply pertinent information to dog owners attending the event.

Strategies Council has in place to promote and assist in the desexing of dogs and cats

Council promotes the desexing of dogs and cats through its educational activities including the promotion of desexing in council publications.

Strategies to seek alternatives to euthanasia for unclaimed animals

Council has a no kill policy at its pound and has an arrangement with the Animal Welfare League where any unclaimed dogs and cats that are suitable for re-homing (ie not dangerous) are sent there to be adopted.

Off leash areas provided in the council area

Warringah has six unleashed dog exercise areas with an additional two available at restricted times. In May 2009 a report to Council highlighted that residents in Forestville, Manly Vale and Cromer have limited access to unleashed dog exercise areas. Following the results of an environmental assessment of potential new sites and community engagement, we decided to trial an additional four areas:

- Currie Road, Forestville
- Truman Reserve, Cromer
- Beacon Hill Oval, Beacon Hill (restricted hours)
- Melwood Oval, Forestville (restricted hours)

Our aim was to provide more accessible options for residents to take their dogs for a walk and let them off the leash safely, while also protecting our natural environment and considering the needs of the wider community. After the 6 month period (ending 30 September 2010) the four sites will be reviewed and a report will be presented to Council for consideration. Residents will also be given an opportunity to have their say again before any final decisions are made, which will determine whether each of the sites will be declared either off-leash or closed.

Freedom of Information ACT 1989

During 2009 – 2010 Warringah Council processed four Freedom of Information applications. In two cases, all relevant information was supplied. The subject of these applications is as follows:

- Details of a complaint regarding the maintenance of a property.
- Information and correspondence relating to the design and construction of Narrabeen Multi-Use Pathway. After contacting the applicant and refining the scope of the application, all information was supplied.

In the other two cases, the information was supplied in part. The subject of these requests and the reasons for information not being supplied in full are as follows:

- Pet ownership of a resident. The applicant requested information that was deemed to be, in part, personal information. This part of the information was not provided.

- Details relating to former staff within the Building Assessment & Compliance Team. The applicant requested information relating to the employment details of three former members of staff. Attempts were made without success to contact these former employees and without their consent to provide this personal information, it was not released. The applicant then requested an internal review of their application. The result of this appeal was a partial release of the requested information whilst partially upholding the original determination that some of the requested material fell into the category of personal information.

Privacy and Personal Information Protection Act

Warringah Council continues to comply with the requirements of the Privacy and Personal Information Protection Act through clause 10.12 of our Code of Conduct which directs staff to comply with the following when dealing with personal information:

- the Privacy and Personal Information Protection Act 1998,
- the Health Records and Information Privacy Act 2002,
- the Information Protection Principles and Health Privacy Principles,
- Council's privacy management plan,
- the Privacy Code of Practice for Local Government.

In addition, all staff employed by Council are required to attend compulsory Code of Conduct training upon induction and must attend a refresher course every two years.

This training reiterates the importance of privacy and personal information in the workplace.

Council's Access to Information Policy and guidelines also refer to privacy legislation in respect to access to Council information and documentation.

During 2009 – 2010 there were four reviews conducted under Part 5 of the Act; however, each enquiry conducted by the Internal Ombudsman found the complaints reported were "not sustained".

Environmental Planning and Assessment Act 1979

Warringah Council did not enter into any planning agreements during 2009 – 2010.

Infrastructure Levy Special Rate Variation

The Infrastructure Levy commenced in 2006 – 2007 and is funded from 6.5% of the ordinary rate. The Infrastructure Levy funds renewal works on infrastructure that is in poor condition or has reached the end of its life cycle. Following is a report on the expenditure from the program during 2009 – 2010, including comments for any reasons in variation between original and actual budget expenditure.

Roads, Traffic and Waste

Capital Works	Original Infrastructure Levy budget 2009 - 10	Actual Levy expenditure	Total budget 2009 - 10	Total expenditure 2009 - 10	Reason for variation
Resheeting roads	\$960,000	\$911,186	\$2,181,000	\$1,980,875	Works completed under budget
Car park renewal program	\$220,000	\$206,289	\$220,000	\$206,289	Works completed under budget
Kerb and guttering renewal	\$180,000	\$175,643	\$180,000	\$175,643	Works completed under budget
RTA Repair program	\$0	\$67,000	\$22,000	\$134,155	
Footpath renewal	\$513,000	\$490,994	\$513,000	\$490,994	Works completed under budget
Freshwater Village Town Centre upgrade	\$62,000	\$62,000	\$1,525,698	\$1,232,475	Works completed under budget

Glen Street Theatre

Capital Works	Original Infrastructure Levy budget 2009 - 10	Actual Levy expenditure	Total budget 2009 - 10	Total expenditure 2009 - 10	Reason for variation
Theatre Dressing Room upgrade	\$82,516	\$75,424	\$201,018	\$221,495	

Information and Library Services

Capital Works	Original Infrastructure Levy budget 2009 - 10	Actual Levy expenditure	Total budget 2009 - 10	Total expenditure 2009 - 10	Reason for variation
Library books renewal of book stock	\$136,150	\$136,150	\$513,862	\$513,534	

Corporate Support Services

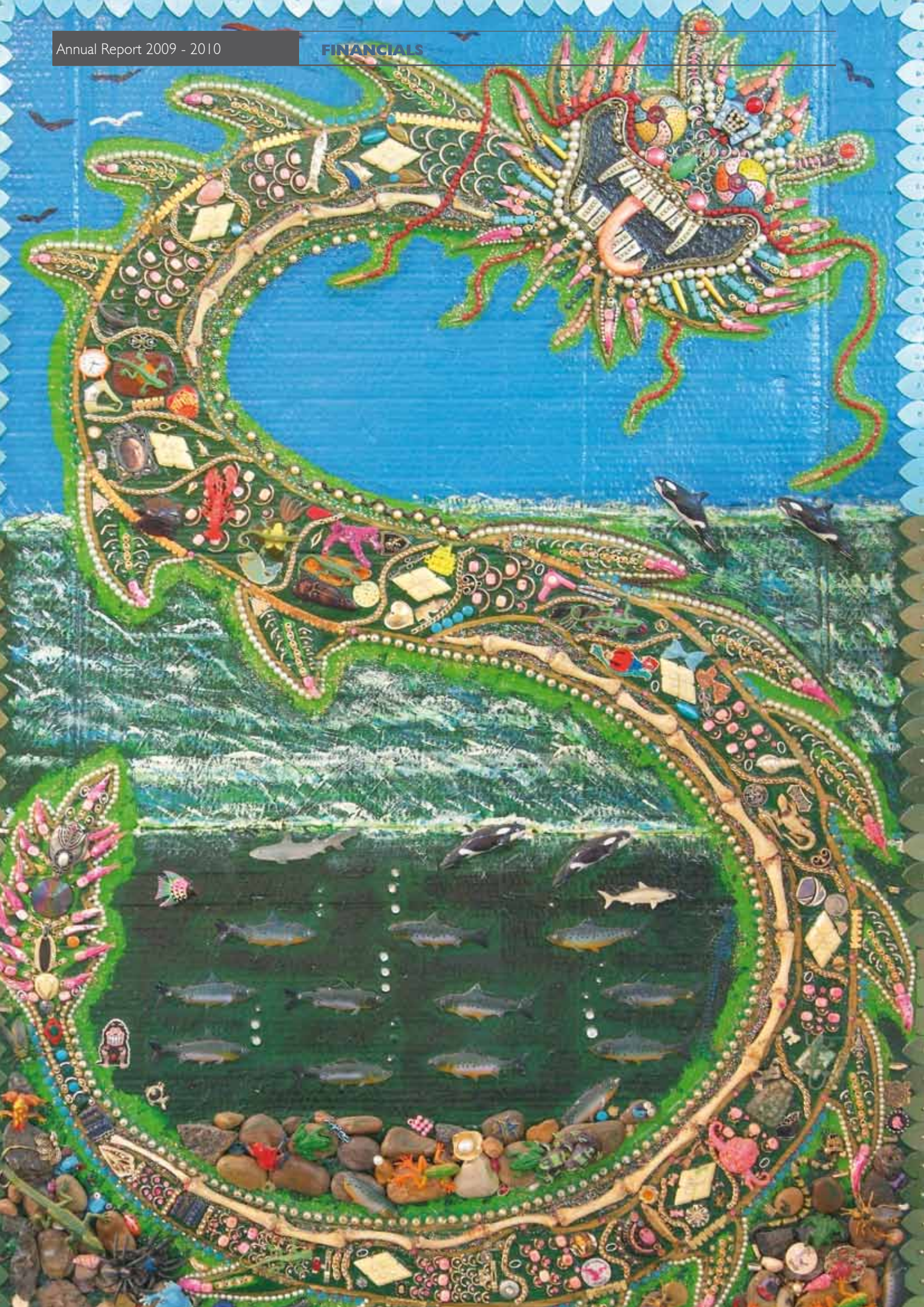
Capital Works	Original Infrastructure Levy budget 2009 - 10	Actual Levy expenditure	Total budget 2009 - 10	Total expenditure 2009 - 10	Reason for variation
Civic Centre – floor renewal	\$200,000	\$200,000	\$200,000	\$203,004	Additional internal project management costs not previously included
Civic Centre and Dee Why Library – works resulting from structural integrity assessment	\$300,000	\$300,000	\$300,000	\$301,296	
Tennis Club Renewal – resurfacing four courts at Narraweena	\$45,000	\$45,000	\$90,000	\$90,123	
Tennis Club Renewal – resurfacing two courts at Terrey Hills	\$60,000	\$0	\$60,000	\$34,529	Court remediation was not required.
Dee Why Surf Life Saving Club – construction of new public toilet	\$86,587	\$0	\$143,600	\$56,311	Commencement of works on site delayed due to soil issues. Works to commence in July 2010.
Public amenity improvement program	\$1,500,000	\$1,457,322	\$1,500,000	\$1,574,277	Additional facility and minor upgrade works incorporated into several projects at several sites.

Sportsfield Rectification Special Rate Variation

The Sportsfield Rectification Levy commenced in 1998 – 1999 and is funded from 2% of the ordinary rate. The Sportsfield Rectification Levy funds the rectification of subsidence on the sportsgrounds and playing fields constructed on former landfill sites.

Following is a report on expenditure from the program during 2009 – 2010, including comments for any reason for variation between original and actual budget.

Capital Works	Original Sportsfield Rectification Levy budget 2009 - 10	Actual Levy expenditure	Total budget 2009 - 10	Total expenditure 2009 - 10	Reason for variation
Parks, Reserves and Foreshores					
Sports rectification works – Weldon Reserve, Curl Curl	\$2,650,000	\$1,860,658	\$2,669,928	\$1,893,199	Delays due to site remediation requirements
Sports rectification works – Adam St Reserve, Curl Curl	\$250,000	\$64,338	\$250,000	\$64,338	Landfill testing necessary before detailed design
Sports rectification works – Rueb Hudson, North Curl Curl	\$100,000	\$40,326	\$100,000	\$40,326	Landfill testing necessary before concept design
Minor rectification of sportsfields – rectification sites	\$100,000	\$66,729	\$100,000	\$66,729	Fewer areas needing treatment for subsidence



6

Detailed account of our finances
for the period ended 30 June
2010.

Financials

FINANCIAL STATEMENTS

in Plain English

<p>Introduction The General Purpose Financial Statements show how the Council performed financially during the 2009/2010 financial year and presents the financial position as at the end of the financial year.</p> <p>Council presents its financial statements in accordance with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board, Urgent Issues Group Interpretations, the Local Government Act (1993) and Regulation and the Local Government Code of Accounting Practice and Financial Reporting. Particular terms required by these Standards may not be familiar to some readers. Council is a “not-for-profit” organisation and some of the generally recognised terms used in the private sector corporate reports are not ideally transferable to the Local Government Environment.</p> <p>Warringah Council is mindful of its role of acting in the public interest and it is in this context that the Plain English guide is provided to assist readers in understanding and analysing the financial report.</p> <p>What is Contained in the General Purpose Financial Statements? Council's Financial Statements have two sections, namely:</p> <ol style="list-style-type: none"> (1) The Principal Financial Statements (2) The Notes to and Forming Part of the Principal Financial Statements. <p>There are four (4) Principal Financial Statements and twenty seven (27) Notes. These are prepared by Council staff, examined by the Council's Audit Committee and by Council and then audited by an independent Auditor. The four Principal Financial Statements appear immediately after the statement by Council on Pages 3-6 of the General Purpose Financial Report and comprise the following:</p> <ul style="list-style-type: none"> • Income Statement • Balance Sheet • Statement of Changes in Equity • Cash Flow Statement <p>The Notes detail Council's accounting policies and the make up of values contained in the Principal Financial Statements.</p> <p>Statement by Councillors and Management The Statement is made by the Council, the General Manager and the Responsible Accounting Officer to indicate that, in their opinion, the General Purpose Financial Report has met all the statutory and professional reporting requirements and has been prepared in accordance with Council's records.</p>	<p>Income Statement The Income Statement shows:</p> <ul style="list-style-type: none"> • The sources of Council's revenue under various income headings • The expenses incurred in running the Council during the year <p>These expenses relate only to the operations and do not include the costs associated with the purchase or the building of assets. While asset purchase costs are not included in expenses there is an item for depreciation. This is the annual allocation of the cost of assets by reference to the remaining useful life of assets.</p> <p>Code Update No. 17 requires emphasis of the net operating result before capital grants and contributions and indicates that revenues from operations exceeded expenses.</p> <p>Balance Sheet This statement is a snap shot of the financial position of the Council as at 30 June 2010. It shows what the Council owns as assets and what it owes as liabilities. The bottom line of this statement is net assets and is equivalent to the net worth of the Council that has built up since incorporation in 1906.</p> <p>The assets and liabilities are separated into current and non-current. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle.</p> <p>Statement of Changes in Equity During the course of the year the value of total equity as set out in the Balance Sheet changes. This Statement shows the values of such changes and how these changes arose.</p> <p>The main reasons for a change in equity are as follows:</p> <ul style="list-style-type: none"> • Surplus from operations as disclosed in the Income Statement • Changes in minority interest of the subsidiary. <p>Cash Flow Statement Statement of Cash Flows summarises Council's cash payments and cash receipts for the year. This statement is presented according to a very specific accounting standard and needs some care and analysis. The values differ from those shown in the Income Statement because the Income Statement is prepared on an accrual accounting basis.</p> <p>Cash in this statement refers to bank deposits and other forms of highly liquid investments that can be readily converted to cash.</p>	<p>Council's cash arises from and is used in three main areas:</p> <ul style="list-style-type: none"> • Operating activities • Investing activities – this term relates to only assets such as new capital plant and other long-term revenue producing assets. • Financing activities – this is used to record the receipt and repayment of external financing such as loans and leases. <p>The bottom line of the Cash Flow Statement is the cash at the end of the financial year.</p> <p>Notes to the Accounts The Notes are a very important and informative section of the Report. Rather than expecting the reader to have a working knowledge of the numerous and forever-changing Australian Accounting Standards, the Notes are provided to enable the reader to understand the basis on which the values shown in the Statements are established. These are described in Note 1.</p> <p>Apart from the Accounting Policies, the Notes also give details behind many of the summary figures contained in the Statements. The Note numbers are shown beside the relevant items in the Income Statement, the Balance Sheet, the Statement of Changes in Equity and the Cash Flow Statement.</p> <p>Where Council wishes to disclose other information which cannot be incorporated into the Statements then this is shown in Note 18.</p> <p>The Notes should be read at the same time as, and together with, other parts of the Financial Statements to get a clear picture of the accounts.</p> <p>Auditor's Report on the Financial Statements and on the Conduct of the Audit The independent Audit Report is the external and independent opinion on the Financial Statements. It provides the reader with a totally independent opinion and covers both the statutory and professional requirements and also the fairness aspects of the Financial Statements.</p> <p>Local Government Financial Health Check</p> <p>Attached to this Plain English guide is Council's Sustainable Financial Health Check prepared in accordance with the industry accepted guidelines.</p>
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FINANCIAL HEALTH CHECK PERFORMANCE INDICATORS

CASH/LIQUIDITY POSITION

Indicator # 1

Cash /Liquidity Position – after accounting for external reserves

1.1 Unrestricted Current Ratio

Indicator / Local Government Benchmark:

Indicator Definition:

Current Assets less Externally Restricted Current Liabilities

Current Liabilities less Specific Purpose Current Liabilities

Greater than 2:1 Between 1:1 and 2:1 Less than 1:1 Successive years > 10:1

June 2009	June 2010	June 2011	June 2012	June 2013
3.41	3.14	2.96	2.59	2.31

Commentary: Council's liquidity is more than satisfactory. Council can easily pay its debts as they fall due. From 2011 to 2013 this ratio will decrease as a result of Council's significant Capital Works Program over this period.

1.2 Available Cash Position

Indicator Definition:

(a) Available Cash Assets

Cash Assets less Externally Restricted Assets

(b) Unrestricted Available Cash Assets

Available Cash Assets less Internally Restricted Assets

	June 2009	June 2010	June 2011	June 2012	June 2013
(a)	\$55,147	\$50,261	\$39,108	\$33,701	\$30,959
(b)	\$17,244	\$33,273	\$23,346	\$17,939	\$15,197

Commentary: This indicator is used to interpret indicator 1.1 in \$ amount. More than adequate funds are available, providing the capacity to Respond to opportunities to react to unforeseen commitments that may arise. Based on forecasted cashflows, it is expected that Cash Assets will decrease for 2011 to 2013 due to the increased Capital Works Program detailed in the Strategic Community Plan.

1.3 Availability of Cash Assets as a % of total Revenue

Indicator Definition:

(a) Available Cash Assets

Total Ordinary Revenue before Capital

(b) Unrestricted Available Cash Assets

Total Ordinary Revenue before Capital

	June 2009	June 2010	June 2011	June 2012	June 2013
(a)	46.38%	38.66%	29.90%	25.06%	22.46%
(b)	14.50%	25.59%	17.85%	13.34%	11.03%

Commentary: This indicator is used to interpret indicator 1.2[b] in % amount. This demonstrates that Council funds are available either for unplanned works, commitments or for unforeseen occurrences.

FINANCIAL HEALTH CHECK PERFORMANCE INDICATORS

OPERATING RESULT

Indicator # 2 – Operating Result – using trend analysis

Result from Continuing Operations before

Capital Grants & Contributions

Indicator Definition:

Result from ordinary operations before receipt of Capital Grants and Contributions ie. Operating Result or 'Profit' after depreciation

Indicator / Local Government Benchmark:

Three (3)

successive

surplus' Surplus Deficit

June 2006	June 2007	June 2008	June 2009	June 2010
\$5,024	\$9,261	\$3,750	\$2,278	\$7,938

Commentary: Council continues to generate sufficient revenue to cover its operating expenditure, including depreciation based on existing Valuations. As this analysis assumes that the current depreciation provisions are adequate to provide for the replacement of existing assets, it should be considered with caution.

ASSET RENEWAL EXPENDITURE

Indicator # 3 – Asset Renewal Expenditure

Indicator Definition:

Capital Renewal Capacity – amount of funds spent on renewing assets (as opposed to maintaining them)

Capital Expenditure on Existing Assets

Annual Depreciation

Indicator / Local Government Benchmark:

1 to 1 Less than 1:1

June 2009	June 2010	June 2011	June 2012	June 2013
1.06	2.33	2.18	1.95	1.58

Commentary: This is a longer term indicator of the condition and cost to maintain public infrastructure assets. A strategic approach to asset management has been adopted and applied to next three years' budgets to ensure this indicator is achieved.

DEBT SERVICE RATIO

Indicator # 4 – Debt Service Ratio

Indicator Definition:

Net Debt Service Cost

Total Revenue from Ordinary Activities

Indicator / Local Government Benchmark:

<10% 10%-15% >15%

June 2009	June 2010	June 2011	June 2012	June 2013
1.67%	4.07%	3.36%	0.46%	0.43%

Commentary: This indicator shows the amount of annual revenue necessary to service annual debt obligations (loan repayments). Council's ability to service its debt is excellent. In 2010 the increase in this ratio relates to the repayment of a significant component of the borrowings and does not indicate a deterioration in Council's ability to service its debts.

COLLECTION PERFORMANCE

Indicator # 5 – Collection Performance

5.1 Outstanding Rates, Charges & Fees

5.2 Rates, Annual, Interest and Extra charges outstanding

Indicator Definition:

5.1 Total Outstanding Rates Charges and Fees

Invoices raised plus Arrears Brought Fwd

5.2 Rates, Annual, Interest and Extra charges outstanding

Rates Annual, Interest and Extra Charges Collectible

Indicator / Local Government Benchmark:

<4% 4%-5% >5%

	June 2009	June 2010	June 2011	June 2012	June 2013
5.1	4.30%	4.91%	3.85%	3.80%	3.75%
5.2	3.96%	3.85%	3.35%	3.30%	3.25%

Commentary: 5.1 Outstanding rates, charges & fees indicator measures the effectiveness of Council in recovering all debts legally owed to it; 5.2 Rates, Annual, Interest and Extra charges outstanding assesses only the impact of Rates, Annual Interest and Extra charges on liquidity and the adequacy of recovery efforts.

