# Manly Art Gallery & Museum Business Plan 2024 - 2027





### **PURPOSE**

To enrich, inspire, and connect our communities through the interpretation, exhibition, and collection of Australian art, culture, and heritage.

### **OBJECTIVES**

**Engage** audiences and share diverse, and

uniquely, local stories

**Connect** artists, people, and ideas through

mentorship, leadership, and inspiration

**Partner** within and beyond the region to raise

the profile and impact of visual arts

**Explore** 

& inspire action on pressing environmental

issues

**Care** for and grow the community's collection

**Contribute** to the creative and economic vitality of

the region



### **WHO WE ARE**

Located in the heart of Manly Cove, the Manly Art Gallery & Museum (MAG&M) presents innovative and creative cultural programs alongside our extensive collections of Australian visual art and beach ephemera. Established in 1930, we are the oldest metropolitan regional gallery in NSW. As a proudly public gallery and museum, MAG&M is a shared space for connecting people, starting conversations, and co-creating.

#### **Our Collection**

We hold a nationally significant collection in trust for the community containing over 5,000 objects including paintings, ceramics, works on paper, photographs, museum objects, documents, and public art.

#### Our Collective for Environmental Art & Design

MAG&M's Collective for Environmental Art & Design (CEAD) consolidates our longstanding commitment to exploring the intersection between art, design, and the environment. By bringing together dynamic communities and audiences, CEAD aims to be a space for interdisciplinary creativity that inspires real-world change.

#### **Our Audience**

- Arts and cultural practitioners
- Diverse communities of Northern Beaches and beyond
- Families
- Local community members
- MAG&M members
- Regional, national, and international visitors
- Students, including primary, secondary, tertiary, and lifelong learners

#### **Our Partners**

- Volunteers
- Galleries and cultural institutions
- Corporate partners
- Education institutions
- Government departments and industry peak bodies
- MAG&M Society



### **OBJECTIVE ONE**

#### Engage audiences and share diverse, and uniquely, local stories

Strategic priorities	Indicators
Deliver a diverse and inclusive artistic program with a broad visitor appeal	<ul> <li>Diverse ideas, voices, and perspectives are evident in programming</li> <li>Evidence visitors are from diverse backgrounds and demographics</li> <li>Public programs and events are well-attended</li> <li>Number of exhibitions and associated programs developed and facilitated</li> <li>Visitor numbers are stable and/or growing</li> <li>Visitor feedback is positive</li> </ul>
Engage with audiences offsite, increasing reach and accessibility	<ul> <li>Online resources including catalogues are accessible and shared</li> <li>Engagement is stable and/or increasing and supported by current strategies</li> <li>MAG&amp;M exhibitions are toured</li> <li>Collection items are loaned</li> <li>Events and exhibitions held at Mona Vale Creative Space and Curl Curl Creative Space</li> </ul>
Draw stories from the collection	<ul> <li>Collection exhibitions are developed and presented annually</li> <li>Ceramics collection displays are regularly renewed</li> <li>Collection highlights are shared regularly</li> <li>The Collection is fully digitised and made available online</li> </ul>

## **OBJECTIVE ONE** CONTINUED

	Indicators
Strategic priorities	
Deepen audience engagement with exhibitions with resources and programs	<ul> <li>Exhibition interpretation labels, children's guides, and catalogues are produced</li> <li>Artist and curator talk events are well-attended</li> <li>Bookings for curator-led tours and volunteer-led tours are stable and/or growing</li> <li>Bookings for group visits are stable and/or growing</li> </ul>
A thriving volunteer program supports visitor experience	<ul> <li>Front-of-house volunteers receive positive feedback from visitors</li> <li>Volunteer-led tours receive positive feedback from visitors</li> </ul>
Increase understanding of Aboriginal and Torres Strait Islander art, culture, and heritage through collaborations with Aboriginal and Torres Strait Islander artists, curators, and partners	Aboriginal and Torres Strait     Islander artists, curators, and/or     projects are presented annually
Acknowledge the layered history of MAG&M's site and be a part of the conversation around the continuity of place and living culture	MAG&M's site and collection histories shared







### **OBJECTIVE TWO**

# Connect artists, people, and ideas through mentorship, leadership, and inspiration

Strategic priorities	Indicators
Provide opportunities for local emerging, mid-career, and established artists and curators to exhibit and deliver public programs	<ul> <li>Number of emerging, mid-career, and established artists and curators from the Northern Beaches engaged is stable and/or growing</li> </ul>
Deliver mentorship programs for students and emerging curators	<ul> <li>Emerging curators are engaged in programming</li> <li>Work experience opportunities for local high school students</li> <li>Internship and volunteer opportunities for university students</li> <li>Out Front student program is stable and/or expanding</li> </ul>
Provide development opportunities to teachers	<ul> <li>Out Front teacher program is stable and/or expanding</li> <li>Engagement with art teachers across the region is evident</li> </ul>
Engage artists and designers through exhibitions, commissions, and creative programs	<ul> <li>Number of artists engaged in commissions, exhibitions, and programming is stable and/or growing</li> </ul>



# **OBJECTIVE THREE**

# Partner within and beyond the region to raise the profile and impact of visual arts

Strategic priorities	Indicators
Build greater awareness and profile of MAG&M within the community through marketing, cultural tourism, and audience engagement strategies	<ul> <li>Active engagement with Northern Beaches tourism and hospitality sectors and business chambers</li> <li>Council's Destination Management Plan features MAG&amp;M as a key resource</li> <li>Evidence of regular marketing and promotions</li> </ul>
Nurture relationships with new and existing partners	<ul> <li>Partnerships are stable and/or growing</li> <li>Corporate partners are engaged with MAG&amp;M</li> <li>Evidence of partners from diverse sectors</li> </ul>
Partner with other cultural institutions and programs through the Northern Beaches, Greater Sydney and the national cultural network to support the local creative sector	<ul> <li>Number of festivals and cultural moments that MAG&amp;M connects with through its exhibitions and/or programming.</li> <li>Number of people who engage with MAG&amp;M's online programming</li> </ul>
Partner with MAG&M Society	<ul> <li>MAG&amp;M membership is growing, and fundraising programs and activities are successful</li> </ul>