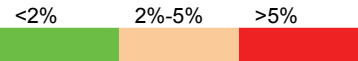
FINANCIAL HEALTH CHECK PERFORMANCE INDICATORS

RE-VOTES OF EXPENDITURE

Indicator # 6 – Re – Votes of Expenditure

Indicator Definition: Revotes / Ordinary and Capital Expenditure

Indicator / Local Government Benchmark:



June 2006	June 2007	June 2008	June 2009	June 2010
3.38%	2.57%	0.08%	0.00%	2.12%

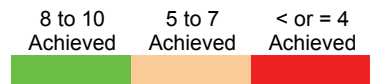
Commentary: The existence of re-votes at year end indicates funded projects/outcomes were not delivered in accordance with the management Plan. Last year Council reported 2.84% of its expenditure as an adjustment to the of total 2008/2009 budget. The adjustment to the budget for 2009/2010 principally relates to compulsory land acquisitions, the finalisation of which are subject to Court decisions.

ACCURACY / TIMELINES OF FINANCIAL DATA / BUDGET / COMPLIANCE

Indicator # 7 – Management Practices

Indicator Definition:

Indicator / Local Government Benchmark:



	June 2006	June 2007	June 2008	June 2009	June 2010
1. Financial Bottom Line (before capital) matched to forecasts to a level of + or – 10%	No	No	No	Yes	No
2. Receipt of an unqualified Audit Report	Yes	Yes	Yes	Yes	Yes
3. Statements lodged to meet compliance deadline	Yes	Yes	Yes	Yes	Yes
4. Do you report monthly to management within 5 days of month end	Yes	Yes	Yes	Yes	Yes
5. Do you report quarterly – within 21 days of quarter end	No	No	No	No	No
6. Do you report annually – within 21 days of year end	No	No	No	No	No
7. Budgets incorporate a 3 year plan where the 2nd year becomes the base for the following year	Yes	Yes	Yes	Yes	Yes
8. Rigour of budget review and then ongoing monthly/quarterly budget to actual results analysis	Yes	Yes	Yes	Yes	Yes
9. Does RAO (Responsible Accounting Officer) formally report to Council on the sign off of Financial Statements – Section 413 (2) (c)	Yes	Yes	Yes	Yes	Yes
10. Has the Council established an Audit Committee comprising elected members and community representatives in the interests of best corporate governance practice.	Yes	Yes	Yes	Yes	Yes
	6	7	7	8	7

Warringah Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2010

*Leading our community
Protecting our environment
Creating our future*



General Purpose Financial Statements

for the financial year ended 30 June 2010

CONTENTS	PAGE	OVERVIEW
1. Statement by Councillors & Management	187	(i) These Financial Statements are general purpose financial statements for Warringah Council and its controlled entities and are presented in Australian Currency.
2. Income Statement	188	(ii) Warringah Council is a body corporate of NSW, Australia - being constituted as a Local Government area by proclamation and is duly empowered by the Local Government Act (LGA) 1993 of NSW.
3. Statement of Comprehensive Income	189	Council's Statutory Charter is specified in Section 8 of the LGA and includes;
4. Balance Sheet	190	<ul style="list-style-type: none">• carrying out activities and providing goods, services & facilities appropriate to the current & future needs of the Local community and of the wider public;• responsibility for administering regulatory requirements under the LGA and other applicable legislation, &• a role in the management, improvement and development of the resources of the local government area.
5. Statement of Changes in Equity	191	A description of the nature of Council's operations and its principal activities are provided in Note 2(b).
6. Statement of Cash Flows	192	(iii) The Financial Statements are authorised for issue by the Council on 24 August 2010 . Council has the power to amend and reissue the Financial Statements.
7. Notes to the Financial Statements	193	(iv) Through the use of the internet, we have ensured that our reporting is timely, complete, and available at minimum cost. All press releases, Financial Statements and other information are available on our website: www.warringah.nsw.gov.au .
8. Auditors' Reports	243	

Statement by Councillors and Management made pursuant to Section 413(2)(c) of the Local Government Act 1993 (as amended)

The attached General Purpose Financial Report has been prepared in accordance with:


- The Local Government Act 1993 (as amended) and the Regulations made thereunder.
- The Australian Accounting Standards and professional pronouncements.
- The Local Government Code of Accounting Practice and Financial Reporting.


To the best of our knowledge and belief, these Statements:

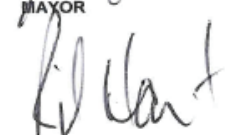
- presents fairly the Council's operating result and financial position for the year, and
- accords with Council's accounting and other records.


We are not aware of any matter that would render this Report false or misleading in any way.

Signed in accordance with a resolution of Council made on 24 August 2010.


Michael Regan
MAYOR


Jason Falinski
COUNCILLOR


Rik Hart
GENERAL MANAGER


David Walsh
RESPONSIBLE ACCOUNTING OFFICER

ANNUAL FINANCIAL STATEMENTS

Income Statement for the year ended 30 June 2010

Budget ⁽¹⁾			Actual	Actual
2010	\$ '000	Notes	2010	2009
INCOME FROM CONTINUING OPERATIONS				
Revenue:				
76,714	Rates & Annual Charges	3a	76,958	70,993
27,766	User Charges & Fees	3b	26,797	26,664
2,977	Interest & Investment Revenue	3c	5,641	6,479
12,245	Other Revenues	3d	12,818	5,645
5,966	Grants & Contributions provided for Operating Purposes	3e,f	7,483	9,117
7,783	Grants & Contributions provided for Capital Purposes	3e,f	5,517	8,081
Other Income:				
-	Net gains from the disposal of assets	5	308	-
	Net Share of interests in Joint Ventures & Associated			
-	Entities using the Equity Method	19	-	-
133,451	TOTAL INCOME FROM CONTINUING OPERATIONS		135,522	126,979
EXPENSES FROM CONTINUING OPERATIONS				
51,147	Employee Benefits & On-Costs	4a	51,535	49,164
612	Borrowing Costs	4b	600	788
44,664	Materials & Contracts	4c	43,661	41,759
13,728	Depreciation & Amortisation	4d	13,148	12,768
-	Impairment	4d	-	-
13,475	Other Expenses	4e	12,907	11,813
-	Interest & Investment Losses	3c	-	-
-	Net Losses from the Disposal of Assets	5	-	5
	Net Share of interests in Joint Ventures & Associated			
390	Entities using the Equity Method	19	216	323
124,016	TOTAL EXPENSES FROM CONTINUING OPERATIONS		122,067	116,620
9,435	OPERATING RESULT FROM CONTINUING OPERATIONS		13,455	10,359
DISCONTINUED OPERATIONS				
-	Net Profit/(Loss) from Discontinued Operations	24	-	-
9,435	NET OPERATING RESULT FOR THE YEAR		13,455	10,359
Attributable to:				
8,575	- Council		12,417	10,103
860	- Minority Interests		1,038	256
1,652	Net Operating Result for the year before Grants and Contributions provided for Capital Purposes		7,938	2,278

⁽¹⁾Original Budget as approved by Council - refer Note 16

The above Income Statement should be read in conjunction with the accompanying notes

ANNUAL FINANCIAL STATEMENTS

Statement of Comprehensive Income for the year ended 30 June 2010

\$'000	Notes	Actual 2010	Actual 2009
<hr/>			
Net operating result for the year - from Income Statement		13,455	10,359
<hr/>			
Other Comprehensive Income			
Gain on revaluation of infrastructure, property, plant and equipment		39,994	-
Adjustment to reflect prior period depreciation errors		139,882	(2,896)
Adjustment to reflect prior period fair value errors		(1,577)	-
Share Capital increase attributable to Minority Interests		229	-
Total other Comprehensive Income for the year		178,528	(2,896)
<hr/>			
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		191,983	7,463
<hr/>			
Attributable to:			
- Council		190,716	7,207
- Minority Interests		1,267	256
<hr/>			

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes

ANNUAL FINANCIAL STATEMENTS

Balance Sheet

as at 30 June 2010

\$ '000	Notes	Actual 2010	Actual 2009
ASSETS			
Current Assets			
Cash & Cash Equivalents	6a	9,946	20,217
Investments	6b	71,707	50,544
Receivables	7	7,471	6,619
Inventories	8	90	107
Other	8	537	457
Non-current assets classified as "held for sale"	22	2,944	2,944
Total Current Assets		92,695	80,888
Non-Current Assets			
Investments	6b	14,066	33,743
Receivables	7	446	480
Inventories	8	-	-
Infrastructure, Property, Plant & Equipment	9	3,502,380	3,306,606
Investments accounted for using the equity method	19	778	996
Investment Property	14	2,050	2,000
Intangible Assets	25	135	-
Other	8	-	-
Total Non-Current Assets		3,519,855	3,343,825
TOTAL ASSETS		3,612,550	3,424,713
LIABILITIES			
Current Liabilities			
Payables	10	15,850	16,743
Borrowings	10	1,427	1,528
Provisions	10	11,162	10,646
Total Current Liabilities		28,439	28,917
Non-Current Liabilities			
Payables	10	200	-
Borrowings	10	811	4,824
Provisions	10	5,597	5,452
Investments accounted for using the equity method	19	-	-
Total Non-Current Liabilities		6,608	10,276
TOTAL LIABILITIES		35,047	39,193
NET ASSETS		3,577,503	3,385,520
EQUITY			
Retained Earnings	20	3,481,267	3,329,641
Revaluation Reserves	20	90,296	50,858
Council Equity Interest		3,571,563	3,380,499
Minority Equity Interest	20	5,940	5,021
TOTAL EQUITY		3,577,503	3,385,520

The above Balance Sheet should be read in conjunction with the accompanying notes

ANNUAL FINANCIAL STATEMENTS

Statement of Changes in Equity

for the financial year ended 30 June 2010

\$ '000	Notes	Retained Earnings	Reserves (Refer 20b)	Council Equity Interest	Minority Interest	Total Equity
2010						
Opening Balance	20	3,329,641	50,858	3,380,499	5,021	3,385,520
Correction of Errors	20	139,209	(556)	138,653	(348)	138,305
Changes in Accounting Policies		-	-	-	-	-
Restated Opening Balances	20	3,468,850	50,302	3,519,152	4,673	3,523,825
Total Comprehensive Income		12,417	39,994	52,411	1,267	53,678
Closing Balance		3,481,267	90,296	3,571,563	5,940	3,577,503

\$ '000	Notes	Retained Earnings	Reserves (Refer 20b)	Council Equity Interest	Minority Interest	Total Equity
2009						
Opening Balance	20	3,319,634	53,658	3,373,292	4,765	3,378,057
Correction of Errors	20	(96)	(2,800)	(2,896)	-	(2,896)
Changes in Accounting Policies		-	-	-	-	-
Restated Opening Balances	20	3,319,538	50,858	3,370,396	4,765	3,375,161
Total Comprehensive Income		10,103	-	10,103	256	10,359
Closing Balance		3,329,641	50,858	3,380,499	5,021	3,385,520

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes

ANNUAL FINANCIAL STATEMENTS

Statement of Cash Flows

for the financial year ended 30 June 2010

Budget			Actual	Actual
2010	\$ '000	Notes	2010	2009
Cash Flows from Operating Activities				
Receipts:				
76,714	Rates & Annual Charges		76,777	70,537
27,766	User Charges & Fees		27,445	28,627
2,977	Interest & Investment Revenue Received		4,628	7,375
13,749	Grants & Contributions		12,930	16,945
12,245	Other		12,904	4,684
Payments:				
(51,147)	Employee Benefits & On-Costs		(50,585)	(47,114)
(44,664)	Materials & Contracts		(45,730)	(41,686)
(612)	Borrowing Costs		(413)	(818)
(13,475)	Other		(12,427)	(12,180)
23,553	Net Cash provided (or used in) Operating Activities	11b	25,529	26,370
Cash Flows from Investing Activities				
Receipts:				
-	Sale of Investments		213,885	6,000
-	Sale of Investment Property		-	-
-	Sale of Infrastructure, Property, Plant & Equipment		2,129	2,301
Payments:				
-	Purchase of Investment Securities		(215,073)	(31,068)
(45,761)	Purchase of Infrastructure, Property, Plant & Equipment		(32,266)	(24,963)
	Purchase of Intangibles		(135)	-
(390)	Contributions Paid to Joint Ventures & Associates		(456)	(441)
(46,151)	Net Cash provided (or used in) Investing Activities		(31,916)	(48,171)
Cash Flows from Financing Activities				
Receipts:				
479	Proceeds from Borrowings & Advances		659	526
-	Share Capital from Minority Interest		229	-
Payments:				
(968)	Repayment of Borrowings & Advances		(4,162)	(907)
(479)	Repayment of Finance Lease Liabilities		(610)	(540)
(968)	Net Cash Flow provided (used in) Financing Activities		(3,884)	(921)
(23,566)	Net Increase/(Decrease) in Cash & Cash Equivalents		(10,271)	(22,722)
40,175	Cash & Cash Equivalents at beginning of the year	11a	20,217	42,939
16,609	Cash & Cash Equivalents - end of the year	11a	9,946	20,217

Please refer to Note 11 for information on the following:

- Non Cash Financing & Investing Activities.
- Financing Arrangements.
- Net cash flow disclosures relating to any Discontinued Operations

The above Statement of Cash Flows should be read in conjunction with the accompanying notes

Notes to the Financial Statements

for the financial year ended 30 June 2010

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Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 1

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted by Council in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board, Urgent Issues Group Interpretations, the Local Government Act (1993) and Regulation, and the Local Government Code of Accounting Practice and Financial Reporting.

(i) Historical Cost Convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of available-for-sale financial assets at fair value through profit or loss, certain classes of property, plant and equipment and investment property.

(ii) Critical Accounting Estimates

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying Council's accounting policies.

(iii) Financial Statement Presentation

Council has applied the revised AASB 101 Presentation of Financial Statements which became effective on 1 January 2009. The revised standard requires the separate presentation of a statement of comprehensive income and a statement of changes in equity. All non-owner changes in equity must now be presented in the statement of comprehensive income. As a consequence, Council had to change the presentation of its financial statements. Comparative information has been re-presented so that it is also in conformity with the revised standard.

(b) Revenue Recognition

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the Council's activities as described below.

Council bases its estimates on historical results, taking into consideration the type

of customer, the type of transaction and the specifics of each arrangement.

Revenue is measured at the fair value of the consideration received or receivable. Revenue is measured on major income categories as follows:

Rates, Annual Charges, Grants and Contributions

Rates, annual charges, grants and contributions (including developer contributions) are recognised as revenues when the Council obtains control over the assets comprising these receipts. Developer contributions may only be expended for the purposes for which the contributions were required but Council may apply contributions according to the priorities established in work schedules.

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

A provision for the impairment on rates receivables has not been established as unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

Control over granted assets is normally obtained upon their receipt (or acquittal) or upon earlier notification that a grant has been secured, and is valued at their fair value at the date of transfer.

Income is recognised when the Council either obtains control of the contribution or the right to receive the contribution, it is probable that the economic benefits comprising the contribution will flow to the Council and the amount of the contribution can be measured reliably.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were undischarged at balance date, the unused grant or contribution is disclosed in Note 3(g). The note also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current year.

The Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of Section 94A of the Environmental Planning & Assessment Act 1979.

Whilst Council generally incorporates these amounts as part of a Development

Order, such developer contributions are only recognised as income upon their physical receipt by Council, due to the possibility that individual Development Consents may not be acted upon by the applicant and accordingly would not be payable to Council. A detailed Note relating to developer contributions can be found at Note 17.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at balance date.

User Charges, Fees and Other Income

User charges, fees and other income (including parking fees and fines) are recognised as revenue when the service has been provided, the payment is received, or when the penalty has been applied, whichever first occurs.

Sale of Infrastructure, Property, Plant and Equipment

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

Interest and Rents

Interest and rents are recognised as revenue on a proportional basis when the payment is due, the value of the payment is notified, or the payment is received, whichever first occurs.

(c) Principles of Consolidation

(i) The Consolidated Fund

In accordance with the provisions of Section 409(1) of the LGA 1993, all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund. The Consolidated Fund and other entities through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this report.

The following entities have been included as part of the Consolidated Fund:

General Purpose Operations
Kimbriki Environmental Enterprises Pty Limited
Glen Street Theatre
Curl Curl Sports Centre Management Committee
Forestville RSL Playing Field Committee
Wyatt Avenue Tennis Centre

Other joint ventures and associated entities in which Council is involved are included to the extent set out in (iii), Joint Venture.

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 1

(ii) The Trust Fund

In accordance with the provisions of Section 411 of the Local Government Act 1993 (as amended), a separate and distinct Trust Fund is maintained to account for all money and property received by the Council in trust which must be applied only for the purposes of or in accordance with the trusts relating to those monies. Trust monies and property subject to Council's control have been included in these reports.

Trust monies and property held by Council but not subject to the control of Council, have been excluded from these reports. A separate statement of monies held in the Trust Fund is available for inspection at the Council office by any person free of charge.

(iii) Joint Venture Jointly Controlled Assets

The proportionate interests in the assets, liabilities and expenses of a joint venture activity have been incorporated throughout the financial statements under the appropriate headings. Details of the joint ventures are set out in Note 19.

Jointly Controlled Entities

The interest in a joint venture partnership is accounted for using the equity method and is carried at cost. Under the equity method, the share of the profits or losses of the partnership is recognised in the income statement, and the share of movements in reserves is recognised in the balance sheet. Details relating to such partnerships are set out in Note 19.

Jointly Controlled Operations

Council has no jointly controlled operations at present. However, when such operations are entered into the assets which are controlled and the liabilities incurred by Council are recognised in the balance sheet. Expenses incurred and Council's share of income are recognised in the income statement.

(v) County Councils

Council is not a member of any County Councils

(d) Leases

Leases of property, plant and equipment where Council, as lessee, has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lease's inception at the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding rental obligations, net of finance charges, are included in other short-term and long-term payables.

Each lease payment is allocated between the liability and finance cost. The finance cost is charged to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The property, plant and equipment acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that Council will obtain ownership at the end of the lease term.

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

Lease income from operating leases is recognised in income on a straight-line basis over the lease term.

(e) Acquisition of assets

The purchase method of accounting is used to account for all acquisitions of assets. Cost is measured as the fair value of the assets given, plus costs directly attributable to the acquisition.

Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the Council's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.

(f) Impairment of assets

Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets

(cash-generating units). Nonfinancial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

(g) Cash and Cash Equivalents

For cash flow statement presentation purposes, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the balance sheet.

(h) Receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Collectibility of receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off by reducing the carrying amount directly. An allowance account (provision for impairment of receivables) is used when there is objective evidence that Council will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the receivable is impaired.

The amount of the impairment allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

(i) Inventories

(i) Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Cost comprises direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity.

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 1

Costs are assigned to individual items of inventory on the basis of weighted average costs. The costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

(ii) Land held for resale/capitalisation of borrowing costs

Council does not have any Land held for resale.

(j) Non-Current "Held for Sale"

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. They are measured at the lower of their carrying amount and fair value less costs to sell, except for assets such as those arising from employee benefits, financial assets and investment property that are carried at fair value and contractual rights under insurance contracts, which are specifically exempt from this requirement.

The exception to this is plant and motor vehicles which are turned over on a regular basis. Plant and motor vehicles are retained in Non Current Assets under the classification of Infrastructure, Property, Plant and Equipment - unless the assets are to be traded in after 30 June and the replacement assets were already purchased and accounted for as at 30 June.

An impairment loss is recognised for any initial or subsequent write-down of the asset to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset, but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset is recognised at the date of de-recognition.

Non-current assets are not depreciated or amortised while they are classified as "held for sale".

Non-current assets classified as "held for sale" are presented separately from the other assets in the balance sheet.

(k) Investments and Other Financial Assets

Classification

Council classifies its financial assets in the following categories: financial assets at fair value through profit or loss, loans and

receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

(i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the reporting date which are classified as non-current assets. Loans and receivables are included in Receivables (Note 7) in the balance sheet.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that Council's management has the positive intention and ability to hold to maturity. If Council were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

Financial Assets – Reclassification

Council may choose to reclassify a non-derivative trading financial asset out of the held-for-trading category if the financial asset is no longer held for the purpose of selling it in the near term. Financial assets other than loans and receivables are permitted to be reclassified out of the held-for-trading category only in rare circumstances arising from a single event that is unusual and highly unlikely to recur in the near term. In addition, Council may choose to reclassify financial assets that would meet the definition of loans and receivables out of the held-for-trading or available-for-sale categories if it has the intention and ability to hold these financial assets for the foreseeable future or until maturity at the date of reclassification.

Reclassifications are made at fair value as of the reclassification date. Fair value becomes the new cost or amortised cost as applicable, and no reversals of fair value gains or losses recorded before reclassification date are subsequently made. Effective interest rates for financial assets reclassified to loans and receivables and held-to-maturity categories are determined at the reclassification date. Further increases in estimates of cash flows adjust effective interest rates prospectively.

Recognition and de-recognition

Regular purchases and sales of financial assets are recognised on trade-date - the date on which Council commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities.

Subsequent measurement

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value of the 'financial assets at fair value through profit or loss' category are presented in the income statement within other income or other expenses in the period in which they arise. Dividend income from financial assets at fair value through profit and loss is recognised in the income statement as part of revenue from continuing operations when Council's right to receive payments is established.

Changes in the fair value of monetary securities denominated in a foreign currency and classified as available-for-sale are analysed between translation differences resulting from changes in amortised cost of the security and other changes in the carrying amount of the security.

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 1

The translation differences related to changes in the amortised cost are recognised in profit or loss, and other changes in carrying amount are recognised in equity. Changes in the fair value of other monetary and non-monetary securities classified as available-for-sale are recognised in equity.

Details on how the fair value of financial instruments is determined are disclosed in note 1(l).

Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of a security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss - measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss - is removed from equity and recognised in the income statement. Impairment losses recognised in the income statement on equity instruments classified as available-for-sale are not reversed through the income statement.

If there is evidence of impairment for any of Council's financial assets carried at amortised cost, the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, excluding future credit losses that have not been incurred.

The cash flows are discounted at the financial asset's original effective interest rate. The loss is recognised in the income statement.

Investment Policy

Council has an approved investment policy complying with Section 625 of the Local Government Act and **S212 of the LG (General) Regulation 2005**. Investments are placed and managed in accordance with that policy and having particular regard to authorised investments prescribed under the Local Government Investment Order. Council maintains an investment policy that complies with the Act and ensures that it or its representatives exercise care, diligence and skill that a prudent person would exercise in investing Council funds. Council amended its policy following revisions to the Investment Order arising from the Cole Inquiry recommendations. Certain investments the Council holds are no longer prescribed - for example subordinated debt obligations - however

they have been retained under grandfathering provisions of the Order. These will be disposed of when most financially advantageous to Council.

(l) Fair value estimation

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

(m) Infrastructure, Property, Plant and Equipment (I,PP&E)

Council's assets are being progressively revalued to fair value in accordance with a staged implementation advised by the Division of Local Government.

At balance date the following classes of IPP&E were stated at their fair value:

Operational land (External Valuation).
Buildings - Specialised/Non Specialised (External Valuation).
Water/Sewerage Networks (Internal Valuation).
Plant and equipment (as approximated by depreciated historical cost).
Road assets - roads, bridges and footpaths (Internal Valuation)
Drainage assets - (Internal Valuation)

Other asset classes will be revalued to fair value as follows:
2010/11 - community land, land improvements, other structures and other assets.

For all assets, Council assesses at each reporting date whether there is any indication that a revalued asset's carrying amount may differ materially from that which would be determined if the asset were revalued at the reporting date. If any such indication exists, Council determines the asset's fair value and revalues the asset to that amount. Full revaluations are undertaken for all assets on a 5 year cycle.

Increases in the carrying amounts arising on revaluation are credited to the asset revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss, the increase is first recognised in profit or loss. Decreases that reverse previous increases of the same asset are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the asset; all other decreases are charged to the Income statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably.

All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives, as follows:

Plant & Equipment

Office Equipment	5 to 10 years
Office furniture	10 to 20 years
Vehicles	5 to 8 years
Heavy Plant and	
Road Making equipment	5 to 8 years
Other plant and equipment	5 to 15 years

Other Equipment

Playground equipment	5 to 15 years
Benches, seats etc	10 to 20 years
Park Structures	
- Masonry	50 to 100 years
Park Structures	
- Other Construction	20 to 40 years

Buildings

Buildings - Masonry	50 to 100 years
Buildings - Other	20 to 40 years

Stormwater Drainage

Drains	100 years
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Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 1

Transportation Assets

Sealed Roads : Surface	100 years
Sealed Roads : Structure	100 years
Bridge : Concrete	100 years
Bridge : Other	100 years
Road Pavements	100 years
Kerb, Gutter & Paths	100 years

Other Assets

Library Books	5 to 15 years
Artworks	Indefinite

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the income statement.

Land, other than land under roads, is classified as either operational or community in accordance with Part 2 of Chapter 6 of the Local Government Act (1993). This classification is made in Note 9(a).

Capitalisation Thresholds

All items of infrastructure, property, plant and equipment are capitalised with the exception where the cost of acquisition is as follows:

Plant & Equipment

Office Furniture	< \$2,000
Office Equipment	< \$2,000
Other Plant & Equipment	< \$2,000

Land

Land in accordance with Part 2 of Chapter 6 of the Local Government Act (1993) is classified on purchase as either Operational or Community. This classification of Land is disclosed in Note 9(a).

Restricted Assets

Note 9A includes property assets at No's 7, 8, 8A & 10 Kimbriki Rd, Ingleside which have been partly funded by the Domestic Waste Management Reserve to the extent of 35.5% of the purchase price, which equals \$2.868 million. These assets were acquired during previous reporting periods. As at June 2010, council holds equity in the four (4) properties at Kimbriki Rd, Ingleside for the purpose of site closure by agreement with Manly, Mosman and Pittwater councils.

(n) Investment property

Investment property, principally comprising freehold office buildings, is held for long-

term rental yields and is not occupied by the Council. Investment property is carried at fair value, which is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset. If this information is not available, Council uses alternative valuation methods such as recent prices in less active markets or discounted cash flow projections.

These valuations are reviewed annually by a member of the Australian Property Institute. Changes in fair values are recorded in profit or loss as part of other income. The last revaluation for Council's Investment Properties was dated 30 June 2010.

Investment property now also includes properties that are under construction for future use as investment properties. These are also carried at fair value unless the fair value can not yet be reliably determined. Where that is the case, the property will be accounted for at cost until either the fair value becomes reliably determinable or construction is complete. This is different to previous years where properties under construction were accounted for at cost and presented under property, plant and equipment until construction was complete. The change in policy was necessary following changes made to AASB 140 Investment Property as a result of the IASB's 2008 Improvements standard.

Council has only one property classified as investment situated at 521 Pittwater Rd Brookvale.

(o) Payables

(i) Goods & Services

These amounts represent liabilities and include goods and services provided to the Council prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

(ii) Payments received in advance & deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

The interest rate that Council will pay on monies held in bonds is 0.20% per annum. (Commonwealth Bank Streamline account.) Only accrued interest amounts over \$1.00 will be paid out.

(p) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the balance sheet when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or finance cost.

Borrowings are classified as current liabilities unless Council has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

(q) Borrowing costs

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed.

(r) Provisions

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 1

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

(s) Employee benefits

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

(ii) Other long-term employee benefit obligations

The liability for long service leave and annual leave which is not expected to be settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period.

Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Due to the nature of when and how Long Service Leave can be taken, all Long Service Leave for employees with 4 or more years of service has been classified as Current, as it has been deemed that Council does not have the unconditional right to defer settlement beyond 12 months – even though it is not anticipated that all employees with more than 4 years service (as at reporting date) will apply for and take their leave entitlements in the next 12 months.

(iii) Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the balance sheet, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. However, when this information is not reliably available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans (see below).

The Local Government Superannuation Scheme has advised member councils that, as a result of the global financial crisis, it has a significant deficiency of assets over liabilities. As a result, they have asked for significant increases in contributions to recover that deficiency. Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has, however, disclosed a contingent liability in note 18 to reflect the possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Employee Benefit On-Costs

Council has recognised at year end the aggregate on-cost liabilities arising from employee benefits, and in particular those on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include Superannuation and Workers Compensation expenses which will be payable upon the future payment of certain Leave Liabilities accrued as at 30 June 2010.

(t) Rounding of amounts

Unless otherwise indicated, amounts in the financial statements have been rounded off to the nearest thousand dollars.

(u) Land under roads

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051. Any land under roads that was recognised before 1 July 2008 was derecognised at 1 July 2008 against the opening balance of retained earnings.

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 – Property, Plant and Equipment.

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

(v) Provisions for close down, restoration and for environmental clean up costs – Tips and Quarries

(i) Restoration

Close down, Restoration and Remediation costs include the dismantling and demolition of infrastructure, the removal of residual materials and the remediation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs. Provisions for close down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, eg updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

Close down, Restoration and Remediation costs are a normal consequence of tip and quarry operations, and the majority of close down and restoration expenditure is incurred at the end of the life of the operations.

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 1

Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

The amortisation or 'unwinding' of the discount applied in establishing the net present value of provisions is charged to the income statement in each accounting period. The amortisation of the discount is shown as a borrowing cost.

Other movements in the provisions for Close down, Restoration and Remediation costs including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations and revisions to discount rates are capitalised within property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

(ii) Rehabilitation

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each balance sheet date and the cost is charged to the income statement.

Provision is made for the estimated present value of the costs of environmental clean up obligations outstanding at the balance sheet date. These costs are charged to the income statement. Movements in the environmental clean up provisions are presented as an operating cost, except for the unwind of the discount which is shown as a borrowing cost. Remediation procedures generally commence soon after the time the damage, remediation process and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors including changes to the relevant legal requirements, the emergence of new restoration techniques or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result there could be significant adjustments to the provision for close down and restoration and environmental clean up, which would affect future financial results.

Specific Information relating to Councils provisions relating to Close Down, Restoration and Environmental Clean Up costs can be found at Note 26.

(w) Allocation between current and non-current assets & liabilities

In the determination of whether an asset or liability is classified as current or non-current, consideration is given to the time when each asset or liability is expected to be settled.

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months.

(x) New accounting standards and interpretations

Certain new (or amended) accounting standards and interpretations have been published that are not mandatory for reporting periods ending 30 June 2010.

Council's assessment of the impact of these new standards and interpretations is set out below.

(i) AASB 2009-8 Amendments to Australian Accounting Standards – Group Cash-Settled Share-based Payment Transactions [AASB 2] (effective from 1 January 2010)

The amendments made by the AASB to AASB 2 confirm that an entity receiving goods or services in a group share-based payment arrangement must recognise an expense for those goods or services regardless of which entity in the group settles the transaction or whether the transaction is settled in shares or cash. They also clarify how the group share-based payment arrangement should be measured, that is, whether it is measured as an equity or a cash-settled transaction. **No impact on Council.**

(ii) AASB 2009-10 Amendments to Australian Accounting Standards – Classification of Rights Issues [AASB 132] (effective from 1 February 2010)

In October 2009 the AASB issued an amendment to AASB 132 Financial Instruments: Presentation which addresses the accounting for rights issues that are denominated in a currency other than the functional currency of the issuer. Provided certain conditions are met, such rights issues are now classified as equity regardless of the currency in which the exercise price is denominated. Previously,

these issues had to be accounted for as derivative liabilities. The amendment must be applied retrospectively in accordance with AASB 108 Accounting Policies, Changes in Accounting Estimates and Errors. **No impact on Council.**

(iii) AASB 9 Financial Instruments and AASB 2009-11 Amendments to Australian Accounting Standards arising from AASB 9 (effective from 1 January 2013)

AASB 9 Financial Instruments addresses the classification and measurement of financial assets and is likely to affect Council's accounting for its financial assets. The standard is not applicable until 1 January 2013 but is available for early adoption. Council is yet to assess its full impact. **However, initial indications are that it may affect Council's accounting for its available-for-sale financial assets, since AASB 9 only permits the recognition of fair value gains and losses in other comprehensive income if they relate to equity investments that are not held for trading. Fair value gains and losses on available for-sale debt investments, for example, will therefore have to be recognised directly in profit or loss.**

(iv) Revised AASB 124 Related Party Disclosures and AASB 2009-12 Amendments to Australian Accounting Standards (effective from 1 January 2011) In December 2009 the AASB issued a revised AASB 124 Related Party Disclosures. It is effective for accounting periods beginning on or after 1 January 2011 and must be applied retrospectively. The amendment removes the requirement for government-related entities to disclose details of all transactions with the government and other government-related entities and clarifies and simplifies the definition of a related party. **No impact on Council.**

(v) AASB Interpretation 19 Extinguishing financial liabilities with equity instruments and AASB 2009-13 Amendments to Australian Accounting Standards arising from Interpretation 19 (effective from 1 July 2010)

AASB Interpretation 19 clarifies the accounting when an entity renegotiates the terms of its debt with the result that the liability is extinguished by the debtor issuing its own equity instruments to the creditor (debt for equity swap). It requires a gain or loss to be recognised in profit or loss which is measured as the difference between the carrying amount of the financial liability and the fair value of the equity instruments issued. **No impact on Council.**

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 1

(vi) AASB 2009-14 Amendments to Australian Interpretation – Prepayments of a Minimum Funding Requirement (effective from 1 January 2011)

In December 2009, the AASB made an amendment to Interpretation 14 The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction. The amendment removes an unintended consequence of the interpretation related to voluntary prepayments when there is a minimum funding requirement in regard to the entity's defined benefit scheme. It permits entities to recognise an asset for a prepayment of contributions made to cover minimum funding requirements. Council does not make any such prepayments. **The amendment is therefore not expected to have any impact on Council.**

(y) Self insurance

Council has determined to self-insure for various risks including public liability and professional indemnity. A provision for self-insurance has been made to recognise outstanding claims the amount of which is detailed in Note 10. Council also maintains cash and investments to meet expected future claims and these are detailed in Note 6(c).

(z) Intangible assets

Alternative Waste Technology
Costs incurred in acquiring licences and rights that will contribute to future period financial benefits through revenue generation and/or cost reduction are capitalised to licensing.

Costs capitalised include external direct costs of materials and service, direct payroll and payroll related costs of employees' time spent on the project. Amortisation will be calculated on a straight line basis over the life of the project. Development costs include only those costs directly attributable to the development phase and are only recognised following completion of technical feasibility and where Council has an intention and ability to use the asset.

(aa) Crown Reserves

Crown Reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown Reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Representations from both State and Local Government are being sought to develop a consistent accounting treatment for Crown Reserves across both tiers of government.

(bb) Rural Fire Service assets

Under section 119 of the Rural Fires Act 1997, *"all fire fighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the fire fighting equipment has been purchased or constructed"*.

Until such time as discussions on this matter have concluded and the legislation changed, Council will continue to recognise Rural Fire Service assets including land, buildings, plant and vehicles and depreciation charges within the Financial Statements.

(cc) Goods & Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables within the Balance Sheet are stated inclusive of any applicable GST. The net amount of GST recoverable from or payable to the ATO is included as a current asset or current liability in the Balance Sheet.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the taxation authority, are presented as operating cash flows.

(dd) Taxes

The Council is exempt from both Commonwealth Income Tax and Capital Gains Tax.

Council does however have to comply with both Fringe Benefits Tax and Goods and Services Tax (GST).

(ee) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these Financial Statements and/or the Notes.

Notes to the Financial Statements

for the year ended 30 June 2010

Note 2

NOTE 2(a) FUNCTIONS / ACTIVITIES - FINANCIAL DISCLOSURES

\$ '000

Income, Expenses and Assets have been directly attributed to the following Functions / Activities.

Details of these Functions/Activities are provided in Note 2(b).

Functions/Activities	Income from Continuing Operations			Expenses from Continuing Operations			Operating Result from Continuing Operations			Grants included in Income from Continuing Operations		Total Assets held (Current & Non-current)	
	Original		Actual	Original		Actual	Original		Actual	Actual	Actual	Actual	
	Budget	Actual		Budget	Actual		Budget	Actual					
	2010	2010	2009	2010	2010	2009	2010	2010	2009	2010	2009	2010	2009
Corporate Support	14,160	12,572	9,249	16,676	16,857	12,702	(2,516)	(4,285)	(3,453)	804	2,866	2,997,412	3,188,650
Good Governance	17	30	44	6,834	6,910	4,708	(6,817)	(6,880)	(4,664)	-	1,947	-	51
Certification	371	426	519	723	706	756	(352)	(280)	(237)	-	-	-	-
Child Care	4,820	4,490	4,472	6,024	5,966	5,413	(1,204)	(1,476)	(941)	625	426	-	-
Community & Safety	1,571	1,493	1,615	5,618	5,336	5,191	(4,047)	(3,843)	(3,576)	224	210	182	-
Compliance	3,489	4,437	2,612	5,250	5,265	4,130	(1,761)	(828)	(1,518)	-	-	148	-
Cultural Services	329	52	376	1,013	956	5,340	(684)	(904)	(4,964)	64	-	445	507
Development Assessment	1,686	2,022	2,111	4,942	5,001	6,779	(3,256)	(2,979)	(4,668)	-	11	31	137
Glen Street Theatre	2,102	1,811	2,455	3,227	3,199	3,846	(1,125)	(1,388)	(1,391)	-	15	253	311
Information & Library	289	611	327	5,430	5,365	4,344	(5,141)	(4,754)	(4,017)	409	108	-	-
Kimbriki Environmental Enterprises	12,821	12,357	10,941	12,225	11,758	13,309	596	37	(2,368)	9	-	1,259	-
Natural Environment	3,031	1,274	3,946	12,445	11,758	11,710	(9,414)	(10,484)	(7,764)	1,268	1,528	241,640	-
Parks, Reserves & Foreshores	290	529	807	9,169	8,745	7,905	(8,879)	(8,216)	(7,098)	18	19	35,571	-
Roads, Traffic & Waste	18,165	18,757	13,718	28,578	27,852	26,708	(10,413)	(9,095)	(12,990)	319	581	334,791	234,061
Strategic Planning	93	485	344	2,032	2,258	1,424	(1,939)	(1,773)	(1,080)	-	-	18	-
Warringah Aquatic Centre	2,182	2,134	2,430	3,440	3,357	2,032	(1,258)	(1,223)	398	-	-	19	-
Total Functions & Activities	65,416	63,480	55,966	123,626	121,851	116,297	(58,210)	(58,371)	(60,331)	3,740	7,711	3,611,769	3,423,717
Share of gains/(losses) in Associates & Joint Ventures (using the Equity Method)	-	-	-	390	216	323	(390)	(216)	(323)	-	-	781	996
General Purpose Income ¹	68,035	72,042	71,013	-	-	-	68,035	72,042	71,013	4,570	5,476	-	-
Operating Result from Continuing Operations	133,451	135,522	126,979	124,016	122,067	116,620	9,435	13,455	10,359	8,310	13,187	3,612,550	3,424,713
Operating Result attributable to Council							8,575	12,417	10,103				
Operating Result attributable to Minority Interest							860	1,038	256				

¹ Includes: Rates & Annual Charges (incl. Ex-Gratia), Untied General Purpose Grants & Unrestricted Interest & Investment Income.

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 2

NOTE 2(b) COMPONENTS OF FUNCTIONS / ACTIVITIES

Details relating to the Council's functions / activities as reported in Note 2(a) are as follows:

Certification Services

Issue of certificates and approvals (including Construction, Occupations, Strata, Compliance and Building Certificates), as well as conducting principal certifying authority functions.

Children's Services

Long day, mobile occasional and family day care. Provision of programs, events, information and referral for children and their families. Aboriginal services, family and community education and vulnerable family service and support.

Community & Safety Services

Seniors and disabled service and support, beach management, community centre management, community development program and vulnerable service and support.

Compliance Services

Investigate and enforce compliance relating to unlawful building works, unlawful land uses, fire safety and breach of consent. Complaints investigation, public safety and health projects, environmental health, animal management and education.

Corporate Support Services

Costs not otherwise attributed to other services (includes Customer Service, Finance, Human Resources, Information Management & Technology, Procurement and Property and Commercial Development).

Cultural Services

Co-ordination of civic and landmark events (eg Citizenship and Australia Day), community festivals, exhibitions and cultural programs.

Development Assessment Services

Assessment on development and subdivision, advice on development, advice and service on civil engineering.

Glen Street Theatre

Host performing arts professionals, community groups, schools and corporate users.

Good Governance

Corporate planning, strategic advice and support, corruption prevention strategies, community engagement, elected council support, policy development and review and manage complaints service.

Information and Library Services

Public libraries providing lending, information and search services, communal space for study/research and supporting communities information, education, cultural and recreational needs.

Kimbriki Environmental Enterprises

Operation of landfill and recycling from commercial and domestic customers.

Natural Environment

Advice on natural areas and environmental issues, planning and research on environmental sustainability, environmental education and stormwater management.

Parks, Reserves and Foreshores

Management of parks, reserves, foreshores assets including sportsgrounds, playgrounds, rock pools and other recreational facilities.

Roads, Traffic and Waste

Street lighting, collection of commercial and domestic waste, public place cleaning, road network asset maintenance and traffic management.

Strategic Planning

Advice on land use, development and policy.

Warringah Aquatic Centre

Aquatic centre management, providing water safety, water fitness, learn to swim and coaching programs.