### **OBJECTIVE FOUR**

#### Explore and inspire action on pressing environmental issues

Strategic priorities	Indicators
Grow the Collective for Environmental Art & Design (CEAD)	<ul> <li>Number of learning experiences delivered including annual forum and networking events</li> <li>Exhibitions and programs receive positive feedback</li> <li>Introduction of new audiences</li> <li>Environmental sustainability of MAG&amp;M facility and activities improved</li> <li>Activities included in external media</li> </ul>
Nurture relationships with new and existing partners	<ul> <li>Nurture relationships with artists, designers, traditional knowledge holders, scientists, economists, and the community</li> <li>Work in partnership across Council</li> </ul>
Develop exhibitions and programs responding to environmental issues	Activities constitute up to 50% of total programming
Deliver the Environmental Art & Design Prize	<ul> <li>Number of entries received from across Australia</li> <li>The Prize included in external media</li> <li>Positive visitor and artist/designer feedback received</li> <li>Amount of sponsorship received</li> </ul>



### **OBJECTIVE FIVE**

#### Care for and grow the community's art collection

Strategic priorities	Indicators
Maintain and conserve MAG&M's collection as a significant historical and cultural resource	<ul> <li>Collection management system is being used</li> <li>Increase storage capacity for collection</li> <li>Number and type of artworks/objects conserved</li> <li>Objects safely stored and displayed</li> </ul>
Grow MAG&M's collection	<ul> <li>Implementation of the collection acquisition strategy</li> <li>Number of artworks acquired by donation or acquisition is stable and/or growing</li> </ul>



### **OBJECTIVE SIX**

#### Contribute to the creative and economic vitality of the region

Strategic priorities	Indicators
Build on MAG&M's cultural tourism potential and build its profile across the region, greater Sydney, nationally, and internationally	<ul> <li>Audience research is used to inform program development</li> <li>MAG&amp;M featured in external media and marketing channels</li> </ul>
Expand and diversify MAG&M's income sources through art sale commissions, retail, programs, and touring exhibitions, and operate efficiently to meet program objectives	<ul> <li>Commission and Design Shop income is stable and/or increasing</li> <li>Public program sales are stable and/or increasing</li> <li>Amount of sponsorship secured</li> <li>Ongoing operational reviews</li> </ul>
Grow a culture of fundraising	<ul> <li>Fundraising Strategy 2024-2030 is being implemented</li> <li>Growth in financial donations and bequests</li> <li>New donation platforms are used</li> </ul>
Support local arts, crafts, and design through the Design Shop	<ul> <li>Minimum 80% local artists and designers are presented in the Design Shop</li> <li>Diverse mediums and practices are evident in the Design Shop</li> <li>Design Shop is regularly featured in social media and MAG&amp;M enews</li> </ul>

### MARKETING FRAMEWORK

MAG&M connects and shares with audiences using our marketing framework:

- Programming including contemporary, local, and national exhibitions that appeal to broad audience interests
- People including regular communication and training for staff and volunteers to ensure all visitors have an inspiring and welcoming gallery experience
- Place awareness including place-based signage and advertising at Manly Wharf, local centres, and transport hubs
- Promotion including a strong focus on social media and web presence, sharing local creative stories and opportunities.
- Partnering including media, publishers, and Council departments to maximise shared outcomes and priorities, including the Northern Beaches Destination Management Plan
- Pricing with a focus on maintaining MAG&M's accessibility through affordable public programs, events, and retail offerings

# GOVERNANCE & FINANCIAL MANAGEMENT

MAG&M operates within the policy framework of Northern Beaches Council to ensure high standards of probity, management, and ethics govern the day-to-day operations of the gallery.

MAG&M's budget, fees, and charges are published annually, and we maintain affordable public programs, a design shop, and corporate partners as part of our sustainable business model.

MAG&M regularly monitors and evaluates its operating model and program outcomes to better understand its customers and community, adapting as needed to meet changing needs and expectations.

#### Image Captions:

Front cover: Daniel Mudie Cunningham, On a Queer Day You Can See Forever, Neon,

61 x 200cm, 2023, install image. Photo by Karen Watson

Page 3: MAG&M volunteers. Photo by Karen Watson

Page 5: Danie Mellor, The Millstream – a shield – Bala Burrnyja (Tableland Tin Coy),

2006, press mold earthenware with underglaze, 76 x 45 x 3cm, MAG&M Collection,

install image. Photo by Karen Watson

Page 8: Frank Hurley, Manly Harbour Pool, c.1950s, MAG&M Collection (detail)

Page 9: Billy Bain, Dawn (March Past series), 2022, terracotta with underglazes, 76 x 37

x 25cm, MAG&M Collection

Page 11: MAG&M volunteer. Photo by Karen Watson

Page 13: Artist portrait for Bleeding Hearts & Morning Glory: Artwork by Guy Fredericks

& Chloe Watfern with Studio A, MAG&M, 2024. Photo by Karen Watson

Page 15: MAG&M Collection storeroom. Photo by Karen Watson

Page 17: MAG&M Design Shop. Photo by Karen Watson

Back cover: Photo by Laura Moore