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 3

NOTE 3 INCOME FROM CONTINUING OPERATIONS

\$ '000	Notes	Actual 2010	Actual 2009
(a) Rates & Annual Charges			
Ordinary Rates			
Residential		50,285	48,279
Business		13,015	12,402
Total Ordinary Rates		63,300	60,681
Special Rates			
Nil			
Annual Charges (pursuant to s.496 & s.501)			
Domestic Waste Management Services		13,658	10,312
Total Annual Charges		13,658	10,312
TOTAL RATES & ANNUAL CHARGES		76,958	70,993
Council has used 2006 year valuations provided by the NSW Valuer General in calculating its rates.			
(b) User Charges & Fees			
User Charges (pursuant to s.502)			
Waste Management Services (non-domestic)		364	242
Total User Charges		364	242
Fees			
Planning & Building Regulation		1,873	2,664
Regulatory/ Statutory Fees		841	261
Section 149 Certificates (EPA Act)		391	212
Section 603 Certificates		211	200
Section 611 Charges		66	2
Dog Registration / Road & Shop Inspection		504	714
Child Care		4,337	3,234
Community Centres		1,193	1,071
Glen Street Theatre		1,009	2,612
Kimbriki Waste & Recycling Centre		11,192	10,534
Libraries		213	237
Parking Areas		664	496
Restoration Charges		1,080	584
Swimming Centres		1,891	2,043
Other		968	1,558
Total Fees		26,433	26,422
TOTAL USER CHARGES & FEES		26,797	26,664

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 3

NOTE 3 INCOME FROM CONTINUING OPERATIONS (continued)

\$ '000	Notes	Actual 2010	Actual 2009
(c) Interest & Investment Revenue (incl. losses)			
Interest & Dividends			
- Interest on Overdue Rates & Annual Charges		178	182
- Interest earned on Investments (interest & coupon payment income)		5,165	6,618
Fair Value Adjustments			
- Fair Valuation Movements in Investments (unrealised capital gains/(losses))		298	(321)
Other			
		-	-
TOTAL INTEREST & INVESTMENT REVENUE		5,641	6,479
Interest Revenue is attributable to:			
Unrestricted Investments/Financial Assets:			
Overdue Rates & Annual Charges		178	182
General Council Cash & Investments		4,159	4,842
Restricted Investments/Funds - External:			
Development Contributions			
- Section 94		1,304	1,455
Total Interest & Investment Revenue Recognised		5,641	6,479
(d) Other Revenues			
Fair Value Adjustments - Investment Properties	14	50	-
Rental Income - Investment Properties		177	170
Rental Income - Other Council Properties		1,896	2,152
Ex Gratia Rates		13	14
Fines		-	1,736
Parking Fines		2,299	-
Other Fines		854	-
Legal Fees Recovery - Rates & Charges (Extra Charges)		101	142
Legal Fees Recovery - Other		48	-
Insurance Claim Recoveries		61	5
Recycling Income (non domestic)		626	433
Sale of Abandoned Vehicles		10	-
Sales - General		17	139
Sullage Income/Sponsorship		36	10
Waste Performance Improvement		536	337
Sale of Shares for Access Rights – Kimbriki Environmental Enterprises Pty Ltd		5,000	-
Proceeds of Sale of Assets		-	-
Other Revenues		1,094	507
TOTAL OTHER REVENUE		12,818	5,645

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 3

NOTE 3 INCOME FROM CONTINUING OPERATIONS (continued)

\$ '000	Notes	2010 Operating	2009 Operating	2010 Capital	2009 Capital
(e) Grants					
General Purpose (Untied)					
Financial Assistance - General Component		2,673	3,293	-	-
Financial Assistance - Local Roads Component		1,086	1,328	-	-
Pensioners' Rates Subsidies - General Component		811	855	-	-
Total General Purpose		4,570	5,476	-	-
Specific Purpose					
Pensioners' Rates Subsidies:					
- Domestic Waste Management		227	171	-	-
Bushfire & Emergency Services		188	-	150	-
Child Care		625	-	-	-
Coast & Estuaries		942	478	7	3,279
Community Care		94	1,571	-	-
Community Centres		-	127	130	-
Environmental Protection		14	-	-	-
Heritage & Cultural		-	87	-	315
Library		73	-	336	-
Noxious Weeds		15	-	-	-
Recreation & Culture		3	-	61	-
Sport & Recreation		18	2	290	692
Street Lighting		319	311	-	-
Transport (Roads to Recovery)		-	-	-	406
Transport (Other Roads & Bridges Funding)		-	10	-	262
Other		249	-	-	-
Total Specific Purpose		2,766	2,757	973	4,954
Total Grants		7,336	8,233	973	4,954
Grant Revenue is attributable to:					
- Commonwealth Funding		329	32	197	2,251
- State Funding		7,007	8,201	776	2,703
		7,336	8,233	973	4,954

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 3

NOTE 3 INCOME FROM CONTINUING OPERATIONS (continued)

\$ '000	Notes	2010 Operating	2009 Operating	2010 Capital	2009 Capital
(f) Contributions					
Developer Contributions:					
(s93 & s94 - EP&A Act, s64 of the NSW LG Act):					
S 94 - Contributions towards amenities/services		-	-	364	1,415
S 94A - Fixed Development Consent Levies		-	-	1,892	1,712
Total Developer Contributions	17	-	-	2,256	3,127
Other Contributions:					
Bushfire Services		33	-	952	-
Coast & Estuaries		-	30	-	-
Community Services		-	209	-	-
EPA Rebate		-	211	-	-
Other Councils - Joint Works/Services		34	-	-	-
Recreation & Culture		8	-	198	-
RTA Contributions (Regional/Local, Block Grant)		47	254	1,093	-
Other		25	180	45	-
Total Other Contributions		147	884	2,288	-
Total Contributions		147	884	4,544	3,127
TOTAL GRANTS & CONTRIBUTIONS		7,483	9,117	5,517	8,081

(g) Restrictions relating to Grants and Contributions

Certain grants & contributions are obtained by Council on condition that they be spent in a specified manner:

Unexpended at the Close of the Previous Reporting Period	35,615	33,511
add: Grants and contributions recognised in the current period which have not been spent:	4,701	7,943
less: Grants and contributions recognised in a previous reporting period which have been spent in the current reporting period:	(6,379)	(5,839)
Net Increase (Decrease) in Restricted Assets during the Current Reporting Period	(1,678)	2,104
Unexpended at the Close of this Reporting Period and held as Restricted Assets	33,937	35,615
Comprising:		
- Specific Purpose Unexpended Grants	6,877	9,696
- Developer Contributions	26,737	25,596
- Other Contributions	323	323
	33,937	35,615

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 4

NOTE 4 EXPENSES FROM CONTINUING OPERATIONS

\$ '000	Notes	Actual 2010	Actual 2009
(a) Employee Benefits & On-Costs			
Salaries and Wages		39,905	37,505
Employee Termination Costs		1,181	1,134
Travelling		58	57
Employee Leave Entitlements (ELE)		5,094	5,097
Superannuation		4,757	3,888
Workers' Compensation Insurance		131	(89)
Fringe Benefit Tax (FBT)		190	250
Training Costs (other than Salaries & Wages)		408	579
Recruitment Costs		133	351
Other		717	514
Total Employee Costs		52,574	49,286
Less: Capitalised Costs		(1,039)	(122)
TOTAL EMPLOYEE COSTS EXPENSED		51,535	49,164
Number of "Full Time Equivalent" Employees at year end		560	580
(b) Borrowing Costs			
Interest on Loans		321	417
Charges on Finance Leases		75	63
Amortisation of Discounts and Premiums			
- Remediation Liabilities		204	308
Less: Capitalised Costs		-	-
TOTAL BORROWING COSTS EXPENSED		600	788
(c) Materials & Contracts			
Raw Materials & Consumables		33,675	26,283
Contractor & Consultancy Costs		9,364	14,307
Auditors Remuneration:			
- Audit Services		49	77
- Other Services		25	5
Legal Fees:			
- Planning & Development		562	445
- Other		516	499
Operating Leases:			
- Printers		116	143
Less: Capitalised Costs		(646)	-
TOTAL MATERIALS & CONTRACTS		43,661	41,759

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 4

NOTE 4 EXPENSES FROM CONTINUING OPERATIONS (continued)

\$ '000	Notes	Depreciation/Amortisation		Impairment Costs	
		Actual 2010	Actual 2009	Actual 2010	Actual 2009
(d) Depreciation, Amortisation & Impairment					
Plant and Equipment		1,781	1,672	-	-
Office Equipment		798	686	-	-
Furniture & Fittings		159	152	-	-
Property, Plant & Equipment - Leased		461	525	-	-
Land Improvements (depreciable)		26	25	-	-
Buildings - Non Specialised		1,982	1,764	-	-
Buildings - Specialised		230	229	-	-
Other Structures		420	394	-	-
Infrastructure:					
- Roads, Bridges & Footpaths		3,458	3,390	-	-
- Stormwater Drainage		3,298	3,295	-	-
Other Assets					
- Library Books		494	478	-	-
Tip Asset	9 & 26	41	158	-	-
Less: Capitalised Costs		-	-	-	-
TOTAL DEPRECIATION & TOTAL IMPAIRMENT		13,148	12,768	-	-

\$ '000	Notes	Actual 2010	Actual 2009
(e) Other Expenses			
Other Expenses for the year include the following:			
Advertising		644	872
Bad & Doubtful Debts		33	34
Mayoral Fee		52	38
Councillors' Fees		197	145
Councillors' (incl. Mayor) Expenses - Other (excluding fees above)		114	148
Contributions to Other Levels of Government			
- Planning Levy		255	250
- Waste Levy		3,248	2,868
- Emergency Services Levy		2,405	1,932
- Other Levies		794	184
Contributions & Donations (Section 356)		22	132
Data Services		242	285
Electricity & Heating		2,063	1,097
Insurance		617	1,010
Interest on Bonds & Deposits		-	5
Revaluation Decrements (applicable to Fair Valuation of Investment Properties)	14	-	200
SHOROC Contributions		167	88
Street Lighting		1,138	1,715
Telephone & Communications		687	810
Valuation Fees		229	-
TOTAL OTHER EXPENSES		12,907	11,813

Notes to the Financial Statements

for the financial year ended 30 June 2010

Notes 5

NOTE 5 GAINS OR LOSSES ON DISPOSAL OF ASSETS

\$ '000	Notes	Actual 2010	Actual 2009
Property (excl. Investment Property)			
Proceeds from Disposal		-	194
less: Carrying Amount of Property Assets Sold		(111)	(229)
Net Gain/(Loss) on Disposal		(111)	(35)
Plant & Equipment			
Proceeds from Disposal		2,047	1,989
less: Carrying Amount of P&E Assets Sold		(1,628)	(1,936)
Net Gain/(Loss) on Disposal		419	53
Infrastructure			
Proceeds from Disposal		-	-
less: Carrying Amount of Infrastructure Assets Sold		-	(23)
Net Gain/(Loss) on Disposal		-	(23)
Financial Assets*			
Proceeds from Disposal		213,885	6,000
less: Carrying Amount of Financial Assets Sold		(213,885)	(6,000)
Net Gain/(Loss) on Disposal		-	-
Non Current Assets Classified as "Held for Sale"			
Proceeds from Disposal		-	200
less: Carrying Amount of "Held for Sale" Assets Sold		-	(200)
Net Gain/(Loss) on Disposal		-	-
NET GAIN/(LOSS) ON DISPOSAL OF ASSETS		308	(5)

Notes to the Financial Statements

for the financial year ended 30 June 2010

Notes 6

NOTE 6(a) CASH AND CASH EQUIVALENTS

\$ '000	Notes	2010 Actual		2009 Actual	
		Current	Non Current	Current	Non Current
Cash on Hand and at Bank		9,946	-	19,193	-
Deposits at Call		-	-	1,024	-
Total		9,946	-	20,217	-

NOTE 6(b) INVESTMENTS

Financial Assets at fair value through Profit and Loss - Held for Trading ⁽¹⁾	2,494	7,984	-	22,690
Held to Maturity Investments	69,213	6,082	50,544	11,053
Total	71,707	14,066	50,544	33,743

Financial Assets at fair value through Profit and Loss - Held for Trading

At beginning of year	-	22,690	-	18,823
Revaluation to Income Statement	-	298	-	(321)
Additions	-	-	-	10,188
Disposals	-	(12,510)	-	(6,000)
Transfers between Current/Non Current	2,494	(2,494)	-	-
At end of year	2,494	7,984	-	22,690

Comprising of:

FRNs	2,494	4,293	-	18,845
Mortgage Backed Securities	-	3,691	-	3,845
	2,494	7,984	-	22,690

Held to Maturity Investments

At beginning of year	50,544	11,053	37,905	2,812
Amortisation of discounts and premiums	-	-	-	-
Additions	210,073	5,000	20,544	8,241
Disposals	(200,544)	(831)	(7,905)	-
Transfers between Current/Non Current	9,140	(9,140)	-	-
At end of year	69,213	6,082	50,544	11,053

Comprising of:

Term Deposits	69,213	6,082	50,544	11,053
	69,213	6,082	50,544	11,053

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 6

NOTE 6(c) RESTRICTED CASH, CASH EQUIVALENTS & INVESTMENTS

\$ '000	Notes	2010 Actual		2009 Actual	
		Current	Non Current	Current	Non Current
Total Cash, Cash Equivalents and Investments		81,653	14,066	70,761	33,743
External Restrictions (refer below)		31,391	14,066	15,614	33,743
Internal Restrictions (refer below)		16,988	-	37,903	-
Unrestricted		33,273	-	17,244	-
		81,653	14,066	70,761	33,743

2010 \$ '000	Opening Balance	Transfers to Restrictions	Transfers from Restrictions	Closing Balance
External Restrictions - Included in Liabilities				
Nil				
External Restrictions - Other				
Developer Contributions - General (A)	25,596	3,560	(2,419)	26,737
RTA Contributions (B)	323	-	-	323
Specific Purpose Unexpended Grants (C)	9,696	1,141	(3,960)	6,877
Domestic Waste Management (D)	1,212	-	(1,212)	-
Stormwater Management (D)	5,232	4,648	(4,663)	5,217
Sportsfield Levy (D)	5,492	1,328	(2,368)	4,452
Infrastructure Levy (D)	1,581	4,168	(4,085)	1,664
Subdivision and Duffy's Forest Concurrence	225	-	(38)	187
External Restrictions - Other	49,357	14,845	(18,745)	45,457
Total External Restrictions	49,357	14,845	(18,745)	45,457

A Development contributions which are not yet expended for the provision of services and amenities in accordance with contribution plans (refer Note 17).

B Roads and Traffic Authority contributions which are not yet expended for the provision of services and amenities in accordance with those contributions.

C Grants which are not yet expended for the purposes for which the grants were obtained (refer Note 1).

D Domestic Waste management (DWM) and other special rates, levies and charges are externally restricted assets and must be applied for the purposes for which they were raised.

Notes to the Financial Statements

for the financial year ended 30 June 2010

NOTE 6(c) RESTRICTED CASH, CASH EQUIVALENTS & INVESTMENTS (Continued)

2010 \$ '000	Opening Balance	Transfers to Restrictions	Transfers from Restrictions	Closing Balance
Internal Restrictions				
Affordable Housing Reserve	105	-	-	105
Beach Parking	313	-	(77)	236
Bus Shelter Reserve	20	-	-	20
Child Care Parent Fundraising	21	7	-	28
Community Advisory Committee (CAC)	100	-	-	100
Community Development	1,014	-	(128)	886
Compulsory Open Space Acquisition Reserve	1,165	-	(540)	625
Deposits, Retentions & Bonds	4,645	46	-	4,691
Employees Leave Entitlement	2,949	-	(589)	2,360
Freshwater Village Underground Power	1,208	-	-	1,208
Glen Street Theatre	1,167	187	-	1,354
Insurance Reserve	1,500	-	(763)	737
LEMC Local Emergency Management Committee	81	-	(1)	80
Loan Repayment (Sinking Fund)	1,325	-	-	1,325
Long Reef SLSC Renewal Reserve	250	-	(11)	239
Narrabeen Lagoon Entrance	1,732	112	(845)	999
Netball Courts Reserve	2,135	-	(1,379)	756
Property Development	1,894	-	(860)	1,034
Recreational Improvements Reserve	151	-	-	151
S355 Community Centres	719	94	(696)	117
Stormwater Asset Replacement Reserve	235	-	(10)	225
Unexpended Loans	212	-	(180)	32
Allambie Heights Community Tennis Club	32	-	(32)	-
Berry Market Reserve	5	-	(5)	-
Carry Over Works	1,828	-	(1,828)	-
Coastal Open Space Improvements	110	-	(110)	-
Cultural Events Reserve	3	-	(3)	-
Elections Reserve	-	-	-	-
Eramboo Reserve	50	-	(50)	-
Forestville Youth Centre Reserve	7	-	(7)	-
Future Committed Capital Works RFS	126	-	(126)	-
Glen Street Theatre Maintenance	117	-	(117)	-
Heavy Plant Replacement	371	-	(371)	-
Kimbriki Landbank Properties Reserve	471	-	(471)	-
Kimbriki Property Acquisition Reserve	384	-	(384)	-
Kimbriki Unrestricted Cash (WCP)	8,459	-	(8,459)	-
Light Vehicle Fleet Reserve	640	-	(640)	-
Manly Dam Reserve	211	-	(211)	-
Performance Management System Reserve	101	-	(101)	-
Revenue Producing Asset Reserve	1,427	-	(1,427)	-
S355 Community Centres (MYOB)	500	-	(500)	-
St Davids Avenue Park Reserve	120	-	(120)	-
Total Internal Restrictions	37,903	446	(21,041)	17,308
TOTAL RESTRICTIONS	87,260	15,291	(39,786)	62,765

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 7

NOTE 7 RECEIVABLES

\$ '000	2010		2009	
	Current	Non Current	Current	Non Current
Purpose				
Rates & Annual Charges	2,490	275	2,291	292
Interest & Extra Charges	162	171	160	188
User Charges & Fees	2,105	-	2,134	-
Capital Debtors (being sale of assets)	-	-	82	-
Accrued Revenues				
- Interest on Investments	1,210	-	480	-
Government Grants & Subsidies	694	-	624	-
Net GST Receivable	991	-	936	-
Other Debtors	12	-	121	-
Total	7,664	446	6,828	480
less: Provision for Impairment				
Rates & Annual Charges	(9)	-	(8)	-
User Charges & Fees	(184)	-	(201)	-
Total Provision for Impairment - Receivables	(193)	-	(209)	-
TOTAL NET RECEIVABLES	7,471	446	6,619	480
Externally Restricted Receivables				
Domestic Waste Management	389	49	329	55
Other				
- Stormwater Levy	161	-	173	-
- Sportsfield Levy	46	-	50	-
- Infrastructure Levy	151	-	163	-
Total External Restrictions	747	49	715	55
Internally Restricted Receivables				
Nil				
Unrestricted Receivables	6,724	397	5,904	425
TOTAL NET RECEIVABLES	7,471	446	6,619	480

Notes on Debtors above:

- (i) Rates & Annual Charges Outstanding are secured against the property.
- (ii) Doubtful Rates Debtors are provided for where the value of the property is less than the debt outstanding.
An allowance for other doubtful debts is made when there is objective evidence that a receivable is impaired.
- (iii) Interest is charged on overdue rates & charges at 9.00% (2009 10.00%).
- (iv) Please refer to Note 15 for issues concerning Credit Risk and Fair Value disclosures.

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 8

Note 8 INVENTORIES & OTHER ASSETS

\$ '000	2010		2009	
	Current	Non Current	Current	Non Current
Inventories				
Stores & Materials	69	-	88	-
Trading Stock	21	-	19	-
Total Inventories	90	-	107	-
Other Assets				
Prepayments	537	-	457	-
Total Other Assets	537	-	457	-
TOTAL INVENTORIES & OTHER ASSETS	627	-	564	-

(i) Externally Restricted Assets

Water

Nil

Sewerage

Nil

Domestic Waste Management

Nil

Other

Nil

Total Externally Restricted Assets	-	-	-	-
Total Internally Restricted Assets	-	-	-	-
Total Unrestricted Assets	627	-	564	-
TOTAL INVENTORIES & OTHER ASSETS	627	-	564	-

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 9

NOTE 9(a) INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

\$ '000	At 30/6/2009				Asset Movements during the Reporting Period					At 30/6/2010			
	Cost/Deemed Cost	At Fair Value	Accum Depn & Impairment	Carrying value	Additions	WDV of Disposals	Depn and Impairment	Adjust - ments & Transfers	Revaluation Increments/ (decrements)	Cost/Deemed Cost	At Fair Value	Accum Depn & Impairment	Carrying value
Capital Work in Progress	4,120	-	-	4,120	5,092			(3,780)		5,433	-	-	5,433
Plant & Equipment	-	11,063	4,659	6,404	3,497	(1,628)	(1,741)			-	11,108	4,566	6,542
Office Equipment	-	10,069	6,810	3,259	394		(821)	143		-	10,381	7,406	2,975
Furniture & Fittings	-	2,840	1,992	848	84		(156)			-	2,920	2,147	773
Plant & Equipment (under Finance Lease)	-	1,717	930	787	659		(461)			-	1,677	692	985
Land:													
- Operational Land	-	147,124	-	147,124						-	147,124	-	147,124
- Community Land	2,599,500	-	-	2,599,500	805					2,600,305	-	-	2,600,305
Land Improvements - depreciable	2,518	-	926	1,592	836		(26)	34		3,388	-	953	2,435
Buildings - Non Specialised	-	180,570	75,634	104,936	9,839	(111)	(1,982)	239		-	189,645	76,727	112,918
Buildings - Specialised	-	22,746	9,907	12,839	104		(230)	17		-	22,867	10,137	12,730
Other Structures	31,527	-	2,624	28,903	2,660		(436)	(46)		34,135	-	3,053	31,082
Infrastructure:													
- Roads, Bridges, Footpaths	339,567	-	105,687	233,880	7,081		(3,459)	59,063	38,335	-	394,174	59,275	334,899
- Stormwater Drainage	329,774	-	170,124	159,650	575		(3,298)	82,843	1,659	-	332,778	91,350	241,428
Other Assets:													
- Library Books	5,942	-	4,410	1,532	524		(494)			6,465	-	4,904	1,561
- Other Reinstatement, Rehabilitation & Restoration Assets (refer Note 26)	975	-	975	-			-			975	-	975	-
- Tip Asset	2,019	-	788	1,231			(41)	-		2,019	-	829	1,190
TOTAL	3,315,942	376,129	385,466	3,306,606	32,150	(1,739)	(13,145)	138,513	39,994	2,652,720	1,112,674	263,014	3,502,380

Asset acquisitions were apportioned between	New Assets	11,250
	Renewals	20,900
	<u>Total Additions</u>	<u>32,150</u>

NOTE 9(b) INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT THAT IS EXTERNALLY RESTRICTED

\$ '000	Actual				Actual			
	2010				2009			
\$ '000	At Cost	At Fair Value	A/Dep & Impairm't	Carrying Value	At Cost	At Fair Value	A/Dep & Impairm't	Carrying Value
Domestic Waste Management								
- 35.5% Kimbriki Tip Land	-	4,476	-	4,476	-	4,476	-	4,476
Total DWM	-	4,476	-	4,476	-	4,476	-	4,476
Other Restricted Assets								
- 64.5% Kimbriki Tip Land	-	8,133	-	8,133	-	8,133	-	8,133
- Non-Cash S94 Contribution	-	716	-	716	-	716	-	716
Total Other Restrictions	-	8,849	-	8,849	-	8,849	-	8,849
TOTAL RESTRICTED I,PP&E	-	13,325	-	13,325	-	13,325	-	13,325

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 10

NOTE 10(a) PAYABLES, BORROWINGS AND PROVISIONS

\$ '000	Notes	Actual 2010		Actual 2009	
		Current	Non Current	Current	Non Current
Payables					
Goods & Services		3,754	-	4,201	-
Accrued Expenses					
- Wages and Salaries		586	-	295	-
- Borrowings		20	-	37	-
- Other		4,214	200	6,022	
Payments Received In Advance		1,710	-	1,074	-
Deposits & Retentions		4,691	-	4,859	-
ATO - Net GST Payable		82	-	82	-
Other Payables		793	-	173	-
Total Payables		15,850	200	16,743	-
Current Payables not expected to be settled within the next 12 months					
Deposits & Retentions		2,851	-	2,915	-
Total		2,851	-	2,915	-
Borrowings					
Loans - Secured ⁽¹⁾		852	370	993	4,391
Finance Lease Liability		575	441	535	433
Total Borrowings		1,427	811	1,528	4,824
Provisions⁽²⁾					
Employee Benefits;					
Annual Leave		3,591	-	3,381	-
Sick Leave		447	-	469	-
Long Service Leave		6,512	903	5,717	792
Gratuities		52	-	52	-
Redundancies		293	-	727	-
Sub Total - Aggregate Employee Benefits		10,895	903	10,346	792
Self Insurance - Workers Compensation		141	596	152	637
- Public Liability		126	480	148	609
- Other					
Asset Remediation	26	-	3,618	-	3,414
Total Provisions		11,162	5,597	10,646	5,452
Current Provisions not expected to be settled within the next 12 months					
		4,856	-	5,344	-

Notes:

⁽¹⁾Loans are secured over the income of Council

⁽²⁾Vested ELE is all carried as a current provision

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 10

NOTE 10(a) PAYABLES, BORROWINGS AND PROVISIONS (continued)

\$ '000	Actual 2010 Current		Actual 2009 Non Current	
Liabilities relating to Restricted Assets				
Externally Restricted Assets				
Domestic Waste Management	391	-	571	-
Sportsfield Levy	210	-	546	-
Stormwater Levy	565	-	453	-
Infrastructure Levy	267	-	147	-
Total	1,433	-	1,717	-
Internally Restricted Assets				
Security Bonds, Deposits & Retentions	4,585	-	4,645	-
Employee Leave Entitlements	1,799	345	2,406	543
Self Insurance Claims - Reserve	141	596	300	1,200
Total	6,525	941	7,351	1,743
Total Liabilities relating to restricted assets	7,958	941	9,068	1,743

NOTE 10(b) DESCRIPTION OF AND MOVEMENTS IN PROVISIONS

Class of Provision \$'000	Opening Balance	Additional Provisions	Payments	Remeasurement	Closing Balance
Annual Leave	3,381	3,270	(3,060)	-	3,591
Sick Leave	469	8	(30)	-	447
Long Service Leave	6,509	1,774	(868)	-	7,415
Gratuities	52	-	-	-	52
Redundancies	727	747	(1,181)	-	293
Self Insurance	1,546	(203)	-	-	1,343
Asset Remediation	3,414	-	-	204	3,618
TOTAL	16,098	5,596	(5,139)	204	16,759

- a. Employees Leave Entitlements & On-Costs represents those benefits accrued and payable and an estimate of those that will become payable in the future as a result of past service.
- b. Self Insurance Provisions represent both (i) Claims Incurred but Not reported and (ii) Claims Reported & Estimated as a result of Council's being a self insurer up to certain levels of Excess.
- c. Asset Remediation Provisions represent the Present Value estimate of future costs Council will incur in order to remove, restore & remediate assets &/or activities as a result of past operations.
- d. Specific uncertainties relating to the final costs and the assumptions made in determining Provisions for Self Insurance include:
- Claims Escalation of 4% per annum and Bond Yields of between 4.44% and 5.2% per annum over a 12 year period;
 - All monetary amounts for past Workers Compensation Claims were indexed to bring them to "standardised" values at June 2010;
 - Workers Compensation Claim payments projected into the future by the adopted actuarial model will be in "standardised" values as at June 2010; and
 - The outstanding estimates for Public Liability & Professional Indemnity claims include medical, legal and other claim related costs.

Notes to the Financial Statements

for the year ended 30 June 2010

Note 11

Note 11 RECONCILIATION OF OPERATING RESULT TO NET CASH MOVEMENT FROM OPERATING ACTIVITIES

\$ '000	Notes	Actual 2010	Actual 2009
(a) Reconciliation of Cash Assets			
Total Cash & Cash Equivalent Assets	6a	9,946	20,217
Less Bank Overdraft	10	-	-
Balances as per Statement of Cash Flows		9,946	20,217
(b) Reconciliation of Net Operating Result to Cash provided from Operating Activities			
Net Operating Result from Income Statement		13,455	10,359
Add:			
Depreciation and Amortisation		13,148	12,768
Increase in Provision for Doubtful Debts		-	-
Increase in Provision for Leave Entitlements		660	2,050
Increase in Other Provisions		1	184
Decrease in Receivables		-	1,439
Decrease in Inventories		17	6
Decrease in Other Current Assets		-	144
Decrease in Equity Share in Joint Venture		216	323
Increase in Payables		-	67
Increase in Other Current Liabilities		1,379	-
Loss on Disposal of Assets		-	5
Unwinding of Discount Rates on Reinstatement Provisions		204	308
Fair Value Adjustments to Investment Property		-	200
Fair Value Adjustments to Financial Assets through Profit and Loss		-	321
		29,080	28,174
Less:			
Increase in Receivables		(884)	-
Decrease in Provision for Doubtful Debts		(16)	(18)
Increase in Inventories		-	-
Increase in Other Current Assets		(80)	-
Decrease in Payables		(1,898)	-
Decrease in Accrued Interest Payable		(17)	(30)
Decrease in Other Current Liabilities		-	(1,756)
Decrease in Leave Entitlements		-	-
Decrease in Other Provisions		-	-
Gain on Disposal of Assets		(308)	-
Fair Value Adjustments to Investment Property		(50)	200
Fair Value Adjustments to Financial Assets through Profit and Loss		(298)	321
NET CASH PROVIDED FROM/(USED IN)			
OPERATING ACTIVITIES from CASH FLOW STATEMENT		25,529	26,370

Notes to the Financial Statements

for the year ended 30 June 2010

Note 11

Note 11 RECONCILIATION OF OPERATING RESULT TO NET CASH MOVEMENT FROM OPERATING ACTIVITIES (Continued)

\$ '000	Notes	Actual 2010	Actual 2009
(c) Non-Cash Investing & Financing Activities			
Land		-	-
		-	-
(d) Financing Arrangements			
Unrestricted access was available at balance date to the following:			
Bank Overdraft Facilities ⁽¹⁾		500	500
Corporate Credit Cards		150	150
Bank Guarantee for possible Workers Compensation Claims		2,000	2,000
		2,650	2,650

Notes:

⁽¹⁾The Bank overdraft facility may be drawn at any time and may be terminated by the bank without notice. Interest rates on Overdrafts and Loans are disclosed in Note 15.

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 12

NOTE 12 COMMITMENTS FOR EXPENDITURE

\$ '000	Notes	Actual 2010	Actual 2009
(a) Capital Commitments (exclusive of GST)			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
- Buildings		1,510	-
- Plant & Equipment		406	-
- Office Equipment		52	-
- Other Structures		1,835	-
- Infrastructure		389	8,828
Total		4,192	8,828
These expenditures are payable as follows:			
- Not later than one year		4,163	7,425
- Later than one year and not later than 5 years		29	1,403
- Later than 5 years		-	-
Total		4,192	8,828
(b) Other Expenditure Commitments (exclusive of GST)			
Other non-capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities include:			
- Audit Services		224	298
- Garbage and Recycling Services		51,982	50,941
- Cleaning Services		361	-
- Courier Services		-	-
- Fleet Management		-	-
- Other		12,225	8,190
Total		64,792	59,429
These expenditures are payable as follows:			
- Not later than one year		25,489	20,126
- Later than one year and not later than 5 years		39,303	39,303
- Later than 5 years		-	-
Total		64,792	59,429

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 12

NOTE 12 COMMITMENTS FOR EXPENDITURE (continued)

\$ '000	Notes	Actual 2010	Actual 2009
(c) Finance Lease Commitments			
Commitments under Finance Leases at the Reporting Date are payable as follows:			
- Not later than one year		627	582
- Later than one year and not later than 5 years		469	459
- Later than 5 years		-	-
Total		1,096	1,041
Minimum Lease Payments		1,096	1,041
less: Future Finance Charges		(79)	(73)
Lease Liability		1,017	968
Representing lease liabilities			
- Current Liabilities		575	535
- Non-Current Liabilities		442	433
Total		1,017	968
(d) Operating Lease Commitments			
- Not later than one year		94	108
- Later than one year and not later than 5 years		157	252
- Later than 5 years		-	-
Total		251	360
(e) Repairs and Maintenance - Investment Property			
Nil			
(f) Remuneration Commitments			
Commitments for the payment of salaries and other remuneration under long-term employment contracts in existence at Reporting Date but not recognised as liabilities, payable:			
- Not later than one year		5,664	4,864
- Later than one year and not later than 5 years		10,317	11,719
- Later than 5 years		-	-
Total		15,981	16,583
(g) Investment in Associates / Joint Ventures - Commitments			
For Capital Commitments and Other Commitments relating to Investments in Associates & Joint Ventures, refer to Note 19 (b)			

Notes to the Financial Statements

for the year ended 30 June 2010

Note 13

NOTE 13 STATEMENT OF PERFORMANCE MEASURES - CONSOLIDATED RESULTS

\$ '000	Amounts	Indicator	2009	2008
	2010	2010		
1. Unrestricted Current Ratio				
Current Assets less all External Restrictions ⁽¹⁾	60,557	3.14	3.41	3.72
Current Liabilities less Specific Purpose Liabilities ^(2,3)	19,299			
2. Debt Service Ratio				
Debt Service Cost	5,168	4.07%	1.67%	1.86%
Revenue from Continuing Operations excluding Capital Items & Specific Purpose Grants/Contributions	127,092			
3. Rates & Annual Charges Coverage Ratio				
Rates & Annual Charges	76,958	56.79%	55.91%	55.31%
Revenue from Continuing Operations	135,522			
4a. Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage				
Rates, Annual & Extra Charges Outstanding	3,089	3.85%	3.96%	3.46%
Rates, Annual & Extra Charges Collectible	80,160			
4b. Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage *				
Rates, Annual & Extra Charges Outstanding	2,456	3.06%	3.07%	2.54%
Rates, Annual & Extra Charges Collectible	80,160			
* It is Council's policy not to pursue pensioners. This calculation is used to demonstrate to users the effect of actively pursuing outstanding amounts from pensioners.				
5. Building & Infrastructure Renewals Ratio				
Asset Renewals ⁽⁴⁾ [Buildings & Infrastructure]	15,134	168.74%	106.17%	65%
Depreciation, Amortisation & Impairment (Building & Infrastructure Assets)	8,969			

Notes

⁽¹⁾ Refer Notes 6-8 inclusive.

Also excludes any Real Estate & Land for resale not expected to be sold in the next 12 months

⁽²⁾ Refer to Note 10(a).

⁽³⁾ Refer to Note 10(c) - excludes all ELE not expected to be paid in the next 12 months.

⁽⁴⁾ Asset Renewals represent the replacement &/or refurbishment of existing assets to an equivalent capacity or performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Notes to the Financial Statements

for the year ended 30 June 2010

Note 14

NOTE 14 INVESTMENT PROPERTIES

\$ '000	Notes	Actual 2010	Actual 2009
(a) Investment Properties at Fair value			
Investment Properties on Hand		2,050	2,000
Reconciliation of Annual Movement:			
Opening Balance		2,000	2,200
- Net Gain/(Loss) from Fair Value Adjustments		50	(200)
CLOSING BALANCE - INVESTMENT PROPERTIES		2,050	2,000

(b) Valuation Basis

The basis of Valuation of Investment Properties is Fair Value, being the amounts for which the properties could be exchanged between willing parties in arms length transaction, based on current prices in an active market for similar properties in the same location and condition and subject to similar leases.

The 2009 revaluations were based on Independent Assessments made by: Scott Fullarton Valuations Pty Ltd., Director Scott Fullarton, FAPI, Certified Practising Valuer, Registered Valuer No. 2144.

(c) Contractual Obligations at Reporting Date

Refer to Note 12 for disclosures relating to any Capital and Service obligations that have been contracted.

(d) Leasing Arrangements

Details of leased Investment Properties are as follows:
Future Minimum Lease Payments receivable under non-cancellable Investment Property Operating Leases not recognised in the Financial Statements are due:

Within 1 year	182	144
Later than 1 year but less than 5 years	649	128
Later than 5 years	-	-
Total Minimum Lease Payments Receivable	831	272

(e) Investment Property Income & Expenditure - summary

Rental Income from Investment Properties:

- Minimum Lease Payments

	177	170
--	-----	-----

Direct Operating Expenses on Investment Properties:

- that generated rental income

	(21)	(233)
--	------	-------

Net Revenue Contribution from Investment Properties

	156	(63)
--	------------	-------------

plus:

Fair Value Movement for year

	50	(200)
--	----	-------

Total Income attributable to Investment Properties

	206	(263)
--	------------	--------------

Notes to the Financial Statements

for the year ended 30 June 2010

Note 15

NOTE 15 FINANCIAL RISK MANAGEMENT

Risk Management

Council's activities expose it to a variety of financial risks including (i) price risk, (ii) credit risk, (iii) liquidity risk and (iv) interest rate risk. Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on its financial performance.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's Finance Section under policies approved by the Council.

Council held the following financial instruments at balance date:

\$'000	Carrying Value		Fair Value	
	2010	2009	2010	2009
Financial Assets				
Cash and Cash Equivalents	9,945	20,217	9,945	20,217
Receivables	7,963	7,099	7,963	7,099
Financial Assets at Fair value through profit or loss - Held for Trading	10,478	22,690	10,478	22,690
Held-to-Maturity Investments	75,295	61,597	75,295	61,597
Total Financial Assets	103,681	111,603	103,681	111,603
Financial Liabilities				
Payables	14,140	15,669	14,140	15,669
Loans / Advances	2,239	6,352	2,239	6,352
Total Financial Liabilities	16,379	22,021	16,379	22,021

Fair Value is determined as follows:

- **Cash & Cash Equivalents, Receivables, Payables** - estimated to be the carrying value which approximates market value.
- **Borrowings & Held to Maturity Investments** - estimated future cash flows discounted by the current market interest rates applicable to assets & liabilities with similar risk profiles.
- **Financial Assets classified at Fair Value through profit and loss** - based upon quoted market prices in active markets for identical investments.

Notes to the Financial Statements

for the year ended 30 June 2010

NOTE 15 FINANCIAL RISK MANAGEMENT (continued)

\$ '000

(a) Cash and Cash Equivalents

Financial Assets at Fair Value through the Profit and Loss

Held-to-Maturity Investments

Council's objective is to maximise its return on cash & investments whilst maintaining an adequate level of liquidity and preserving capital. Council's Financial Section manages its Cash & Investments portfolio with the assistance of independent advisors. Council has an Investment Policy which complies with the Local Government Act & Minister's Investment Order. The Policy is regularly reviewed by Council and an Investment Report provided to Council on a monthly basis setting out the make-up and performance of the portfolio.

The major risk associated with Investments is price risk - the risk that the capital value of Investments may fluctuate due to changes in market prices, whether the changes are caused by factors specific to individual financial instruments or their issuers or factors affecting similar instruments traded in a market.

Cash and investments are also subject to interest rate risk - the risk that movements in interest rates could affect returns.

Another risk associated with cash and investments is credit risk - the risk that a contracting entity will not complete its obligations under a financial instrument, resulting in a financial loss to Council. Council manages these risks by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees. Council also seeks advice from independent advisers before placing any cash and investments.

\$'000	2010	2009
Impact of a 10% ⁽¹⁾ movement in price of Investments		
- Equity	1,048	2,269
- Income Statement ⁽²⁾	1,048	2,269
Impact of a 1% ⁽¹⁾ movement in Interest Rates on Cash and Investments		
- Equity	957	1,045
- Income Statement ⁽²⁾	957	1,045

Notes:

⁽¹⁾ Sensitivity percentages based on management's expectation of future possible market movements. (Price movements calculated on investments subject to fair value adjustments. Interest rate movements calculated on cash, cash equivalents, and FRNs.)
Recent market volatility has seen larger market movements for certain types of investments.

⁽²⁾ Maximum impact.

Notes to the Financial Statements

for the year ended 30 June 2010

NOTE 15 FINANCIAL RISK MANAGEMENT (continued)

\$ '000

(b) Receivables

Council's major receivables comprise Rates & Annual Charges and User Charges & Fees. The major risk associated with these receivables is credit risk - the risk that debts due and payable to Council may not be repaid. Council manages this risk by monitoring outstanding debt and employing stringent debt recovery procedures.

Credit risk on Rates and Annual Charges is minimised by the ability of Council to recover these debts as a secured charge over the land that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue Rates & Annual Charges which further encourages payment.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

The profile of Council's credit risk at balance date was:

\$'000	2010	2009
Percentage of Rates and Annual Charges		
- Current	-	-
- Overdue	100%	100%
Percentage of Other Receivables		
- Current	89%	81%
- Overdue	11%	19%

Notes to the Financial Statements

for the year ended 30 June 2010

Note 15

NOTE 15 FINANCIAL RISK MANAGEMENT (continued)

\$ '000

(c) Payables & Borrowings

Payables & Borrowings are both subject to liquidity risk - the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities can be drawn down in extenuating circumstances.

The contractual undiscounted cash outflows of Council's Payables & Borrowings are set out in the Liquidity Sensitivity Table below:

\$'000	Due Within 1 Year	Due Between 1 and 5 Years	Due after 5 Years	Total Contractual Cash Flows	Carrying Values
2010					
Payables	14,140	-	-	14,140	14,140
Borrowings	1,531	848	-	2,379	2,239
Total Financial Liabilities	15,671	848	-	16,519	16,379
2009					
Payables	15,669	-	-	15,669	15,669
Borrowings	1,906	5,163	-	7,069	6,352
Total Financial Liabilities	17,575	5,163	-	22,738	22,021

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs & debt servicing requirements. Council manages this risk through the diversification of borrowing types, maturities & interest rate structures.

The following interest rates were applicable to Council's Borrowings at balance date:

	2010		2009	
	Weighted Average Interest Rate	Balance \$'000	Weighted Average Interest Rate	Balance \$'000
Overdraft	-	-	-	-
Bank Loans - Fixed	6.9%	-	7.1%	3,330
- Variable ⁽¹⁾	5.1%	1,222	8.4%	2,054
		1,222		5,384

⁽¹⁾ The interest rate risk applicable to Variable Rate Bank Loans is not considered significant.

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 16

NOTE 16 MATERIAL BUDGET VARIATIONS

Council's Original Financial Budget for 2009/10 was incorporated as part of its Strategic Community Plan and was adopted by the Council on 25 June 2009.

While the Income Statement included in these General Purpose Financial Statements must disclose the Original Budget adopted by Council, the Local Government Act requires Council to review its Financial Budget on a Quarterly Basis, so that it is able to manage the variations between actuals and budget that invariably occur throughout the year.

This Note sets out the details of MATERIAL VARIATIONS between Council's Original Budget and its Actual results for the year as per the Income Statement - even though such variations may have been adjusted for during each Quarterly Budget Review.

Material Variations represent those variances that amount to **10%** or more of the original budgeted figure.

Note that for Variations: F = Favourable Budget Variation, U = Unfavourable Budget Variation

\$ '000	2010 Budget	2010 Actual	2010 ----- Variance* -----		
REVENUES					
Rates & Annual Charges	76,714	76,958	244	0%	F
User Charges & Fees	27,766	26,797	(969)	(3%)	U
Interest & Investment Revenue	2,977	5,641	2,664	89%	F
This variance is principally due to the strong performance of the Council's investment portfolio which has exceeded the bank bill benchmark return by over 1% and higher than anticipated cash balances due to lower than budgeted expenditure on Capital Projects.					
Other Revenues	12,245	12,818	573	5%	F
This variances principally due to an increase in Building Compliances fines and income from RTA related infringements					
Operating Grants & Contributions	5,966	7,483	1,517	25%	F
This variance principally relates to higher than budgeted operational grants within Child Care and Natural Environment as well as additional contributions from public utilities due to road restoration works.					
Capital Grants & Contributions	7,783	5,517	(2,266)	(29%)	U
This variance principally relates to additional grant monies from the Community Infrastructure Program in relation to the Narrabeen Lagoon Multi-use Trail Project which have been deferred to future years.					
Net Gains on the Disposal of Assets	-	308	308	0%	F
This gain reflects the positive nature of the disposal of Council's fleet vehicles which had not be budgeted.					
EXPENSES					
Employee Benefits & On-Costs	51,147	51,535	(388)	1%	U
Borrowing Costs	612	600	12	(2%)	F
Materials & Contracts	44,664	43,661	1,003	(2%)	F
Depreciation & Amortisation	13,728	13,148	580	(4%)	F
Other Expenses	13,475	12,907	568	(4%)	F
Share of Net Losses - Joint Ventures & Associates	390	216	174	(45%)	F
This reflects a higher than anticipated level of reimbursable expenditure from the NSW RFS.					

Notes to the Financial Statements

for the year ended 30 June 2010

Note 17

NOTE 17 STATEMENT OF DEVELOPER CONTRIBUTIONS

\$ '000

Council recovers contributions, raises levies & enters into planning agreements on development works that are subject to a development consent issued by Council.

All contributions must be spent/utilised for the specific purpose they were levied and any interest applicable to unspent funds must be attributed to remaining funds.

The following tables detail the receipt, interest and use of the above contributions & levies and the value of all remaining funds which are "restricted" in their future use.

SUMMARY OF CONTRIBUTIONS & LEVIES

PURPOSE	Contributions received during the Year					Projections					
	Opening Balance	Cash	Non Cash	Interest earned in Year	Exp during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Future income	Exp still outstanding	Over or (under) Funding	Cumulative Internal Borrowings due/(payable)
Drainage	-	-	-	-	-	-	-	-	-	-	-
Roads	-	-	-	-	-	-	-	-	-	-	-
Traffic Facilities	431	-	-	21	-	-	452	-	(453)	-	-
Parking	5,226	-	-	261	-	-	5,487	-	(5,487)	-	-
Open Space	6,346	53	-	318	(22)	-	6,695	-	(6,695)	-	-
Community Facilities	7,677	311	-	390	(2)	-	8,376	-	(8,376)	-	-
Other	2,134	-	-	107	-	-	2,241	-	(2,241)	-	-
S94 Contributions - under a Plan	21,814	364	-	1,097	(24)	-	23,251	-	(23,251)	-	-
S94A Levies - under a Plan	3,618	1,892	-	201	(2,395)	-	3,316	12,325	(15,641)	-	-
Total S94 Revenue Under Plans	25,432	2,256	-	1,298	(2,419)	-	26,567	12,325	(38,892)	-	-
S94 not under Plans	879	-	-	6	-	-	885	-	(885)	-	-
Total Contributions	26,311	2,256	-	1,304	(2,419)	-	27,452	12,325	(39,777)	-	-
Less: Land	(715)	-	-	-	-	-	(715)	-	715	-	-
Total Cash Contributions	25,596	2,256	-	1,304	(2,419)	-	26,737	12,325	(39,062)	-	-

Notes to the Financial Statements

for the year ended 30 June 2010

Note 17

NOTE 17 STATEMENT OF DEVELOPER CONTRIBUTIONS (continued)

\$ '000

S94 CONTRIBUTIONS - UNDER A PLAN

CONTRIBUTION PLAN - Pre 2001 Plan

PURPOSE	Opening Balance	Contributions received during the Year			Exp during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Future income	Projections		
		Cash	Non Cash	Interest earned in Year					Exp still outstanding	Over or (under) Funding	Cumulative Internal Borrowings due/(payable)
Parking	344	-	-	17	-	-	361	-	(361)	-	-
Open Space	304	-	-	15	-	-	319	-	(319)	-	-
Community Facilities	739	-	-	37	-	-	776	-	(776)	-	-
Total	1,387	-	-	69	-	-	1,456	-	(1,456)	-	-

CONTRIBUTION PLAN - 2001 Plan

PURPOSE	Opening Balance	Contributions received during the Year			Exp during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Future income	Projections		
		Cash	Non Cash	Interest earned in Year					Exp still outstanding	Over or (under) Funding	Cumulative Internal Borrowings due/(payable)
Traffic Facilities	431	-	-	21	-	-	452	-	(452)	-	-
Parking	4,882	-	-	244	-	-	5,126	-	(5,126)	-	-
Open Space	6,042	53	-	303	22	-	6,420	-	(6,420)	-	-
Community Facilities	6,938	311	-	353	(2)	-	7,600	-	(7,600)	-	-
Other	2,134	-	-	107	-	-	2,241	-	(2,241)	-	-
Total	20,427	364	-	1,028	20	-	21,839	-	(21,839)	-	-

S94A LEVIES - UNDER A PLAN

CONTRIBUTION PLAN

PURPOSE	Opening Balance	Contributions received during the Year			Exp during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Future income	Projections		
		Cash	Non Cash	Interest earned in Year					Exp still outstanding	Over or (under) Funding	Cumulative Internal Borrowings due/(payable)
Other	3,618	1,892	-	201	(2,395)	-	3,316	10,000	(13,316)	-	-
Total	3,618	1,892	-	201	(2,395)	-	3,316	10,000	(13,316)	-	-

S94A LEVIES - NOT UNDER A PLAN

CONTRIBUTION PLAN

PURPOSE	Opening Balance	Contributions received during the Year			Exp during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Future income	Projections		
		Cash	Non Cash	Interest earned in Year					Exp still outstanding	Over or (under) Funding	Cumulative Internal Borrowings due/(payable)
Drainage	38	-	-	2	-	-	40	-	(40)	-	-
Parking	78	-	-	4	-	-	82	-	(82)	-	-
Child Care Reserve-Austlink	48	-	-	-	-	-	48	-	(48)	-	-
Land	715	-	-	-	-	-	715	-	(715)	-	-
Total	879	-	-	6	-	-	885	-	(885)	-	-

Notes to the Financial Statements

for the year ended 30 June 2010

Note 18

NOTE 18 CONTINGENCIES

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but their knowledge and disclosure is considered relevant to the users of Council's Financial Statements.

CONTINGENT LIABILITIES

1. Guarantees

(i) Defined Benefit Superannuation Contribution Plans

Council contributes to the Local Government Superannuation Scheme which has a closed section where a portion of member entitlements are defined as a multiple of salary. Member councils bear the responsibility of ensuring there are sufficient monies available to pay out benefits as these members cease employment. The Scheme has a deficit of assets over liabilities and its administrators have advised Council that it will need to make significantly higher contributions to help reverse this deficit. However, they may call upon Council to make an immediate payment sufficient to offset this deficit at any time. As the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils, the amount of such a payment is not able to be reliably quantified.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to Local Government. Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the Net Assets or Liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the Fund Years. The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) WorkCover

Council has provided a \$1.5 million guarantee to WorkCover as a provision for all known liabilities disclosed in an Actuarial Report prepared by David Zaman Pty Ltd. as at 12 July 2010.

(iv) Other Guarantees

Council has provided no other Guarantees other than those listed above.

2. Other Liabilities

(i) Third Party Claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services. Council believes that it is appropriately

covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) S94 Plans

Council levies Section 94 and 94A Contributions upon various developments across the Council area through the required Contributions Plans. As part of these Plans, Council has received funds for which it will be required to expend the monies in accordance with those Plans. As well, these Plans indicate proposed future expenditure to be undertaken by Council, which will be funded by making levies and receipting funds in future years or where a shortfall exists by the use of Council's General Funds. These future expenses do not yet qualify as liabilities as of the Reporting Date, but represent Council's intent to spend funds in the manner and timing set out in those Plans.

(iii) Legal Expenses

Council is the planning consent authority for its area under the Environmental Planning & Assessment Act (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal to the Land & Environment Court. It is the Court's normal practice that parties bear their own legal costs.

At the date of these reports, Council had notice of four (4) appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Council is involved in other litigation (including other Land and Environment Court proceedings, civil liability proceedings and Local Court prosecutions). Whilst these matters are unlikely to cost Council in excess of \$100,000 individually (subject to the comments below), the amount of further costs cannot be known until these proceedings are concluded. In relation to these other proceedings it is noted that:

(1) Council has had a Class 3 appeal commenced against it in the Land and Environment Court in relation to compensation payable by Council in respect of the compulsory acquisition of a property. Based on the points of claim and the Valuer General's valuation, the compensation to be paid by Council for the acquisition of the property will be between approximately \$300,000 and \$3 million. Council's external solicitors have estimated future legal costs of \$40,000, although there is the potential for the total legal costs (including the costs of Council's experts and barrister) to be considerably more.

Notes to the Financial Statements

for the year ended 30 June 2010

Note 18

NOTE 18 CONTINGENCIES (Continued)

(2) Council is involved in a matter in the Supreme Court which seeks damages, and is likely to involve legal costs, in excess of \$100,000. The solicitors acting for Council (and its insurer) have noted that "since Council is insured and its gross excess...has been exhausted, there are no further costs which will be expended by Council in the defence of this claim".

(iv) Potential Land Acquisitions due to Planning Restrictions imposed by Council

Council has classified a number of privately owned land parcels as Local Open Space or Bushland. As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels. At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

CONTINGENT ASSETS

(i) Land Under Roads

As permitted under AASB 1051, Council has elected not to bring to account Land Under Roads that it owned or controlled up to and including 30 June 2008.

(ii) Infringement Notices/Fines

Fines and Penalty Income, the result of Council issuing Infringement Notices is followed up and collected by the Infringement Processing Bureau. Councils Revenue Recognition policy for such income is to account for it as revenue on receipt. Accordingly, at Year End, there is a potential asset due to Council representing issued but unpaid Infringement Notices.

Due to the limited information available on the status, value and duration of outstanding Notices, Council is unable to determine the value of outstanding income.

(iii) Building Commencements

There was one (1) current construction certificate on hand awaiting collection.

There is still building activity that may have commenced without proper approval and payment of appropriate fees. However, the number has dropped significantly due to ongoing investigations and monthly audits that were implemented to monitor the possibility of further unlawful works.

Notes to the Financial Statements

for the year ended 30 June 2010

Note 19

NOTE 19 INTERESTS IN SUBSIDIARIES AND JOINT VENTURES

Council's objectives can and in some cases are best met through the use of separate entities and operations. These operations and entities range from 51% ownership and control through to lower levels of ownership and control via co-operative arrangements with other Councils. The accounting and reporting for these various entities, operations and arrangements varies in accordance with accounting standards, depending on the level of Councils interest and control and the type of entity as follows:

Subsidiary	- Operational Arrangements where Council's ownership exceeds 50%	Note 19(a)
Joint Venture Entities	- Arrangements in the form of a Separate Entity that deploys the resources of the operation where Council jointly controls the operations with other parties.	Note 19(b)

Accounting Recognition:

- (i) The subsidiary disclosed under Note 19(a), is accounted for on a Consolidation basis within the Income and Balance Sheet.
- (ii) Joint Venture Entities as per Notes 19(b) are accounted for using the Equity Accounting Method - and are disclosed as a one line entry in the Income Statement and Balance Sheet.

(a) Subsidiary

Council is the majority shareholder in Kimbriki Environmental Enterprises Pty Limited. The company commenced operating its waste and recycling business on 1 July 2009 with a lease over the site for a period of 25 years. The minority shareholders in the company are Manly, Mosman and Pittwater Councils.

\$ '000	Notes	Actual 2010	Actual 2009
Current Assets			
Cash and Cash Equivalents		1,659	-
Investments		9,650	-
Receivables		1,236	-
Total Current Assets		12,545	-
Non-Current Assets			
Infrastructure, Property, Plant & Equipment		1,259	-
Intangibles		135	-
Total Non-Current Assets		1,394	-
Total Assets		13,939	-
Current Liabilities			
Payables		1,375	-
Provisions		241	-
Total Current Liabilities		1,616	-
Non-Current Liabilities			
Payables		200	-
Total Non-Current Liabilities		200	-
Total Liabilities		1,816	-
Net Assets		12,123	-
Equity			
Share Capital		10,033	-
Retained Earnings		2,090	-
Total Equity		12,123	-
Share of Subsidiary's revenue, expenses and results			
Revenues		7,945	-
Expenses		6,879	-
Operating Result		1,066	-
Share of Subsidiary's commitments			
Expenditure Commitments		4,081	-
Operating Lease Commitments		18,192	-
Other Commitments		954	-
Total Commitments		23,226	-

Notes to the Financial Statements

for the year ended 30 June 2010

Note 19

NOTE 19 INTERESTS SUBSIDIARIES AND JOINT VENTURES (continued)

(a) Subsidiary

Council was the majority partner in the Kimbriki Recycling & Waste Disposal Centre. Warringah, Manly, Mosman and Pittwater Councils operated this business as a unincorporated joint venture until 30 June 2009. On 7 June 2010 a final distribution was paid to each of the partners after the Joint Venture had collected all outstanding debts and extinguished all outstanding liabilities that were in place as at 30 June 2009.

\$ '000	Notes	Actual 2010	Actual 2009
Current Assets			
Cash and Cash Equivalents		-	9,840
Receivables		-	1,155
Total Current Assets		-	10,995
Non-Current Assets			
Infrastructure, Property, Plant & Equipment			741
Total Non-Current Assets		-	741
Total Assets		-	11,736
Current Liabilities			
Payables		-	2,202
Total Current Liabilities		-	2,202
Total Liabilities		-	2,202
Net Assets		-	9,534
Equity			
Retained Earnings		-	9,534
Total Equity		-	9,534
Share of Subsidiary's revenue, expenses and results			
Revenues		14	8,280
Expenses		-	7,900
Operating Result		14	380

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 19 and 20

NOTE 19 INTERESTS SUBSIDIARIES AND JOINT VENTURES (continued)

(b) Joint Venture Entity

Council has a Joint Venture with Pittwater Council for the Warringah - Pittwater District Rural Fire Service.

\$ '000	Notes	Actual 2010	Actual 2009
Current Assets			
Cash and Cash Equivalents		555	847
Receivables		36	32
Total Current Assets		591	878
Non-Current Assets			
Infrastructure, Property, Plant & Equipment		187	161
Total Non-Current Assets		187	161
Total Assets		778	1,039
Current Liabilities			
Payables		-	43
Total Current Liabilities		-	43
Total Liabilities		-	43
Net Assets		778	996
Share of Joint Venture's revenue, expenses and results			
Revenues		884	459
Expenses		1,100	782
Operating Result		(216)	(323)
Share of Joint Venture's commitments			
Expenditure Commitments		-	-
Total Commitments		-	-

NOTE 20 EQUITY - RETAINED EARNINGS AND REVALUATION RESERVES

\$ '000	Notes	Actual 2010	Actual 2009
(a) Retained Earnings			
Movements in Retained Earnings were as follows:			
Balance at beginning of Year		3,329,641	3,319,634
Adjustment to correct Prior Period Errors	20 (d)	139,209	(96)
Net Operating Result for the Year		12,417	10,103
Balance at end of Year		3,481,267	3,329,641
(b) Reserves			
Infrastructure, Property, Plant & Equipment Revaluation Reserve		90,296	50,858
Total		90,296	50,858
Movements			
Infrastructure, Property, Plant & Equipment Revaluation Reserve			
Balance at beginning of Year		50,858	53,658
Correction of Prior Period Errors	20 (d)	(556)	(2,800)
Revaluations for the year	9(a)	39,994	-
Balance at end of Year		90,296	50,858

(c) Nature and Purpose of Reserves

Infrastructure, Property, Plant & Equipment Revaluation Reserve

The Infrastructure, Property, Plant & Equipment Revaluation Reserve is used to record increments and decrements on the revaluation of non-current assets.

Notes to the Financial Statements

for the year ended 30 June 2010

Note 20

NOTE 20 EQUITY - RETAINED EARNINGS AND REVALUATION RESERVES (continued)

\$ '000	Notes	Actual 2010	Actual 2009
(d) Correction of Errors in Previous Years			
Retained Earnings			
Council had not previously revalued its roads and drains at fair value and, as a result was found to have significantly overstated its depreciation of these assets. The revaluation during 2010 year identified these errors and an adjustment has been made against the current year balances of IPP&E and Retained Earnings to correct the errors because it was found to be impractical to restate the prior year comparatives.			
Roads - decrease in accumulated depreciation		56,656	-
Drainage - decrease in accumulated depreciation		82,700	-
As part of Council's implementation of Asset Management Plans it has been identified that a Building was revalued in 2008 which had been demolished prior to the revaluation. As a result, Council adjusted the fair value and accumulated depreciation for the Asset Classes below as at 30 June 2009 to reflect the correct value:			
Buildings Non-specialised - decrease in fair value		(888)	-
Buildings Non-specialised - decrease in accumulated depreciation		391	-
The share of the minority interest in Council's subsidiary which operated the Kimbriki Waste & Recycling Centre was overstated. This was identified on the corporatisation of these operations. There is no net impact on equity.			
		348	
In correcting the error noted below in the previous financial year a transposition error occurred between Retained Earnings and the Revaluation Reserve. There was no net impact on Equity.			
		2	-
During the previous financial year a review of all assets indicated some assets had been incorrectly classified resulting in an overstatement of depreciation. As a result Council adjusted the accumulated depreciation for the Asset Classes below as at 30 June 2008 to reflect the correct value of accumulated depreciation:			
Office Equipment - decrease in accumulated depreciation		-	(81)
Furniture & Fittings - decrease in accumulated depreciation		-	(6)
Library Books - decrease in accumulated depreciation		-	(15)
Remediation Assets - decrease in accumulated depreciation		-	(5)
Additionally, during the previous financial year the review of all assets indicated that the revaluation of buildings included Other Structures which had also been accounted for in that asset class. As a result, Council adjusted the fair value and accumulated depreciation as follows:			
Other Structures - decrease in fair value		-	12
Other Structures - decrease in accumulated depreciation		-	(1)
		139,209	(96)

Notes to the Financial Statements

for the financial year ended 30 June 2010

Note 20

NOTE 20 EQUITY - RETAINED EARNINGS AND REVALUATION RESERVES (continued)

\$ '000	Notes	Actual 2010	Actual 2009
Infrastructure, Property, Plant & Equipment Revaluation Reserve			
As part of Council's implementation of Asset Management Plans it has been identified that a Building was revalued in 2008 which had been demolished prior to the revaluation. As a result, Council adjusted the fair value and accumulated depreciation for the Asset Classes below as at 30 June 2009 to reflect the correct value:			
Buildings Non-specialised - decrease in fair value		(689)	-
Buildings Non-specialised - decrease in accumulated depreciation		327	-
During the previous financial year a review of all assets indicated that the revaluation of buildings did not take account of some asset reclassifications and the capitalisation of certain projects. As a result, Council adjusted the fair value and accumulated depreciation for the Asset Classes below as at 30 June 2008:			
to reflect the correct value:			
Buildings Non-specialised - increase in fair value		-	3,405
Buildings Non-specialised - increase in accumulated depreciation		-	(2,001)
Land operational - decrease in fair value		-	(2,658)
Additionally, the revaluation report from the valuer included all parts of the buildings including Furniture & Fittings and Other Structures. These parts were also accounted for in the respective asset class. As a result, Council adjusted the fair value and accumulated depreciation as follows:			
Furniture & Fittings - decrease in fair value		-	(835)
Furniture & Fittings - decrease in accumulated depreciation		-	487
Other Structures - decrease in fair value		-	(1,539)
Other Structures - decrease in accumulated depreciation		-	149
As correction of an error in the previous financial year was incorrectly transposed.			
Accordingly the balance has now been restated.		(194)	192
		(556)	(2,800)

Minority Interest

The share of the minority interest in Council's subsidiary which operated the Kimbriki Waste & Recycling Centre was overstated. This was identified on the corporatisation of these operations. There is no net impact on equity.

(348)

-

Other

When updating the Remediation Plan for the Kimbriki Waste & Recycling Centre as at 30 June 2009, the consultants report was not at net present value. This was not identified at the time and the value of the Tip Assets and corresponding provision were overstated. As a result Council has adjusted the following balances as at 30 June 2009 which has no net impact on Equity

Tip Assets - At Cost

(12,679)

Provision for Restoration, Remediation and Rehabilitation

(12,679)

(e) Voluntary Changes in Accounting Policies

Council made no voluntary changes in any accounting policies during the year.

Notes to the Financial Statements

for the year ended 30 June 2010

Notes 21 and 22

NOTE 21 RESULTS BY FUND

Council does not have any Water or Sewer Funds.

NOTE 22 NON CURRENT ASSETS CLASSIFIED AS HELD FOR SALE

	Notes	Actual 2010	Actual 2009
\$ '000			
Land		2,571	2,571
Buildings		373	373
Total Non Current Assets Held for Sale		2,944	2,944

Reconciliation of Non Current Assets Held for Sale

Opening Balance		2,944	3,144
less: Carrying Value of Assets/Operations Sold		-	(200)
Balance still unsold after 12 months:		2,944	2,944
plus New Transfer in:			
Assets "Held for Sale"		-	-
Closing Balance		2,944	2,944

Notes to the Financial Statements

for the year ended 30 June 2010

Notes 23 - 25

NOTE 23 EVENTS OCCURRING AFTER BALANCE SHEET DATE

Events that occur after the reporting date of 30 June 2010, up to and including the date when the financial report is "authorised for issue" have been taken into account in preparing this financial report.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to this General Purpose Financial Report.

Accordingly, the "authorised for issue" date is 24/08/10.

Events that occur after the Reporting Date represent one of two types:

(i) Events that have provided evidence of conditions that existed at the Reporting Date

These financial reports (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2010.

(ii) Events that have provided evidence of conditions that arose after the Reporting Date

These financial reports (and figures therein) do not incorporate any "non adjusting events" that have occurred after 30 June 2010 and which are only indicative of conditions that arose after 30 June 2010.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

NOTE 24 DISCONTINUED OPERATIONS

Council has not classified any of its Operations as "Discontinued".

NOTE 25 INTANGIBLE ASSETS

\$ '000	Notes	Actual 2010	Actual 2009
At Cost		135	-
Accumulated Amortisation & Impairment		-	-
Net Book Amount		135	-
Movements for the year			
Opening Net Book Amount		-	-
Additions - internal development		135	-
Amortisation Charge		-	-
Closing Net Book Amount ⁽¹⁾		135	-

Notes:

⁽¹⁾Development costs relating to gaining planning approvals for the right to build an alternate/advanced waste facility on the Kimbriki site.

Notes to the Financial Statements

for the year ended 30 June 2010

Note 26

NOTE 26 REINSTATEMENT, REHABILITATION & RESTORATION LIABILITIES

\$ '000	Note		
Council has legal/public obligations to make restore, rehabilitate and reinstate the following assets/operations;			
Asset/Operation	Estimated year of restoration	NPV of Provision	
		2010	2009
Recycling Tip	2030	3,618	3,414
Balance at End of the Reporting Period	10	3,618	3,414

Under AASB 116 - Property, Plant & Equipment, where the use of an asset results in the obligation to dismantle or remove the asset and restore the site on which the asset stands, an estimate of such costs is required to be included in the cost of the asset.

An equivalent liability must be recognised under AASB 137 - Provisions, Contingent Liabilities and Contingent Assets.

The provision has been calculated by determining the present value of the future expenditures expected to be incurred. The discount rate used is the risk free borrowing rate applicable to Council.

Specific uncertainties relating to the final costs and the assumptions made in determining the amounts of provisions include:

- Estimation of the closure and post closure cost was limited to the extent that there was uncertainty in the cost amount. It was assumed that the closure and post closure costs would be incurred.
- The probabilistic approach used in the remediation plan assumes that there is virtually no upper limit to the cost distributions used in the model and that for each cost estimate distribution that higher costs have lower likelihoods of being incurred. The costs are estimates and there is some chance (extremely low) that the costs could be substantially exceeded.
- Environmental laws and relevant codes, guidelines and standards of any authority, applicable at the time the remediation plan was undertaken will continue to apply.

Reconciliation of movement in Provision for year:

Balance at beginning of year	3,414	5,815
Revised Costs	-	-
Effect of a change in discount rates used in PV calculations	-	(2,709)
Amortisation of discount (expensed to borrowing costs)	204	308
Total - Reinstatement, rehabilitation and restoration provision	3,618	3,414

Amount of Expected Reimbursements

Of the above Provisions for Reinstatement, Rehabilitation and Restoration works, those applicable to Garbage Services & Waste Waste Management are able to be funded through future charges incorporated within Council's Annual Domestic Waste Management Charge.

Notes to the Financial Statements

for the year ended 30 June 2010

Note 27

NOTE 27 ADDITIONAL COUNCIL DISCLOSURES - COUNCIL INFORMATION

Principal Place of Business:

725 Pittwater Road
Dee Why NSW 2099

Contact Details

Mailing Address:

DX 9118
Dee Why NSW 2099

Telephone: 02 9942 2111

Facsimile: 02 9971 4522

Officers

GENERAL MANAGER

Rik Hart

RESPONSIBLE ACCOUNTING OFFICER

David Walsh

PUBLIC OFFICER

John Warburton

AUDITORS

Hill Rogers Spencer Steer

Other Information

ABN: 31 565 068 406

Opening Hours

Monday to Friday
8.30am - 5.00pm

Internet: www.warringah.nsw.gov.au

Email: council@warringah.nsw.gov.au

Elected Members

MAYOR

Michael Regan

COUNCILLORS

Michelle Ray (Deputy Mayor)

Vincent De Luca OAM

Jason Falinski

Bob Giltinan

Dr Christina Kirsch

Dr Helen Wilkins

Dr Conny Harris

Virginia Laugesen

Julie Sutton

INDEPENDENT AUDITORS' REPORT

for the year ended 30 June 2010

GENERAL PURPOSE FINANCIAL STATEMENTS

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying **general purpose financial statements** of **Warringah Council**, which comprises the Balance Sheet as at 30 June 2010, Income Statement, Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Statement by Councillors and Management. The financial statements include the consolidated financial statements of the economic entity and the entities it controlled at year end or from time to time during the year.

Responsibility of Council for the Financial Statements

The Council is responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1993. This responsibility includes the maintenance of adequate accounting records and internal controls designed to prevent and detect fraud and error; designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' Responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement. Our audit responsibility does not extend to the original budget information disclosed in the Income Statement, Statement of Cash Flows, and Note 2(a) or the budget variation explanations disclosed in Note 16. Nor does our responsibility extend to the projected future developer contributions and costs disclosed in Note 17. Accordingly, no opinion is expressed on these matters.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Council, as well as evaluating the overall presentation of the financial statements.

Our audit did not involve an analysis of the prudence of business decisions made by Council or management.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion,

the Council's accounting records have been kept in accordance with the requirements of the Local Government Act 1993, Chapter 13 part 3 Division 2; and

the financial statements:

- (i) have been presented in accordance with the requirements of this Division;
- (ii) are consistent with the Council's accounting records; present fairly the Council's financial position, the results of its operations and its cash flows; and are in accordance with applicable Accounting Standards and other mandatory professional reporting requirements in Australia.

all information relevant to the conduct of the audit has been obtained; and

there are no material deficiencies in the accounting records or financial statements that have we have become aware of during the course of the audit.

HILL ROGERS SPENCER STEER



G.V. STEER
Partner

Dated at Sydney this 7th day of September 2010

Mayor,

Audit Report - Year Ended 30 June 2010

We are pleased to advise completion of the audit of Council's books and records for the year ended 30 June 2010 and that all information required by us was readily available. We have signed our reports as required under Section 417(1) of the Local Government Act, 1993 and the Local Government Code of Accounting Practice and Financial Reporting to the General and Special Purpose Financial Statements.

Our audit has been conducted in accordance with Australian Auditing Standards so as to express an opinion on both the General and Special Purpose Financial Statements of the Council. We have ensured that the accounts have been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) and the Local Government Code of Accounting Practice and Financial Reporting.

This report on the conduct of the audit is also issued under Section 417(1) and we now offer the following comments on the financial statements and the audit;

1. RESULTS FOR THE YEAR

1.1 Operating Result

The operating result for the year was a surplus of \$12.417 million as compared with \$10.103 million in the previous year.

The following table sets out the results for the year and the extent (%) that each category of revenue and expenses contributed to the total.

	2010	% of Total	2009	% of Total	Increase (Decrease)
	\$000		\$000		\$000
Revenues before capital items					
Rates & annual charges	76,958	59%	70,993	60%	5,965
User charges, fees & other revenues	39,923	31%	32,309	27%	7,614
Grants & contributions provided for operating purposes	7,483	6%	9,117	8%	(1,634)
Interest & investment revenue	5,641	4%	6,479	5%	(838)
	130,005	100%	118,898	100%	11,107
Expenses					
Employee benefits & costs	51,535	42%	49,164	42%	2,371
Materials, contracts & other expenses	56,784	47%	53,900	46%	2,884
Depreciation, amortisation & impairment	13,148	11%	12,768	11%	380
Borrowing costs	600	0%	788	1%	(188)
	122,067	100%	116,620	100%	5,447
Surplus before capital items	7,938		2,278		5,660
Grants & contributions provided for capital purposes	5,517		8,081		(2,564)
Surplus before minority interests	13,455		10,359		3,096
Attributable to Minority Interests	(1,038)		(256)		(782)
Net Surplus for the year	12,417		10,103		2,314

1.2 Funding Result

The operating result does not take into account all revenues and all expenditures and in reviewing the overall financial performance of Council it is useful to take into account the total source of revenues and where they were spent during the year which is illustrated in the table below.

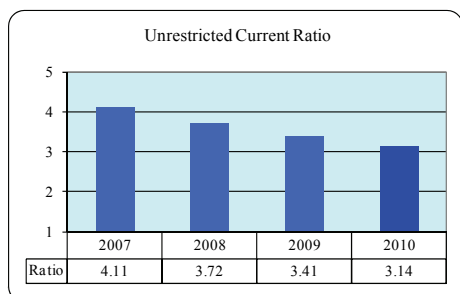
	2010	2009
	\$000	\$000
Funds were provided by:-		
Operating Result (as above)	12,417	10,103
Add back non funding items:-		
- Depreciation, amortisation & impairment	13,148	12,768
- Book value of non current assets sold	1,739	2,188
- (Gain)Loss of fair value to investment properties	(50)	200
- (Surplus)Deficit in joint ventures	216	323
	27,470	25,582
Decrease/Redemption in Non Current Investments	19,677	0
Finance Leases	659	526
Transfers from externally restricted assets (net)	0	8,423
Transfers from internal reserves (net)	20,595	3,910
Increase in minority interests	919	256
Net Changes in current/non current assets & liabilities	1,320	0
	70,640	38,697
Funds were applied to:-		
Purchase and construction of assets	(32,285)	(23,176)
Increase/Purchase in Non Current Investments	0	(12,108)
Principal repaid on loans	(4,162)	(907)
Finance lease instalments	(610)	(540)
Transfers to externally restricted assets (net)	(16,093)	0
Capital contributions to joint ventures	(456)	(441)
Net Changes in current/non current assets & liabilities	0	(1,022)
	(53,606)	(38,194)
Increase(Decrease) in Available Working Capital	17,034	503

2. FINANCIAL POSITION

2.1 Unrestricted Current Ratio

The Unrestricted Current Ratio is a financial indicator specific to local government and represents Council's ability to meet its debts and obligations as they fall due.

After eliminating externally restricted assets and current liabilities not expected to be paid within the next 12 months net current assets amounted to \$41.258 million representing a factor of 3.14 to 1.



2.2 Available Working Capital – (Working Funds)

At the close of the year the Available Working Capital of Council stood at \$33.523 million as detailed below;

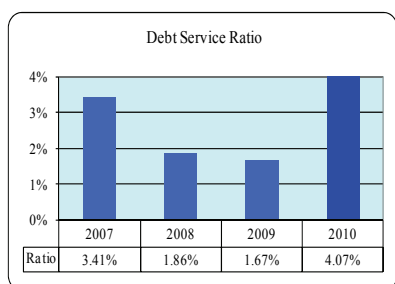
	2010 \$000	2009 \$000	Change \$000
Net Current Assets (Working Capital) as per Accounts	64,256	51,971	12,285
<i>Add:</i> Payables & provisions not expected to be realised in the next 12 months included above	7,707	8,259	(552)
Adjusted Net Current Assets	71,963	60,230	11,733
<i>Add:</i> Budgeted & expected to pay in the next 12 months			
- Borrowings	1,427	1,528	(101)
- Employees leave entitlements	6,039	5,002	1,037
- Self insurance claims	267	300	(33)
- Deposits & retention moneys	1,840	1,944	(104)
<i>Less:</i> Externally restricted assets	(30,705)	(14,612)	(16,093)
<i>Less:</i> Internally restricted assets	(17,308)	(37,903)	20,595
Available Working Capital as at 30 June	33,523	16,489	17,034

The balance of Available Working Capital should be at a level to manage Council's day to day operations including the financing of hard core debtors, stores and to provide a buffer against unforeseen and unbudgeted expenditures. Taking into consideration the nature and level of the internally restricted assets (Reserves) set aside to fund future works and services and liabilities, Council's Available Working Capital at year end was sound.

2.3 Debt

Operating revenue (excluding special purpose grants and contributions) required to service debt (loan repayments) was 4.07%. The increase is attributable to the early repayment of loans.

After repaying principal and interest of \$5.168 million, total debt as at 30 June 2010 stood at \$2.238 million (2009 - \$6.352 million).



2.4 Summary

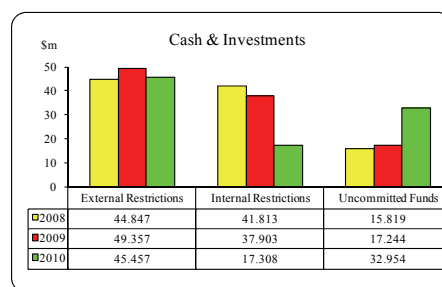
Council's overall financial position, when taking into account the above financial indicators is, in our opinion, sound.

3. CASH ASSETS

3.1 Cash & Investment Securities

Cash and investments amounted \$95.719 million at 30 June 2009 as compared with \$104.504 million in 2009 and \$102.479 million in 2008.

The chart alongside summarises the purposes for which cash and investments securities were held.



Externally restricted cash and investments are restricted in their use by externally imposed requirements and consisted of unexpended development contributions under Section 94 (\$26.737 million), sports field rectification levies (\$4.452 million), stormwater management levy (\$5.217 million), infrastructure levy (\$1.664 million) and specific purpose grants and contributions (\$7.387 million).

Internally restricted cash and investments have been restricted in their use by resolution or policy of Council to reflect forward plans, identified programs of works, and are, in fact, Council's "Reserves". These Reserves totalled \$17.308 million and their purposes are more fully disclosed in Notes 6 of the financial statements.

Unrestricted cash and investments amounted to \$32.954 million, which is available to provide liquidity for day to day operations and forms the basis of Council's sound financial position.

3.2 Cash Flows

The Statement of Cash Flows illustrates the flow of cash (highly liquid cash and investments) moving in and out of Council during the year and reveals that cash decreased by \$10.271 million to \$9.946 million at the close of the year.

In addition to operating activities which contributed net cash of \$25.529 million were the proceeds from the sale of investment securities (\$213.885 million), sale of assets (\$2.129 million), new finance lease commitments (\$659,000) and contributions from minority interests (\$229,000). Cash outflows other than operating activities were used to purchase investment securities (\$215.073 million), repay loans (\$4.162 million), pay finance lease installments (\$610,000), contribute to the Rural Fire Service (\$456,000) and to purchase and construct assets (\$32.401 million).

4. RECEIVABLES

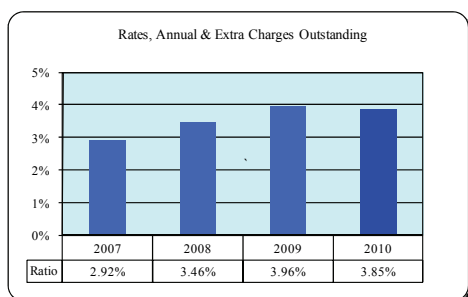
4.1 Rates & Annual Charges (excluding interest & extra charges)

Net rates and annual charges levied during the year totalled \$76.958 million and represented 56.79% (2009 - 55.91%) of Council's total revenues.

Including arrears, the total rates and annual charges collectible was \$79.533 million of which \$76.777 million (96.53%) was collected.

4.2 Rates, Annual & Extra Charges

Arrears of rates, annual & extra charges stood at \$3.089 million at the end of the year & represented 3.85% of those receivables.



4.3 Other Receivables

Receivables (other than rates & annual charges) totalled \$5.012 million. Those considered to be uncertain of collection have been provided for as doubtful debts and this provision amounted to \$184,000.

5. PAYABLES

Self Insurance

Workers Compensation insurance claims have been actuarially assessed at \$737,000 (2009- \$789,000) and a bank guarantee of \$1.5 million is held to cover these claims as required by the Workcover Authority of NSW.

Public Liability & Professional Indemnity claims payable by Council (ie up to the excess layer) have been actuarially assessed at \$606,000 (2009- \$757,000) and is fully funded with internally restricted cash and investments.

5.2 Employees Leave Entitlements

Council's provision for its liability toward employees leave entitlements and associated on costs amounted to \$11.798 million. Internally restricted cash and investments of \$2.360 million was held representing 20% of this liability and was, in our opinion, sufficient to meet unbudgeted and unanticipated retirements.

5.3 Deposits, Retentions & Bonds

Deposits, retentions and bonds held at year end amounted to \$4.691 million and were fully funded by internally restricted cash and investments.

6. REVALUATION OF ASSETS

The valuation at 'fair value' of Council's infrastructure, property, plant and equipment is being introduced in a staged approach. In previous years several asset categories, including operational land and buildings, water and sewerage assets, plant and equipment have been valued.

This year saw the revaluation of roads, bridges, footpaths and drainage. The revaluation process resulted in a transfer to the asset revaluation reserve of \$39.994 million and was credited directly to Equity. Notes 1(m) & 9 of the financial statements provide further details.

Fair valuation of the remaining asset categories, including community land and other structures, will be required in the 2010/11 financial year.

7. CONCLUSION

We wish to record our appreciation to your General Manager and his staff for their ready co-operation and the courtesies extended to us during the conduct of the audit.

Yours faithfully,

HILL ROGERS SPENCER STEER

G. V. STEER
Partner

Warringah Council

SPECIAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2010

*Leading our community
Creating our future
Protecting our environment*



SPECIAL PURPOSE FINANCIAL STATEMENTS

for the financial year ended 30 June 2010

CONTENTS	PAGE	BACKGROUND
1. Statement by Councillors & Management	284	(i) The Special Purpose Financial Statements have been prepared for the use by both Council and the Department of Local Government in fulfilling their requirements under National Competition Policy.
2. Special Purpose Financial Reports:		(ii) The principle of competitive neutrality is based on the concept of a "level playing field" between persons/entities competing in a market particularly between private and public sector competitors. Essentially, the principle is that government businesses, whether Commonwealth, State or Local, should operate without net competitive advantages over other businesses as a result of their public ownership.
- Income Statement of Other Business Activities	249	
- Balance Sheet of Other Business Activities	251	
3. Notes to the Special Purpose Financial Reports	253	(iii) For Council, the principle of competitive neutrality & public reporting applies only to declared business activities. These include (a) those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation and (b) those activities with a turnover of over \$2 million that Council has formally declared as a Business Activity (defined as Category 1 activities).
4. Auditor's Report	256	(iv) In preparing these financial reports for Council's self classified Category 1 businesses and ABS defined activities, councils must (a) adopt a corporatisation model and (b) apply full cost attribution including tax equivalent regime payments & debt guarantee fees (where the business benefits from councils borrowing position by comparison with commercial rates).

STATEMENT BY COUNCILLORS AND MANAGEMENT

made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- The NSW Government Policy Statement "Application of National Competition Policy to Local Government"
- Division of Local Government Guidelines "Pricing & Costing for Council Businesses - A Guide to Competitive Neutrality"
- The Local Government Code of Accounting Practice and Financial Reporting.
- The NSW Office of Water, Department of Environment, Climate Change and Water Guidelines.

To the best of our knowledge and belief, these Reports:

- Present fairly the Operating Result and Financial Position for each of Council's declared Business Activities for the year, and
- Accord with Council's accounting and other records.

We are not aware of any matter that would render these reports false or misleading in any way.

Signed in accordance with a resolution of Council made on 24 August 2010.


Michael Regan
MAYOR


Jason Falinski
COUNCILLOR


Rik Hart
GENERAL MANAGER


David Walsh
RESPONSIBLE ACCOUNTING OFFICER

SPECIAL PURPOSE FINANCIAL STATEMENTS

Income Statement of Council's Other Business Activities

for the year ended 30 June 2010

	Children Services Category 1		Kimbriki Category 1	
	Actual 2010	Actual 2009	Actual 2010	Actual 2009
\$ '000				
Income from continuing operations				
Access charges	3,927	3,129	14,038	12,593
User charges	-	-	-	-
Fees	-	-	-	-
Interest	-	-	368	424
Grants and contributions provided for non capital purposes	451	1,287	341	259
Profit from the sale of assets	-	-	7	-
Other income	9	21	825	580
Total income from continuing operations	4,387	4,437	15,579	13,856
Expenses from continuing operations				
Employee benefits and on-costs	3,618	3,222	2,128	2,640
Borrowing costs	-	-	-	-
Materials and contracts	752	1,520	6,219	5,566
Depreciation and impairment	147	184	111	87
Loss on sale of assets	-	-	-	41
Calculated taxation equivalents	-	-	-	-
Debt guarantee fee (if applicable)	-	-	-	-
Other expenses	14	13	5,031	4,888
Total expenses from continuing operations	4,531	4,939	13,489	13,222
Surplus (deficit) from Continuing Operations before capital amounts	(144)	(502)	2,090	634
Grants and contributions provided for capital purposes	-	-	-	-
Surplus (deficit) from Continuing Operations after capital amounts	(144)	(502)	2,090	634
Surplus (deficit) from discontinued operations	-	-	-	-
Surplus (deficit) from ALL Operations before tax	(144)	(502)	2,090	634
less: Corporate Taxation Equivalent (30%) [based on result before capital]	-	-	(627)	(190)
SURPLUS (DEFICIT) AFTER TAX	(144)	(502)	1,463	444
plus Opening Retained Profits	2,725	2,888	9,534	8,900
plus/less: Prior Period Adjustments	-	21	-	-
plus/less: Allocation Adjustments related to IPPE	-	-	-	-
plus Adjustments for amounts unpaid:				
- Taxation equivalent payments	-	-	-	-
- Debt guarantee fees	-	-	-	-
- Corporate taxation equivalent	-	-	627	190
add:				
- Subsidy Paid/Contribution To Operations	-	318	499	-
less:				
- TER dividend paid	-	-	-	-
- Dividend paid	-	-	-	-
Closing Retained Profits	2,581	2,725	12,123	9,534
Return on Capital %	-4.8%	-12.6%	166.0%	85.6%
Subsidy from Council	309	722	-	-

SPECIAL PURPOSE FINANCIAL STATEMENTS

Income Statement of Council's Other Business Activities Continued

for the year ended 30 June 2010

	Glen Street Theatre		Construction Certificate Certification	
	Category 1		Category 1	
	Actual 2010	Actual 2009	Actual 2010	Actual 2009
\$ '000				
Income from continuing operations				
Access charges	-	-	-	-
User charges	-	-	426	482
Fees	1,750	2,794	-	-
Interest	53	66	-	-
Grants and contributions provided for non capital purposes	671	411	-	-
Profit from the sale of assets	-	-	-	-
Other income	-	-	3	39
Total income from continuing operations	2,474	3,271	429	521
Expenses from continuing operations				
Employee benefits and on-costs	1,137	1,033	418	564
Borrowing costs	-	-	-	-
Materials and contracts	1,341	2,017	288	190
Depreciation and impairment	106	171	-	-
Loss on sale of assets	-	-	-	-
Calculated taxation equivalents	-	-	-	-
Debt guarantee fee (if applicable)	-	-	-	-
Other expenses	76	-	4	2
Total expenses from continuing operations	2,660	3,221	710	756
Surplus (deficit) from Continuing Operations before capital amounts	(186)	50	(281)	(235)
Grants and contributions provided for capital purposes	61	-	-	-
Surplus (deficit) from Continuing Operations after capital amounts	(125)	50	(281)	(235)
Surplus (deficit) from discontinued operations	-	-	-	-
Surplus (deficit) from ALL Operations before tax	(125)	50	(281)	(235)
less: Corporate Taxation Equivalent (30%) [based on result before capital]	-	(15)	-	-
SURPLUS (DEFICIT) AFTER TAX	(125)	35	(281)	(235)
plus Opening Retained Profits	2,126	107	107	107
plus/less: Prior Period Adjustments	-	(607)	-	-
plus/less: Allocation Adjustments related to IPPE	-	-	-	-
plus Adjustments for amounts unpaid:				
- Taxation equivalent payments	-	-	-	-
- Debt guarantee fees	-	-	-	-
- Corporate taxation equivalent	-	15	-	-
add:				
- Subsidy Paid/Contribution To Operations	-	-	90	235
less:				
- TER dividend paid	-	-	-	-
- Dividend paid	-	-	-	-
Closing Retained Profits	2,001	(450)	(84)	107
Return on Capital %	-3.5%	0.9%	-84.1%	-219.6%
Subsidy from Council	476	244	96	241

SPECIAL PURPOSE FINANCIAL STATEMENTS

Balance Sheet of Council's Other Business Activities

as at 30 June 2010

	Children Services Category 1		Kimbriki Category 1	
	Actual 2010	Actual 2009	Actual 2010	Actual 2009
\$ '000				
ASSETS				
Current Assets				
Cash and cash equivalents	-	-	1,659	9,840
Investments	-	-	9,650	-
Receivables	-	-	1,236	1,155
Inventories	-	-	-	-
Other	-	-	-	-
Non-current assets classified as held for sale	529	529	-	-
Total Current Assets	529	529	12,545	10,995
Non-Current Assets				
Investments	-	-	-	-
Receivables	-	-	-	-
Inventories	-	-	-	-
Infrastructure, property, plant and equipment	2,981	3,970	1,259	741
Investments accounted for using equity method	-	-	-	-
Investment property	-	-	-	-
Other	-	-	135	-
Total Non-Current Assets	2,981	3,970	1,394	741
TOTAL ASSETS	3,510	4,499	13,939	11,736
LIABILITIES				
Current Liabilities				
Payables	-	-	1,375	2,202
Interest bearing liabilities	-	-	-	-
Provisions	-	-	241	-
Total Current Liabilities	-	-	1,616	2,202
Non-Current Liabilities				
Payables	-	-	200	-
Interest bearing liabilities	-	-	-	-
Provisions	-	-	-	-
Other Liabilities	-	-	-	-
Total Non-Current Liabilities	-	-	200	-
TOTAL LIABILITIES	-	-	1,816	2,202
NET ASSETS	3,510	4,499	12,123	9,534
EQUITY				
Retained earnings	2,581	2,725	12,123	9,534
Revaluation reserves	932	1,774	-	-
Council equity interest	3,513	4,499	12,123	9,534
Minority equity interest	-	-	-	-
TOTAL EQUITY	3,513	4,499	12,123	9,534

SPECIAL PURPOSE FINANCIAL STATEMENTS

Balance Sheet of Council's Other Business Activities Continued as at 30 June 2010

	Glen Street Theatre		Construction Certificate Certification	
	Category 1		Category 2	
	Actual 2010	Actual 2009	Actual 2010	Actual 2009
\$ '000				
ASSETS				
Current Assets				
Cash and cash equivalents	1,355	1,167	-	-
Investments	-	-	-	-
Receivables	32	74	-	-
Inventories	8	3	-	-
Other	165	154	-	-
Non-current assets classified as held for sale	-	-	-	-
Total Current Assets	1,560	1,398	-	-
Non-Current Assets				
Investments	-	-	-	-
Receivables	-	-	-	-
Inventories	-	-	-	-
Infrastructure, property, plant and equipment	5,243	5,301	107	107
Investments accounted for using equity method	-	-	-	-
Investment property	-	-	-	-
Other	-	-	-	-
Total Non-Current Assets	5,243	5,301	107	107
TOTAL ASSETS	6,803	6,699	107	107
LIABILITIES				
Current Liabilities				
Payables	935	679	-	-
Interest bearing liabilities	-	-	-	-
Provisions	74	101	-	-
Total Current Liabilities	1,009	780	-	-
Non-Current Liabilities				
Payables	-	-	-	-
Interest bearing liabilities	-	-	-	-
Provisions	-	-	-	-
Other Liabilities	-	-	-	-
Total Non-Current Liabilities	-	-	-	-
TOTAL LIABILITIES	1,009	780	-	-
NET ASSETS	5,794	5,919	107	107
EQUITY				
Retained earnings	2,001	2,126	107	107
Revaluation reserves	3,793	3,793	-	-
Council equity interest	5,794	5,919	107	107
Minority equity interest	-	-	-	-
TOTAL EQUITY	5,794	5,919	107	107

Notes to the Special Purpose Financial Statements

for the financial year ended 30 June 2010

Note 1

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES

A statement summarising the supplemental accounting policies adopted in the preparation of the SPFS for National Competition Policy reporting purposes follows:

These financial statements are a Special Purpose Financial Statements (SPFS) prepared for use by the Council and the Department of Local Government. For the purposes of these statements, the Council is not a reporting entity.

The figures presented in these special purpose financial statements have been prepared in accordance with the recognition criteria of applicable Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board and Australian Accounting Interpretation. The disclosures in these special purpose financial statements have been prepared in accordance with the Local Government Act and Regulation and the Local Government Code of Accounting Practice and Financial reporting.

The statements are also prepared on an accruals basis. They are based on historic costs and do not take into account changing money values, or except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described have been imputed for the purposes of the National Competition Policy.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' to its business activities as part of the national competition policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 Government Policy statement on the 'Application of National Competition Policy to Local Government'. The pricing & costing guidelines outline the process for identifying and allocating costs to activities and provide a standard of disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

Declared Business Activities

In accordance with Pricing & Costing for Council Businesses - A Guide to Competitive Neutrality, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

Children Services - Child Care and Long Day Care

Kimbriki Environmental Enterprises Pty Limited - Domestic & Commercial Waste Management

Glen Street Theatre - Council's local Theatre

Category 2

(where gross operating turnover is less than \$2 million)

Construction Certificate Certification - Construction Certificate Certification activity of the Urban Development Approval Service (part of Council's Planning and Development Directorate)

Monetary Amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest one thousand dollars.

(i) Taxation Equivalent Charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations (General Purpose Financial Statements) just like all other costs. However, where council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all council nominated business activities and are reflected in the SPFR.

For the purposes of disclosing comparative information relevant to the private sector equivalent the following taxation equivalents have been applied to all council nominated business activities (this does not include council's non-business activities):

Notional Rate Applied %

Corporate Income Tax Rate – 30%

Land Tax – The first \$376,000 of combined land values attracts 0%. From \$368,001 to \$2,299,000 the rate is 1.6% + \$100. For the remaining combined land value that exceeds \$2,299,000, a premium marginal rate of 2.0% applies.

Payroll Tax – 5.75% on the value of taxable salaries and wages in excess of \$321,621 from 1 July 2009 to 31 December 2009 and 5.65% on the value of taxable salaries and wages in excess of \$316,378 from 1 January 2010 to 30 June 2010.

Income Tax

An income tax equivalent has been applied on the profits of the business. Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested. Accordingly, the return on capital invested is set at a pre-tax level (gain/(loss) from ordinary activities before capital amounts) as would be applied by a private sector competitor – that is, it should include a provision equivalent to the corporate income tax rate, currently 30%.

Income Tax is only applied where a positive gain/(loss) from ordinary activities before capital amounts has been achieved. Since the taxation equivalent is notional - that is, it is payable to the "Council" as the owner of business operations, it represents an internal payment and has no effect on the operations of the council.

Accordingly, there is no need for disclosure of internal charges in the GPFS. The rate applied of 30% is the equivalent company tax rate prevalent as at balance date. No adjustments have been made for variations that have occurred during the year.

Local Government Rates & Charges

A calculation of the equivalent rates and charges payable on all Category 1 businesses has been applied to all land assets owned or exclusively used by the business activity.

Loan & Debt Guarantee Fees

The debt guarantee fee is designed to ensure that council business activities face "true" commercial borrowing costs in line with private sector competitors. In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and the council's borrowing rate for its business activities.

(ii) Subsidies

Government policy requires that subsidies provided to customers and the funding of those subsidies must be explicitly disclosed. Subsidies occur where council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for council to meet its community service obligations. The overall effect of subsidies is contained within the Income Statement of Business Activities.

Notes to the Special Purpose Financial Statements

for the financial year ended 30 June 2010

Note 1

(iii) Return on Investments (Rate of Return)

The Policy statement requires that councils with Category 1 businesses "would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field". Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return achieved is disclosed for each of Council's business activities on the Income Statement.

The Rate of Return on Capital is calculated as follows:

Operating Result before Capital Income + Interest Expense

Written Down Value of I,PP&E as at 30
June

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 5.10% at 30 June 2010.

(iv) Dividends

Council is not required to pay dividends to either itself as owner of a range of businesses or to any external entities.

SPECIAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2010

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying **special purpose financial statements** of **Warringah Council**, which comprises the Balance Sheet as at 30 June 2010, Income Statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Statement by Councillors and Management.

Responsibility of Council for the Financial Statements

The Council is responsible for the preparation and fair presentation of the financial statements in accordance the Local Government Act 1993 and have determined that the accounting policies described in Note 1 to the financial statements, which form part of the financial statements, are appropriate to meet the financial reporting requirements of the Division of Local Government. This responsibility includes the maintenance of adequate accounting records and internal controls designed to prevent and detect fraud and error; designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' Responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Council, as well as evaluating the overall presentation of the financial statements.

The financial statements have been prepared for distribution to the Council and the Division of Local Government for the purpose of fulfilling the requirements of National Competition Policy reporting. We disclaim any assumption of responsibility for any reliance on this report or on the financial statements to which it relates to any person other than the Council or the Division of Local Government, or for any purpose other than that for which they were prepared.

Our audit did not involve an analysis of the prudence of business decisions made by Council or management.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

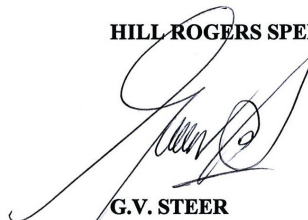
Independence

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the special purpose financial statements of the Council are presented fairly in accordance with the requirements of those applicable Accounting Standards detailed in Note 1 and the Local Government Code of Accounting Practice and Financial Reporting.

HILL ROGERS SPENCER STEER



G.V. STEER
Partner

Dated at Sydney this 7th day of September 2010

Warringah Council

SPECIAL SCHEDULES
for the year ended 30 June 2010

*Leading our community
Protecting our environment
Creating our future*



SPECIAL SCHEDULES

for the financial year ended 30 June 2010

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¹ Special Purpose Schedules are not audited.

BACKGROUND

(i) These Special Schedules have been designed to meet the requirements of special purpose users such as:

- the NSW Grants Commission
- the Australian Bureau of Statistics (ABS),
- the Department of Local Government (DLG)
- Department of Environment, Climate Change and Water (DECCW)

(ii) The financial data is collected for various uses including:

- the allocation of Financial Assistance Grants
- the incorporation of Local Government financial figures in national statistics
- the monitoring of loan approvals
- the allocation of borrowing rights, and
- the monitoring of specific service financial activities

SPECIAL SCHEDULES

for the financial year ended 30 June 2010

Special Schedule No. 1 - Net Cost of Services

\$'000	Expenses from continuing operations	Income from continuing operations (non capital)	Income from continuing operations (capital)	Net Cost of Services
Function or Activity				
Administration	46,208	10,269	4,608	(31,331)
Public Order and Safety				
Contributions to Fire Service Levy, Fire protection, Emergency Services	457	866	-	409
Beach Control	278	-	-	(278)
Enforcement of Local Govt Regs	1,541	2,881	-	1,340
Animal Control	162	69	-	(93)
Other	39	-	-	(39)
Total Public Order and Safety	2,477	3,816	-	1,339
Health	437	51	-	(386)
Environment				
Noxious Plants and Insects/ Vermin Control	-	-	-	-
Other Environmental Protection	5,017	387	7	(4,623)
Solid Waste Management	12,620	11,951	-	(669)
Street Cleaning	1,814	2	-	(1,812)
Drainage	488	-	-	(488)
Stormwater Management	1,253	365	-	(888)
Total Environment	21,192	12,705	7	(8,480)
Community Services and Education				
Administration & Education	2,280	985	-	(1,295)
Social Protection (Welfare)	-	-	-	-
Aged Persons & Disabled	253	65	-	(188)
Childrens Services	3,787	4,069	-	282
Migrant Services	-	-	-	-
Aboriginal Services	-	-	-	-
Total Community Services and Education	6,320	5,119	-	(1,201)
Housing and Community Amenities				
Public Cemeteries	-	-	-	-
Public Conveniences	-	-	-	-
Street Lighting	1,842	319	-	(1,523)
Town Planning	4,982	2,028	-	(2,954)
Other Community Amenities	-	-	-	-
Total Housing and Community Amenities	6,824	2,347	-	(4,477)
Water Supplies	-	-	-	-
Sewerage Services	-	-	-	-

SPECIAL SCHEDULES

for the financial year ended 30 June 2010

Special Schedule No. 1 - Net Cost of Services (continued)

\$'000	Expenses from continuing operations	Income from continuing operations (non capital)	Income from continuing operations (capital)	Net Cost of Services
Function or Activity				
Recreation and Culture				
Public Libraries	3,903	300	276	(3,327)
Community Centres and Halls	1,204	843	-	(361)
Performing Arts Venues	2,676	1,751	61	(864)
Other Cultural Services	893	56	-	(837)
Sporting Grounds and Venues	4,014	197	-	(3,817)
Swimming Pools	2,600	2,134	-	(466)
Parks and Gardens (Lakes)	3,565	338	-	(3,227)
Other Sport and Recreation	-	-	-	-
Total Recreation and Culture	18,855	5,619	337	(12,899)
Fuel and Energy				
	-	-	-	-
Mining, Manufacturing and Construction				
Building Control	2,985	1,978	-	(1,007)
Other Mining, Manufacturing & Construction	-	-	-	-
Total Mining, Manufacturing and Construction	2,985	1,978	-	(1,007)
Transport and Communication				
Urban Roads (UR) - Local	4,221	1,193	-	(3,028)
Bridges on RU - Local	33	-	-	(33)
Total Transport and Communication	4,254	1,193	-	(3,061)
Economic Affairs				
Other Economic Affairs	12,299	15,431	-	3,132
Total Economic Affairs	12,299	15,431	-	3,132
TOTALS - FUNCTIONS	121,851	58,528	4,952	(58,371)
General Purpose Revenues⁽¹⁾	-	72,042	-	72,042
Share of interests - joint ventures & associates using the equity method	216	-	-	(216)
NET OPERATING RESULT FOR YEAR	122,067	130,570	4,952	13,455

Notes: ⁽¹⁾ Includes: Rates & Annual Charges (incl. Ex Gratia), Untied General Purpose Grants & Interest on Investments (excl. Restricted Assets)

SPECIAL SCHEDULES

for the financial year ended 30 June 2010

Special Schedule No. 2(a) and 2(b)

2(a) STATEMENT OF LONG TERM DEBT (ALL PURPOSE)

Classification of Debt	Principal outstanding at beginning of the year			New Loans raised during the year	Debt redemption during the year		Transfers to Sinking Funds	Interest applicable for Year	Principal outstanding at the end of the year		
	Current	Non Current	Total		From Revenue	Sinking Funds			Current	Non Current	Total
Loans (by Source)											
Commonwealth Government	-	-	-	-	-	-	-	-	-	-	-
Treasury Corporation	-	-	-	-	-	-	-	-	-	-	-
Other State Government	-	-	-	-	-	-	-	-	-	-	-
Public Subscription	-	-	-	-	-	-	-	-	-	-	-
Financial Institutions	993	4,391	5,384	-	4,162	-	-	321	852	370	1,222
Other	-	-	-	-	-	-	-	-	-	-	-
Total Loans	993	4,391	5,384	-	4,162	-	-	321	852	370	1,222
Other Long Term Debt											
Ratepayers Advances	-	-	-	-	-	-	-	-	-	-	-
Government Advances	-	-	-	-	-	-	-	-	-	-	-
Finance Leases	535	433	968	659	610	-	-	75	575	442	1,017
Deferred Payments	-	-	-	-	-	-	-	-	-	-	-
Total Long Term Debt	535	433	968	659	610	-	-	75	575	442	1,017
Total Debt	1,528	4,824	6,352	659	4,772	-	-	396	1,427	812	2,239

Notes: Excludes (i) Internal Loans & (ii) Principal Inflows/Outflows relating to Loan Re-Financing.

This Schedule is prepared using the Face Value of debt obligations, rather than Fair Value (as per the GPR's).

2(b) STATEMENT OF INTERNAL LOANS (Section 410(3) LGA 1993)

\$'000

Summary of Internal Loans

Borrower (by purpose)	Amount originally raised	Total repaid during the year (Principal & Interest)	Principal Outstanding at end of year
General	-	-	-
Domestic Waste Management	-	-	-
Other	-	-	-
Totals	-	-	-

Note: The summary of Internal Loans (above) represents the total of Council's Internal Loans categorised according to the borrower.

Details of Individual Internal Loans

Borrower (by purpose)	Lender (by purpose)	Date of Minister's Letter	Date Raised	Term (years)	Dates of maturity	Rate of Interest	Amount Originally raised	Total repaid during year (Principal and Interest)	Principal Outstanding at end of year
Totals							-	-	-

SPECIAL SCHEDULES

as at 30 June 2010

Special Schedule No. 7

CONDITION OF PUBLIC WORKS

\$'000											
Asset Class	Asset Category	Depn Rate (%)	Depn Expense \$	Cost	Valuation	Accumulated Depreciation and Impairment	Carrying Amount (WDV)	Asset Condition#	Estimated cost to bring to a satisfactory standard ⁽¹⁾	Required ⁽²⁾ Annual Maintenance	Current ⁽³⁾ Annual M'ntce
		per Note 1	per Note 4			per Note 9			per Section 428(2d)		
Buildings	Poor	1.00%	6	-	582	511	71	Poor	354	27	23
	Fair	1.00%	187	-	17,641	7,815	9,826	Fair	4,913	933	812
	Average	1.00%	1,395	-	131,851	57,549	74,302	Average	-	1,333	1,159
	Good	1.00%	592	-	55,954	19,615	36,339	Good	-	320	278
	Excellent	1.00%	32	-	3,012	189	2,823	Excellent	-	53	46
			2,212	-	209,040	85,679	123,361		5,267	2,666	2,318
Public Roads	Poor	1.00%	34	-	3,913	916	2,997	Poor	46	352	327
	Fair	1.00%	10	-	1,117	520	597	Fair	480	67	62
	Average	1.00%	520	-	59,272	16,349	42,923	Average	1,628	593	550
	Good	1.00%	1,523	-	173,556	20,643	152,913	Good	-	347	322
	Excellent	1.00%	1,372	-	156,315	20,847	135,468	Excellent	-	156	145
			3,459	-	394,173	59,275	334,898		2,154	1,515	1,406
Drainage Works	Poor	1.00%		-	3,913	2,413	1,500	Poor	3,913	20	65
	Fair	1.00%	39	-	520	236	284	Fair	260	2	5
	Average	1.00%	5	-	44,969	17,680	27,289	Average	-	225	80
	Good	1.00%	446	-	243,806	65,022	178,784	Good	-	1,706	480
	Excellent	1.00%	2,417	-	39,420	5,999	33,421	Excellent	-	197	20
			391	-	332,628	91,350	241,278		4,173	2,150	650
Total - All Assets			3,298	-	935,841	236,304	699,537		11,594	6,331	4,374

Notes:

⁽¹⁾ Satisfactory refers to estimated cost to bring the asset to a satisfactory condition as deemed by Council.

It does not include any planned enhancements to the existing asset.

⁽²⁾ Required Annual Maintenance is what should be spent to maintain assets in a satisfactory standard.

⁽³⁾ Current Annual Maintenance is what has been spent in the current year to maintain assets.

SPECIAL SCHEDULES

for the financial year ended 30 June 2010

Special Schedule No. 8

FINANCIAL PROJECTIONS

\$ million	Actual ⁽¹⁾ 09/10	Forecast 10/11	Forecast 11/12	Forecast 12/13	Forecast 13/14
(i) RECURRENT BUDGET					
Income from continuing operations	135	140	141	144	147
Expenses from continuing operations	122	131	134	136	140
Operating Result from Continuing Operations	13	9	7	8	7
(ii) CAPITAL BUDGET					
New Capital Works ⁽²⁾	11	11	8	11	6
Replacement/Refurbishment of Existing Assets	20	29	26	21	17
Total Capital Budget	31	40	34	32	23
Funded by:					
– Loans	-	-	3	3	-
– Asset sales	-	2	2	2	2
– Reserves	19	15	12	14	12
– Grants/Contributions	5	9	2	5	2
– Recurrent revenue	7	14	15	8	7
– Other	-	-	-	-	-
	31	40	34	32	23

Notes:

⁽¹⁾ From 2009/2010 Income Statement.

⁽²⁾ New Capital Works are major non-recurrent projects, eg new Leisure Centre, new Library, new Swimming pool etc.